and the fig.

VIENNA closed firms

Wednesday September 11 1991

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World News

Abu Dhabi ruler takes charge of in response **BCCI** inquiry to profits dip

A key Abu Dhabi government department, headed by an official singled out in a report to the Bank of England as having knowledge of the fraud more than 18 months ago, was belied the detention of 36 senior executives of the Bank of Credit and Commerce Inter-national at the weekend. According to one source, Abu Dhabi's ruler has taken per-sonal control of the handling

fiscal year. Page 15 of the BCCI affair. Page 14; Elder statesman faces grilling.

Governors of the International Atomic Energy Agency, meeting today in Vienna, are expected to recommend more intrusive inspection of countries.

which signed the Nuclear Non-Proliferation Treaty. Page 14 Republic's plea to EC Bosnia-Hercegovina will press the European Community to send monitors to what is seen as one of Yugoslavia's most potentially volatile republics. Page 14

Albenians on trial Some 500 Albanian soldiers who joined a mass exodus of would-be refugees to Italy last month went on trial on

Faction deaths rice Black faction fighting raged in Soweto, near Johannesburg, as gangs with guns and knives killed six people, raising the death toll since Sunday to 78. Picture, page 14

Iraqi troops crossed the border into northern Kuwait and killed a security forces officer Kuwaiti sources reported.

IRA suspect extradited The Dutch Supreme Court upheld the extradition to Germany of IRA suspect Donna Magnire following her acquit-tal in the mistaken-identity murders of two Australian tourists in the Netherlands.

A Chilean judge's finding that British journalist Jonathan oyle was murdered has led to demands for an inquity. Suicide was the original police ory after he was found hanging in his Santiago hotel

bedroom Page 4.... EC consumer affairs commiser Karel Van Miert promised tough new laws to clamp down on timeshare operators who luli holidaymakers into

expensive contracts. Bomb et Maniin raily A homemade bomb exploded during a Mantia rally organised by President Corazon Aquino to persuade lawmakers to ratify a US military base treaty. Six people were reported hurt. Plebiscite pro-

posed, page 5 Suthanasia, long tolerated in the Netherlands, now accounts for nearly 2 per cent of all

Dutch deaths, according to the first authoritative study. Korean parties merge South Korea's two main opposition parties are to merge in an attempt to challenge the ruling Democratic Liberal party in next year's general and presidential elections.

Swedish election issue Plans by the ruling Social Democrats to increase state shareholdings in industry have emerged as the main issue in Sweden's general election cam-paign. Voting is on Sunday

Bank warns of frauds The Central Bank of Nigeria published full-page advertisements warning foreign busi-nessmen against commen it said defrauded companies.

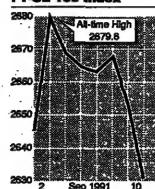
Business Summary Hitachi cuts capital outlay

Hitachi, Japan's largest electrical machinery manufac-turer, has cut capital expenditure by 20 per cent in response to falling profits and weak demand for computer memory

The cuts amount to Y60bn (\$445m) in the year to the end of March 1992. Hitachi expects pre-tax profits to fall 27 per cent to Y150bn in the current

slide in London. An attempt to rally from an early fall of

FT-SE 100 Index



scale was thwarted by a weak start to the new Wall Street ession. The FT-SE Index closed 22.4 down at 2,630.8, just above the day's low point. The Dow Jones industrial average stood at 2,978.98, down 28.18, at mid-afternoon, Page 25; Lex,

INTERNATIONAL Business Machines is to launch six mainframe computers and related software and equipment which it hopes will boost falling sales. IBM's operating profits plunged by 74 per cent in the first half of this year.

H.J. HEINZ, US foods group, announced a sharp rise in first quarter earnings due to a busi-ness sale, but underlying profits dipped. Net income was \$254.4m, or 95 cents a share, compared with \$143.2m, or 54

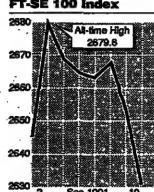
year. Page 17 COMMONWEALTH Bank of Anstralia suffered a 45 per cent fall in net operating profit to A\$272m (US\$214.1m) for the year to end June. The result

chemical and defence group, has appointed Bernt Magnus-son, one of the Sweden's bestknown corporate restructurers

ken up and sold. Page 16 BOKING'S de Havilland comment and the province of

based housebuilding, property and contracting businesses. Page 15. Lex, Page 14 CITICORP, leading US bank seeking to dispose of assets

likely to be worth \$300m. The around bank has talked to at least two prospective buyers



comes two days before the bank's debut on the Australian Stock Exchange. Page 17

as chairman, increasing specu-lation that Nobel may be bro-

muter aircraft division in Can-ada is to be jointly funded by the Canadian federal govern-Ontario with US\$303m in development aid. Page 17

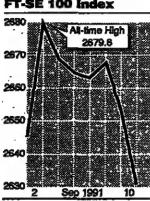
REAZER, heavily indebted con-struction and building materials group, has reached an agreement with its bankers over refinancing, paving the way for the sale of its UK-

Italian banking subsidiary later this month in a deal

 Dentsche Bank and Banco Ambrosiano Veneto. Page 16 ARJO WIGGINS Appleton, Anglo-French paper group formed last year through the merger of Wiggins Teape
Appleton and Arjomari-Prioux,
reported "encouraging" progress with pre-tax profits for the six months to June 30 at £136m (\$230m) set against a notional comparable figure of £142m. Page 22

WESTERN foreign ministers yesterday called for European states to have the power to intervene in the internal con-flicts of eastern Europe, using the present strife in Yugelevia

SHARE PRICES continued to nearly 23 points on the FT-SE



NOBEL INDUSTRIES, Swedish

to strengthen its capital base, is expected to sell its 46-branch

Call for E Europe task force By John Lloyd and Mark Nicholson in Moscow

the present strife in Yugoslavia and gathering conflicts in the former Soviet Union to illus-trats their concern.

Their proposals, still in out-line form, came after a strong speech from Soviet president Mikhail Gorbachev to the Con-ference on Security and Co-operation in Europe which opened in Moscow.

Mr Gorbachev said that "the

international community will international community will now deal with a union of sovereign states, a country where free, democratic republics, and dozens of ethnic groups, coexist voluntarily and equally."

As he spoke, a number of the athnic groups in Armenia, Azerbaijan, Georgia and Moldova were engaged in barely suppressed hostilities — a matter referred to by several of the

ter referred to by several of the

foreign ministers attending the

Mr Gorbachev also made clear that he wanted urgent humanitarian and longer term aid from the west. "We need assistance, co-operation, soli-darity", he said. "We are count-ing on it. I hope that the west will now consider with greater attention what I have said so

There are now conditions for more speedy and resolute implementation of the Group of Seven agreements, for assist-ing the republics and the union to restore the economy".

The strongest proposal, for the CSCE countries to consider developing something like an anti-totalitarian task force came from Mr Hans-Dietrich Genscher, the German foreign minister. He told the conference that last month's abortive coup in the Soviet Union had taught other states that they must immediately isolate would-be putschists and deal only with recognised authori-

The CSCE had a responsibility to underpin its ideals on human rights by deploying observers in countries which which suppressed human rights - even where permis-sion to do so was refused by the country's government. Mr Douglas Hurd, the British foreign secretary, said Britain backed these "far-reaching" proposals. Mr Hurd said: "We are certainly in favour of moving beyond the present situa-tion where everything (in the

CSCE) happens by consensus."



value" of CSCE mechanisms, where central authority had failed.

Other foreign ministers, though less explicit, voiced concern over the observation of human rights in the frag-menting Soviet republics. Mr Gianni de Michaelis, the Italian foreign minister, said "great care must be taken to ensure that where central authority is solved, its place is not taken by countless conflicts...na-tional aspirations must not only be encouraged, but also

governed". The three Baltic states, Latvia, Lithuanian and Estonia, were yesterday formally accepted as full individual members of the CSCE.

Throughout the day, the ministers were shuttled in and chev and Mr Boris Yeltsin, the Russian president, in a demonstration of the dual presidential power which now sustains the Soviet Union. These meeting were dominated by discussion of foreign aid, with minis-ters showing a growing awareness of the Soviet leadership's concern that urgent assistance was necessary to avoid collapse over the next He said the example of Yugo-slavia had "shown the limited Continued on Page 14

By Leyla Boulton in Toilisi

WHAT started as Georgia's bold crusade for independence from the Soviet Union now has all the elements of a tragic farce: the president is raging in his palace about a ubiquitous KGB threat, the former prime minister has gone into opposi-tion with the rebel National Guard, while the republic's capital hosts its first ever inter-

national juggling festival.
Only a month ago a national President 2viad Gamsakhurdia, has been discredited by his decision to obey an order by com leaders in Moscow to disband the National Guard set up to defend Georgian indepen-

The failure of the coup and the dismantling of communist central government - which Mr Gamsakhurdia had fought so arduously - also removed much of the justification for and to overlook his dictatorial

Things went from bad to worse when the former dissident's own security forces opened fire on unarmed pro-testers on September 2. Since then, small crowds of protest-ers have rallied every night outside the parliament build-

crusade turns into farce

ing shouting "Ceausescu",
"Fascist" and "Blood drinker".
Previously divided oppositacit support of the National Guard, are calling for the president's resignation and fresh

"He wants to create a close dictatorial state like Albania [was], in which he would rule supreme", says Mr Tengiz Sigua, who was Georgia's prime minister until he resigned four days before the coup in protest against a lack of democracy and market

Mr Sigua, unshaven and tieless but still distinguished in a pinstriped suit, took refuge at National Guard headquarters five days ago to escape arrest by Mr Gamsakhurdia.

But Mr Gamsakhurdia, himself holed up in offices guarded by a few hundred loyal troops and policemen, said yesterday that he himself had come under attack as part of a KGB plot led by Mr Eduard Shevardeign minister who used to rule Georgia, assisted by President Mikhail Gorbachev (whom he "revealed" to be a KGB gen-

The president said they were assisted in their efforts to overthrow him by 40,000 KGB agents in Georgia – who hap-pened to include all opposition leaders. He said the move to disband the National Guard had been taken to save it from

Continued on Page 14

West seeks power to intervene as strife spreads in emerging states | Polluted air whets greenfly appetites

By Clive Cookson in London

AT LAST urban gardeners have a scientific excuse for being less green-fingered than their country cousins. Green-fly and other aphid pests find plants far more appealing if they grow in polluted air. UK scientists have shown

that aphid infestation can be four times as serious in plants and trees growing in moderate nitrogen dioxide and ozone -pollutant levels frequently found in urban and industrial areas of Europe and North America - than in identical

plants growing in clean air. The aphid studies at Lancas the apine studies at Lancister University and Imperial College, London, are part of a £1m (\$1.69m) research programme into the effects of air pollution on crops and forests, financed jointly by Britain's Natural Environment Research Council and the UK

electricity supply industry.
The results, announced in
London yesterday, suggest that insect damage intensified by air poliution may be an important factor in the mysterious malady which has affected forests in several industrial countries over the

last 20 years.
"Aphids seem to thrive when exposed to sulphur dioxwhen exposed to sulphur dioxide, nitrogen dioxide or ozone," the research council said yesterday. "They are generally healthier and put on weight, which results in their multiplying faster, causing an increase in the size and frequency of past outbreaks." quency of pest outbreaks."

The explanation, said Dr

Roger Moore of Lancaster University, is that pollutant gases change the biochemical balance of sap and make plants' growing shoots more attrac-tive to aphids. "The damage is invisible but the aphids quickly respond to it."
The most detailed studies

have been done on spruce, which is highly susceptible to aphid attack. Tens of thousands of the insects can feed off a single tree and defoliate all its needles. Or Vic Brown of Im rial College said there was evi-dence that air pollution ncreased damage in many

other plants, including roses vegetables and cereal crops. "Roadside and hedgerow trees in much of England are suffering as much damage as the forests of central Europe," said Prof Terry Mansfield of Lancaster University.

Cars and coal-fired power stations are the main sources of the pollutants studied.

Japanese finance ministry unveils market reforms

By Stefan Wagstyl in Tokyo THE Japanese Ministry of Finance yesterday announced a package of reforms aimed at stamping out stock market abuses revealed in recent

financial scandals. The proposals, which are likely to be passed into law in the next few weeks, were accompanied by the publication of a tough new code of conduct from the Japan Securities Dealers Association. They are also likely to be followed soon by the publica-tion of detailed plans for the

overhaul of the supervision of securities and banking. A ministry official said that, taken together, the planned legal changes and the securi-ties dealers' association's code were an important reform of the securities markets. How-ever, critics said the measures would not go far enough.

receive compensation or if they make an agreement guarantee-ing such payments. Foreign brokers, however, pointed out that the ministry's

proposed penalties were very small – a maximum fine of YIm (\$7,400) for brokers paying compensation and Y500,000 for an investor receiving.

Admittedly, guilty individuals would face fines of up to one year and six months. respectively, but they said such sentences would be very

rare since it would be difficult to prove a particular individual had paid or received compensation. The fines would be paid by their employers. The ministry's draft bill also proposes a ban on brokers managing discretionary funds on behalf of clients.

Compensation payments made for losses suffered on The ministry's draft bill con-tains a legal ban on stockbrosuch discretionary accounts are one of the main elements of kers compensating clients for trading losses. Both the broker financial scandals, which also involve links between bro-kers and criminal groups and illegal loans made by banks. and the client will face fines and possible prison sentences if they knowingly pay or The securities dealers' asso-

ciation's code sets out guide-lines for defining what, apart from cash payments, constitutes compensation. The rules define acceptable price ranges for dealing in unlisted securities, to prevent brokers selling such securities at artificially low prices. They also set limits on the allocation of new securities to particular customers

another possible means of com-Brokers said the associa-tion's code closed some loopholes but left open others. Meanwhile, the Ad Hoc Com mission on Administrative Reform is due to report on Friday to Mr Toshiki Kaifu, the prime minister, on planned reform of the supervision of the financial markets. A draft proposes a new watchdog inde-pendent of the Ministry of

The new organisation, mod-elled on the US Securities and Exchange Council, would have powers to investigate and seek indictments. The draft report

Continued on Page 14

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tending a sharp drop in business volume ... 8 Arts Guide + Reviews . 11 FT DIELY ...

as Sweden goes to the polls



As Sweden goes to the polls on Sunday, Moderate party leader Carl Bildt (left) has his eye on the premiership. If he succeeds in forming a government. he could lead his country into the EC

Stock Marketsworld

DM2.9325 (same) FFr9.965 (9.9725) SFr2.56 (2.575) Y233.25 (233.5) £ index 91.3 (91.5) GOLD New York: Com \$354.2 (355.2) \$350.6 (351.45) N SEA OIL (Argus) \$19.975 (19.875)

Chief price changes yesterday: Page 21

MARKETS

New York Iu \$1.7335

\$1.73 (same)

SFr1.477 Y134.68 FFr5.76 (5.765) Y134.8 (134.9) \$ index 65.3 (65.4) Tokyo close: Y134.75 US LUNCKTIME Fed Funds: 5,7 3-mo Treasury Bills: 5.399%

New York IIII DM1.6905

FFr5.75

S&P Comp 385.51 (-3.06) Takya: Nikkei 22,411.58 (-162.4) LONDON MONEY 10%% (10%) Liffe long gill future: 95% (Dec 95%)

STOCK INDICES

2630.8 (-22.4)

FT Ordinary: 2071.9 (- 16.7)

FT-A All-Share:

New York lunc

DJ Ind. Av.

1,269.64 (-0.7%)

2,987.03 (-20.13)

FT-SE 100:

Business chiefs urge restraint from republics

By John Lloyd in Moscow

SOVIET business leaders yesterday pleaded with the republics to postpone their drive towards independence in order to conclude a strong economic agreement which would moderate the effects of the cri-

"Independence today is not as important as the economic issue because people must live better, both today and tomor-row," said Professor Yevgeny Yasin, economic adviser to the Scientific Industrial League, which represents state and pri-vate enterprises.

The appeal to the republics comes amid a struggle within the interim government overwhether it will be possible to keep the Soviet economy functioning while economic and political authority is devolved

political authority is devolved to the republics.

Mr Arkady Volsky, SIL chairman, is also deputy chairman of the Committee for the Management of the National Economy, which now carries on the day-to-day business of Union government. Prof Yasin has worked with Mr Grigory Yavlinsky, also a member of e committee, on a plan for an inter-republican economic agreement which calls for a common monetary, fiscal and banking policy between those republics signing the agree-

Mr Volsky and Prof Yasin said that, without a strong central authority, reform was impossible. They contrasted the Yavlinsky plan with that proposed by Professor Stani-slav Shatalin, author of last year's 500-day plan for radical reform, which calls for a loose

By Andrew Fisher in Frankfurt

DEPUTY finance ministers of

the Group of Seven industrial countries will meet in Dresden

this weekend to discuss the economic implications of events in the Soviet Union and

to prepare for next month's

annual meeting of the Interna-

tional Monetary Fund and

Soviet Union gains urgency, the officials will consider the

extent to which governments

can become involved. Germany

has come out strongly in

favour of western support for

reform efforts in Russia and

the other republics, but most countries including Germany

remain sceptical about commit-

ting further large sums at this

Although the G7 will form

the core of the weekend's dis-cussions, these will be widened

on Sunday when the deputies from the Group of 10 industria-

Some of the deputies will

then change hats to take part in a meeting on Monday of

lised countries meet.

As the question of aid to the

World Bank in Bangkok.

cies and monetary pro-

Mr Yavlinsky's plan, details of which were printed in the newspaper Izvestia last night, proposes the retention of a common currency, common rules for economic activity, a common credit policy and a rapid transition to free prices and to opening up republics to the world market.

When asked if the Soviet Union would have to seek rescheduling of its debt. Prof Yasin sald "it would do everything possible not to — but we hope we may get some agreement from foreign partners to postpone part of our debt servi-

His remark adds to the ion that debt rescheduling is now a live issue among the Soviet authorities, even though it is still said to be a last resort. Current debt servic-ing is running at about \$15bn

(£8.8bn) annually.

Meanwhile, a further indication of the disintegration of the Union came yesterday when a senior central banker warned that republics might begin to sell gold independently.

Mr Eduard Gostev, deputy chairman of Vneshekonombank, the foreign trade bank, told the official news agency Tass that "hasty, unco-ordiated activities could very easily spoil the market and lead to a fall in the prices for gold".

The deputy chairman was reacting to reports that Uzbeki-stan, a Central Asian republic which has recently declared independence and which accounts for a third of Soviet gold production, had passed a law allowing it to create its

Working Party Three of the

Organisation for Economic Co-operation and Development.

This group is concerned with

international payments adjust-

monetary, fiscal and exchange

In a series of other develop-

Latvia and Estonia applied to join the London-based Euro-

pean Bank for Reconstruction and Development. The EBRD, which welcomed the news, said

it would be sending a fact-find-ing mission to both republics

shortly. Any new applications to the bank must be submitted

for consideration by the board

rate policies.

of directors.

of possible support

Banks wary of agricultural credits Hunt is

THE Soviet Union will have difficulty taking advantage of Kilsn worth of US agricultural credit guarantees because western commercial banks consider the fast-dissolving coun-try to be an increasingly poor credit risk.

Banking officials are loath to finance Washington's offer to make the \$315m available immediately, and question what legal entity in the Soviet Union is able to commit itself to the obligations involved in

borrowing at this stage.

"Why would banks lend money in a situation where it seems very difficult for the ultimate borrower to repay. even with credit? It's not good sense," said Mr Michael Yavor-sky, in charge of export sales at Chase Manhattan.

THE upheavals in Moscow have highlighted the impact on world commodity markets of the Soviet Union's economic decline over the past two years. The question now concerns the extent to which increased western aid,

ington between next month

However, banks which have participated in the agricultural

credits programme in the past say they might be willing to consider financing the Soviet

sales again if there are "addi-tional comforts" in the deals.

and March.

allowing food imports, will ease the country's appetite for hard currency and stem a flood of metals exports which have been undermining western markets.

culture's programme provides These would include guarancredit guarantees for 98 per cent of the principal and 4.5 per cent of the interest on the loans needed for Soviet purteeing 100 per cent of the principal and a larger portion of the interest. The credit risk involved in chases from US agricultural producers. A further \$385m worth of credit guarantees have been promised by Washthe limited cover on the inter-

according to officials at both US and European banks. The fixed guarantee on interest is not attractive because "this is a floating-rate world", said Mr Paul McGonagle, chief of international risk manage-

est, however, appears to be causing the main concern,

ment at First Chicago. European banks, which have participated more actively in

counterparts, have also adopted a "wait and see atti-tude", according to Ms Whakyung Lee at Credit Agricole's

New York office.

A number of the bankers said they intended to discuss possible changes in the terms of the Department of Agriculthe bepartment of Agricul-ture programme, which is run by the department's Commod-ity Credit Corporation.

In the past the US has eased terms of foreign purchases of US agricultural goods. In the case of Mexico for example, it

case of Mexico, for example, it

cent of the principal and tied the amount of covered interest to that of 52-week Treasury

Bankers acknowledged the political expediency of finding a way for the Soviet Union to buy the agricultural supplies it needs, but said the US government's presumption that the banks would step up to shoulder the loan risk was naïve. Some bankers suggested the

Department of Agriculture might be obliged to offer direct credits instead of credit guarantees and, thus, accept the risk itself.
The Soviets have succeeded

in buying 100,000 metric tons of maize this week under the credit programme. But it is believed that this used a precoup financing commitment from a European bank.

on for 'missing' roubles

THE Soviet Union has conjured up a modern day equivalent of the alchemist one which turns base metal

It takes the form of hidden foreign assets of the now ille-gal Communist party, which are said to be so fabulous that they could, if found, save the

The newspaper Komsomol-The newspaper abundance skaya Pravda, once the organ of the party's youth-wing but now an independent and popular daily, together with the weekly economic newspaper Commercant, have in the course of investigations into the party's secret funds vari-ously estimated that they stand at \$12bn and \$100bn

Urgent investigations are

Mr Nikolai Kruchius, the party's business manager and the main controller of the party's fortune, committed sul-cide soon after the fallure of cide soon after the failure of the August 19 coup. Romso-molskaya Pravda says the USSR Prosecutor's Office found a file in Mr Kruchina's flat giving the name of indi-viduals who controlled access to the party's hidden business dealings — but which reveals little else.

The rest of the evidence so The newspaper quotes an unnamed source in Gosbank, the state bank, who says he saw documents describing four big financial transactions in

which Rbs280bn were change into \$12bn and then put into foreign accounts. These deals took place in December last year and January, May and August of 1991, the source

saddand mu

a confidence

The most mouth-watering detail is provided by yet another unnamed official, this time from the Moscow Convention of Businessmen, a private the second of Businessmen, a private the second of Businessmen, a private the second of Businessmen, a private time to the second of Businessmen, a private time to the second of Businessmen, a private time to the second of the told Commersant that party funds of up to \$100bn were kept in some 7,000 bank accounts – mostly in small banks in French ports. Further caches were lodged in banks in Uruguay. Ecuador. Nicaragus. Cuba and Iran.

Asked for evidence, the anonymous official proved less than convincing. He said Mr Ivan Frolov, the former editor of Pravda, had flown to Disseldorf immediately after the but that after "only an hour in a Düsseldorf clinic he then disappeared, probably to draw money from CPSU accounts". No one doubts Communist No one doubts Communist party funds were substantial. However, the salaries of thousands of workers, and in recent years the subsidies paid to publications with sharply declining sales, had, according to party sources, cut deeply into the reserves, officially claimed by party officials. claimed by party officials earlier this year to be

Lithuanian Poles protest By Gillian Tett in Vilnius

LEADERS of Lithuanta's 350,006 Polish community yes-terday took part in the first political attacks on the Lithusnian government since it

gained Moscow's recognition of independence last week.
Carrying red and white Polish nationalist flags and banners several hundred Poles marched through Vilnius to protest against a decree that dissolved the regional councils of the two mainly Polish dis-tricts of Vilnius and Sole-czniki, along the border with Belorussia.

indefinite period, while the Polish community is demand-ing autonomy within the Lith-nanian republic.



Ukraine law backs foreign G7 to assess extent investment

By Chrystia Freeland

UKRAINE yesterday put some muscle behind its August dec-laration of independence by introducing laws to encourage foreign investments, introduce a separate currency and take over and privatise all central government property on its

The steps are another indication that Ukraine views fledgling Union-wide state structures as transitional bodies on the path to complete

Independence.
Such independence means competition for foreign capital, and Ukraine hopes it has a head start with its new law which will allow foreign investors to transfer all profits abroad. The law also protects foreign investors from nation-

government by December 1.

Bstonia filed for member-Mr Ivan Pliushch, deputy head of the Ukrainian parliaship of the International Monetary Fund.

• The Russian Federation ment, said the presidium voted unanimously to create a sepa-rate currency. The only issue which is not yet decided is plans to apply for membership of the IMF and the World Bank independently from the Soviet Union, a federation official where to print our money." The parliament also voted to said. The Soviet Union applied for full membership of the IMF in July. transfer ownership of Soviet property to the the Ukrainian

Deadlock in an embattled enclave

Ariane Genillard on the escalating claims to Nagorno-Karabakh

R Elshad Gassanov, an Azerbaijani vil-lager, sits in his home under a family portrait showing his five-year-old son holding a machine-gun. "Don't ask me how many

members of my family have been killed. Ask me how many remain alive," he says. Thir-teen children in his village are

question. With the roads too dangerous to travel, outsiders can only reach the village by This is Nagorno-Karabakh, a

mountainous enclave within the republic of Azerbaijan which is mainly populated by ethnic Armenians. The territory has suffered recurrent outbreaks of violence in the past three years as Azerbai-janis and Armenians vie for

But sweeping changes in the Soviet Union are exacerbating rival claims on the area. Last weekend alone at least 13 people were killed, bringing the number of casualties this

year to more than 150 and making it the bloodiest region in the Soviet Union for ethnic shes. Two Armenian deaths, at the hands of unidentified assailants, were reported yes-terday by an independent Azerbaijani news agency.
Such is the violence that

Azerbaijanis say only the intervention of the Soviet army is preventing a slide into full-scale civil war.

The Azerbaijani leadership is fearful that Moscow's support will ebb away. Soviet troops, as well as Soviet Interior Ministry forces, have been stationed in the area since a state of emergency was declared in January 1990.

Together with Azerbaijani Interior Ministry forces, they claim to defend both communities but in practice protect



Azerbaijani villages from

Armenian attack. In the small village of Meshali, Soviet soldiers almost out-number Azerbaijani inhabitants. Colonel Ion Dima, who comes from Moldova, explains how Armenians encamped in the surrounding hills fired 71 rockets last Friday night. But the colonel is quick to add that this conflict has nothing to do with him. After 17

years in the army he is now ready to join the National Guard in Moldova, which declared independence from the Soviet Union on August 27. Azerbaijan declared indepen-dence three days later, but the next day Mr Ayaz Mutalibov. the republic's president, flew

to Moscow to seek guarantees that Soviet forces stationed in Nagorno-Karabakh and along the border with Armenia would not be withdrawn. Yet Mr Mutalibov shows no

intention of trying to disarm combatants. Instead he has made it clear that Azerbaijan's military forces would replace national guard was created in the republic.

However, the new Soviet interior minister, Mr Viktor Barannikov, said yesterday there were no plans for a rapid pullout by his troops from eth-nic flashpoints like Nagorno-Karabakh. He added he would present President Mikhail Gorbachev with proposals to set up special "inter-republican rapid-deployment units" to send to such areas. he Azerbaijani leader-

ship's stance hardened after Nagorno-Kara-bakh, which has been an autonomous region since 1923, declared its independence on We have no intention of

negotiating with any independent republic," Mr Mutalibov said in an interview this week. "Nagorno-Karabakh is inseparable from Azerbaijan and all citizens there must respect the

Both the authorities in Baku, the Azerbaijani capital, and in Nagorno-Karabakh point out

the CIA and Israel and are set to reconquer the disputed

Armenians say, however, that Azerbaijani forces, along with Soviet troops, are attempting to empty the area of Armenians, who make up 75 per cent of the homelelan With or Armenians, who make up 75 per cent of the population. Witnesses allowed to visit the Armenian side say locals have been forced by Azerbaijani troops to desert whole villages, which they then take over.

that previous negotiations have failed. They cite as evi-

dence the recent murder of Mr Valery Gregorian, an Arme-nian from Nagorno-Karabakh who headed a delegation to

open talks in Baku with President Mutalibov. Mr. Gregorian was shot dead in the streets of

puted region, but it is not known by whom. "The situation there has

reached a deadlock," said Mr Mutalibov. "The place is under the control of certain destruc-

tive elements who point on the

map to the area they are going to occupy next," he added, referring to Armenians.

Nagorno-Karabakh are referred to as bandits. Most Azerbai-

janis believe they are armed by

The armed Armenians in

In the enclave itself the spirit of vengeance is so omni-present it is hard to see how any peace agreement would hold; for three years now local Azerbaijani and Armenian viilagers have been waging ter-rorist attacks against each

"This land must be cleared of Armenians, or the conflict will never end, says one man in a typical outburst of anti-Armenian anger. Next to him lies a bullet-ridden bus in which six of his fellow villagers died in an Armenian attack. As he speaks, shooting can be heard in the surrounding hills.

Belorussia. The Lithuanian government intends to impose direct rule on these two areas for an

Tokyo plays down territorial dispute By Stefan Wagstyl in Tokyo

JAPAN is softening its hard-line policy towards the Soviet Union in the wake of the failed coup, and playing down the importance of a terri-torial row which has long

plagued bilateral relations.

The shift in attitude could allow Tokyo to abandon its insistence on linking largescale financial aid to the Soviet Union to a settlement of Japan's claim to the southern Kurile islands, seized by Soviet soldiers in 1945.

Japan would still be reluctant to offer massive financial assistance without drastic economic reform in the Soviet Union. But minimising the territorial issue is making it easier for Japanese officials to co-ordinate policy with the US and other leading industrialised countries.

Officials at the Ministry of Foreign Affairs deny Japanese policy has changed and say the goal of recovering the North-

ern Territories remains firmly in place. But one senior official concedes that it "would not be right" to press territorial claims now. Hints of a shift in Tokyo's

attitude came this week during meetings between Japanese ministers and Mr Ruslan Khasbulatov, acting speaker of the Russian republic's parliament and a top aide to Mr Boris Yelt-sin, the Russian president. Mr Khasbulatov is the most senior Russian or Soviet official to visit Tokyo since President Mikhail Gorbachev came in

Mr Toshiki Kaifu, Japan's premier, and other Japanese officials have, as before, asked for a resolution of the territorial dispute. But they have avoided pressing hard for a set-tlement, as they did during Mr

Gorbachev's trip.
Japanese officials have also applauded a conciliatory letter from Mr Yeltsin delivered by

Mr Khasbulatov in which the Russian leader promised to "accelerate" talks with Tokyo. When Mr Gorbachev made similar vague pledges in April he was repeatedly urged to be more specific.

A senior foreign ministry official said Japan was abiding by the policy it presented at the London summit of the Group of Seven, namely that Tokyo would respond favourably to positive changes in the Soviet Union. The foreign ministry has rea-

son to be coy about softening its approach. It runs the risk of angering right-wing political groups in Japan which have long campaigned for the return of the Northern Territories. But Tokyo is concerned that single-minded pursuit of the territorial issue might separate

Japan from its G7 partners. Officials are aware of the complexity of change in the Soviet
Union and are anxious Japan
We have no assurance that
Yeltsin will be right."

is seen to be contributing to the reform process.

However, they still have serious reservations, notably a belief that the weak Soviet

economy is in no condition to absorb large amounts of aid. A second senior foreign ministry official said Japan's "fundamental position" was that it wanted to help the Soviet Union "But we have some Union "But we have some doubts whether finance would really help unless they reconstruct their economy."

Mr Kiyoaki Kikuchi, a for-

mer ambassador and an adviser to Matsushita Electric Industrial, the electronics group, puts it more bluntly.

There will be no change in Japanese policy [on aid] because the coup has not changed anything in the economic situation, only in the political situation. Gorbachev was wrong on economic policy.

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Hunt is on for missing roubles

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The tien purper king of the tien purish of the barte's buttail and the tien during the tien du highly regarded by his peers as a straight talking pragmatist, with a dry sense of humour, who played an important part in solving the problems of high inflation and a persistent current account deficit that had bedevilled the Danish economy for many years. washin thousand and Commercial have Commercial, have a construction in Study that the study of the construction of the con for many years. He takes over chairmanship of the EC central bankers Crurent investigation

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Dane to chair **EC** central bankers' group

MR Erik Hoffmeyer, the Danish central bank governor, was yesterday elected head of the influential European Community central bank governors are important role to play in the discussions over the transitional second effects of the control of the have an important role to play in the discussions over the transitional second stage of more committee.

Mr Hoffmeyer, who at 66 is
the longest serving EC central
bank governor, was elected by
his EC counterparts. He is
highly recovered by his accesses. Emu and over the treaty and structure of stage three, in which monetary union is due to be achieved.

Both he and the Danish govand the hans government regard Enn as desirable, and Denmark as one of the "core countries"; along with Germany, Beigium, the Netherlands and Lurembourg, which will be among the first to move towards full monetary

However, he argues that irrevocably fixed exchange rates require fully co-ordinated mon-etary policy and a high degree of economic convergence and that sufficient convergence has yet to be echicated. yet to be achieved.

He does not see much likeli-hood that the Ecu can be substituted for national currencies stituted for national currencies in the near future. "It is as if the planners are not aware of the power of the preference of ordinary people of using what they are accustomed to," he told European bankers in June. Mr Hoffmeyer has a well-developed sense of humour. He once told how he had asked his wife whether Denmark's politicians would take its current

cians would take its current balance of payments deficit more seriously if he went on hunger strike. "You may be fat, but not fat enough for that," she replied.

Brundtland may have to seek confidence vote

By Karen Fossii in Oslo

MRS Gro Harlem Brundtland. MRS Gro Harlem Brundtland, premier in Norway's minority Labour government, may have to seek a parliamentary vote of confidence next month, after her party suffered its worst vote since World War II in Monday's local elections.

Gains were made by the centre and socialist left parties, with an anti-EC campaign. Mrs. Brundtland will seek MPs.

group when important deci-sions are looming in negotia-tions on European economic and monetary union. His ten-

ure of office until the end of 1982 is expected to be marked by a continuity of policies from those of Mr Karl Otto Pohl, his

predecessor. But he will be less flamboyant than the former

The bankers' committee is already playing a more active role in EC monetary affairs

under the arrangements for the present first stage of Emu. It has been described by Mr Jac-ques de Larosière, the gover-nor of the Bank of France, as

an embryonic European cen-

tral bank and has launched sindles on how to move to a single EC monetary policy. Mr Hofmeyer will represent

Bundesbank president.

Brundtland will seek MPs'

stand in talks between the European Free Trade Association, of which Norway is a member, and the EC for a European Economic Area (EEA) from 1993. Yesterday, she said Monday's elections made it less likely Norway would re-apply for EC membership. Should she lose the vote, she would have to quit. The Conservative party would be

Industrial orders up for east Germany

By David Goodhart in Bonn

JUNE industrial orders for east Germany rose by 10 per cent over the previous month, giving further grounds for cautious optimism for the

However, much of the

increase came from promised Soviet orders which increased foreign orders by 63 per cent. Domestic orders in fact fell by 4.5 per cent and the overall order level remained about 25 or the last six months of 1990.

The main sectors to benefit from foreign interest were heavy machinery, steel, rail-way wagons and textiles.

EC immigration talks urged

France and Germany are to call a European conference on the prevention of illegal immi-gration, notably clandestine immigration from Eastern Europe, writes Ian Davidson in

Paris. In addition to the members of the European Community, the interior ministers of France and Germany yesterday suggested that invitations could also go out to the gov-ernments of eastern Europe, as well as to Switzerland and

Poland 'must stay with austerity'

Poland must stick to tight monetary policies despite a recession which could last another 18 months, Mr Marek Dabrowski, central hank governor-designate, sald yester-day, Christopher Bobinski reports from Warsaw.

Mr Dabrowski told parliament's budget committee that
"an expansion of money supply now would lead to catastrophic hyper-inflation". But
he admitted that a continuing
recession carried "an enormous threat of an unco-ordinated outbreak of social discontent".

Parliament is expected to



A Croatian guardsman carrying an unexploded federal army tank shell found near Vukovar

Increased state ownership plan worries Swedes

D LANS by the ruling Social Democrats to increase state sharehold-ings in industry have emerged as the main issue in Sweden's general election campaign, which ends with voting next

Sunday.

The debate has been provoked by a government's plan to expand the role of the compulsory ATP national pension funds in the capital markets. The funds would be merged with the trade union affiliated wage-earner funds to create five huge funds with a total of SKr500bn (£46.7bn) in capital assets. Half of this capital could be used for investment in equities, five times the size of the share portfolio now held by the ATP and the wage-

earner funds combined. The five new funds together would be allowed to acquire a quarter of the voting rights in any industrial company, with the trade unions holding helf of that stake.

The government says the proposal will guarantee the future of the country's pension

John Burton looks at what is shaping up as the main election issue

cheme by widening the funds

scheme by widening the funds investment opportunities. The opposition calls the plan a case of creeping socialism.

The ATP funds are now allowed to invest SKr25m on the bourse, while the wage-earner funds, which were financed until this year by a corporate profit tax, has another SKr20m in equities. They are among the biggest shareholders in companies such as Volvo, the car maker. such as Volvo, the car maker,

and Astra pharmaceuticals.

Abolition of wage-earner funds will be among the first actions the non-socialists take if they gain power, which the opinion polls suggest will hap-

pen.
In contrast to the Social Democratic policy of selling minority stakes in state compa-nies while retaining majority government control, the non-

socialists favour full-scale privatisation, albeit over a lengthy period.

The goal is to sell assets val-ued at SKr10bn per year through general share issues on the Stockholm bourse. An on the Stockholm bourse. An amount greater would swamp the market, where total new share issues averaged around SKr10bn a year during the 1980s. It would take 25 years to finish the privatisation programme at this rate.

Early candidates for privatisation would be the state com-

sainy earninates for privati-sation would be the state com-panies already listed on the bourse, including pharmaceuti-cal and food group Procurdia and the steel concern SSAB. Foreigners would probably be allowed to participate in some share offerings and cor-porate acquisitions, although it is still unclear how the non-so-cialists would change rules

governing foreign ownership. Foreigners are not allowed to own natural resources, such as mines and forests and may also be prevented from acquiring defence companies for national

Dutch under fire over stance on Emu progress

THE Netherlands, which holds the presidency of the EC, is likely to face strong opposition from some northern member states if it stempts to abandon the technical paper on eco-nomic and monetary union discussed at Monday's meeting of Community finance ministers.

The paper would have allowed a group of economi-

cally strong member states to move ahead to the final phase of Emu ahead of their weaker counterparts, based on strict It was welcomed by the UK and Germany on Monday and

yesterday morning Mr Douglas Hurd, the foreign secretary, said on BBC radio the plan represented an acceptance of reality by other EC members.

However, immediately after Monday's meeting, Mr Wim Kok, the Dutch finance minister, said he had not approved the paper and that it had "no political status". He also said he favoured a system of derogations for weaker economies.

approach which he described "a structural impairment"

to the Emu process.

Italy – one of the principal opponents of the original paper – would welcome any return to the idea of derogations. It would keep the grove of 12 treather in the final move. of 12 together in the final move to currency union and elimi-nate the risk of Italy being excluded from the first division excluded from the first division of strong economies. An Italian official said yesterday that the country's delegation at Monday's meeting – led by Mr Guido Carli, the treasury minister – were "rather pleased how things turned out".

It remains to be seen

It remains to be seen whether the Dutch will attempt to incorporate derogations into a formal draft treaty, which they expect to produce before the end of next month. National officials were yesterday involved in discussions about different aspects of Emu ment on the implications of Mr Kok's comments at the end of Monday's ministerial meeting.

EC cooling-off plan for time-shares

MR Karel van Miert, EC commissioner for consumer affairs, is planning to introduce Community legislation which would allow buyers of time-share properties a "cool-ing-off" period during which they could change their minds about a deal, Andrew Hill

writes from Brussels.
The Commission may produce a draft directive aimed at protecting time-share custom-ers before the end of the year. Mr van Miert, who has already suggested a similar "right of reflection" for mail order cus-tomers, said he welcomed the recent introduction in Belgium of a law imposing a statutory cooling-off period, and forbid-ding promises of perks for com-mercial ends. Certain timeshare operators are notorious for offering potential buyers "prizes" if they sit through presentations about holiday developments. The free gifts often prove to be illusory or are attached to unreasonable con-

put forward a directive on unfair contracts, which would make it illegal for any sales contract to include a clause forbidding a period of reflec-tion. That directive should be adopted by member states before the end of the year, but Mr van Miert wants a separate directive to make a cooling-off period compulsory in timeshare contracts.

Such a directive would also reinforce EC legislation from 1986 on door-to-door selling. That obliges salespeople to offer a cooling-off period, but does not cover time-share

operations.

Editorial comment, Page 12



GPA Group plc, the world's largest aircraft leasing company, recently took delivery of a new 737-500, the 100th new Boeing airliner in its fleet.

The twinjet aeroplane was flown to Guangzhou in the People's Republic of China to begin

a ten-year lease to China Southern Airlines.

on operating lease in China, an increasingly important market.

GPA, with headquarters in Shannon, Ireland, has 97 airline customers in 46 countries.

The company, already Boeing's largest GPA was the first lessor to place new aircraft overseas customer for new-technology 737s. has orders and options for 190 more Boeing

aircraft, stretching to 1997. Boeing congratulates GPA on its growth and extends best wishes for continued success. By Nancy Dunne in Washington

WASHINGTON-Beijing relations have received another joit following raids by the US Customs Service on the 23 American-based offices of Chinese government trading Chinese government trading companies, seizing money and millions of dollars' worth of goods suspected of having illegally entered the US market.

Beijing responded with a strong protest to Mr Richard Solomon, US assistant secretary of state. Zhu Qizhen, China's ambassador to the US, said his government was "shocked and gravely concerned at this unjustifiable development".

US textile interests urged US Customs to continue its investigations. The American Textile Manufacturers Institute (ATMI) claimed the seized goods represent "only a small portion" of the large volume of transshipments of Chinese textiles and apparel

Mobile phones

plan for Athens

ATHENS is seeking preliminary offers for two

mobile phone networks for mainland Greece and some islands, to be set up in

co-operation with OTE, the

state telecoms company, Kerin Hope writes from Athens.

tia would be shortlisted next month and asked to submit bids. Contracts will be awarded next April. Invest-

ment is expected to reach \$200m (£118.3m) over five

years, with priority given to

developing mobile communica-tions around Athens.

Officials say the networks will attract 80,000 subscribers in the first three years. Both will use the GSM system being

set up throughout Europe. Athens wants OTE to have a

Mr Tzannis Tzannetakis, deputy prime minister, said yesterday that up to 10 consor-

Ms Carol Hallet, US Customs Commissioner, said three peo-ple holding Chinese diplomatic passports were detained and that the corporations involved in the selzure all "deal with products made in mainland China". Customs officials were said to have already seized \$3m-worth of property and cash from the companies

Customs gave little away about "simultaneous search about "simultaneous search warrants" executed beyond New York City, where most of the trading houses are situated. The seizures follow allegations that the clothing had been mislabelled as originating outside China, including from Macao or Hong Kong, to avoid US textile quotas. avoid US textile quotas. The seizures come as US-Chi-

nese tension is growing. President Bush promised senators to take tough action against China in a whole series of

China has been able to worry the US farm lobby enough to make Washington 'blink first' in any dispute

trade disputes, including illegal Chinese textile shipments through third countries "if China does not exert effective control". Failure by the administration to act could leave the president vulnerable to Congressional attempts to place heavy conditions on next year's renewal of China's Most

Favoured Nation status.

The administration has set a September 30 deadline for receiving specific pledges from Beijing to open its markets to imports. US sanctions can be expected by November in another dispute over China's alleged failure to protect for-

eign companies' intellectual property rights. Chinese officials have so far

given no sign they will bend to US pressure. Hitherto, Beijing has made few concessions and has skilfully played its "grains card". By disappearing from the US agriculture market for the a time, it has been able to worry the US farm lobby enough to make Washington "blink first" in any dispute. US textile Interests have

come increasingly alarmed by the growth of imports dur-ing this year's recession. In June, the most recent month for which figures are avail-able, textile imports climbed 8.3 per cent. Mr Carlos Moore, ATMI

executive vice-president, urged the administration to seek tions "instead of continually phasing out controls with new

Computer makers rush to fill vacuum in eastern Europe

WESTERN computer makers including International Busi-Siemens Nixdorf of Germany and ICL, the UK-based subsidiary of Fujitsu of Japan, are jockeying for position in east-ern Europe, after the collapse of local computer manufactur-

ing, Alan Cane writes.
Yesterday, ICL said that in a break with its accepted business practice, it intended to market in Poland and Czechoslovakia mainframe computers built by its Japanese parent, as well as its own Series 39

It claims to lead in supplying imported computer systems in the two countries. Mr Peter Slavid, ICL's corpo-

rate systems business man-

ager, said the decision to sell Fujitsu mainframes was a local response to eastern European market conditions and would not be repeated elsewhere. Fujitsu has stressed ICL should be seen as a member of a loose confederation of Fujitsu subsidiaries, free to compete with its parent in world markets.
ICL has decided to sell

Fujitsu mainframes in Poland and Czechoslovakia since the Japanese machines are closer in design to the "Ryad" mainframes formerly built in eastern Europe than ICL's Series 20 company to mill be series 39 computers. It will be easier for Polish and Czechoslovakian computer users to move from their obsolete Ryad mainThe Ryad range was intro-duced by the Soviet Union and its east European allies in 1972, based on the design of IBM's mainframe computers. They have become the *de facto* stan-dard in the former Soviet bloc but after local makers closed. they will have to be replaced

by western systems.

The Ryad design is no longer adequate for the growing information needs of countries like Poland, Hungary and Czechoslovakia as they try to revitalise their economies. Eastern ise their economies. Eastern Europe probably has about 1,200 Ryad machines ready for replacement by modern western computers. IBM can capi-talise on this need, with a stock of machines available through its leasing subsidiary.

Brussels tells Japan to get crack(l)ing

AT a buffet next week promising a fine selection of Danish pork dishes, Japanese officials will be expected to onicials will be expected to chew over a promise by Mr Toshiki Kaifu, Japan's prime minister, to end a pork import fraud allegedly involving Taiwanese pigs and Japanese gangsters. Robert Thomson reports from Tokyo.

Since Mr Kaifu gave this pledge three months ago, Japan's Taiwanese pork

Japan's Taiwanese pork pean exports have kept falling, Tokyo is again arguing no pork problem exists, and the EC is squealing over lost share of the market. Japanese officials have even hinted that while Mr Kaifu is free to make promises, the government does not necessarily have to keep them. This lack of action has prompted the EC to co-host a seminar with the Danish pork industry next Tuesday, and offer the Japanese guests a menu of politically-flavoured

pork loin.
The EC delivered a Note in
April complaining some Taiwanese pork is sold at unfairly low prices in Japan because of invoice falsification, and askinvoice falsification, and ask-ing Tokyo to "suppress fraudu-lent pork imports". Falsified invoices are used to take advantage of a "differential duty" system designed to pro-tect Japanese farmers by charging extra duty on imports priced at below a minimum of

Y612 (£2.67) per kg.

By marking invoices at Y612, the EC say, some Japanese importers slice off a profit on pork bought for, say, Y400 from Taiwanese suppliers; distributors and retailers also benefit. It is not suggested all Japanese traders are involved, but the EC has made a list of suspect companies, and is awaiting Japanese police action. "It's Japanese police action. "It's easy to see something's wrong, The minimum import price is supposed to be Y612, but you can buy pork for Y450 in Japa-



Kaifu: pledge to act nese stores. If the import price was true, they would be losing Y200 on every kilo sold," a

Danish official said. In the first half of this year, pork imports from Taiwan rose 28.1 per cent; those from Den-mark fell 13.4 per cent. By end-July, Taiwan had a 51 per cent share of the \$1.5bn (£880m) market against Denmark's 32 per cent. The Danish industry cent fall in exports last year, and lost its place as market leader. The issue is complicated by the role in meat imports played by a Japanese underclass known as the burakumin, traditional slaughter-ers of livestock, discriminated against and feared. Japanese gangsters are also thought to have won a prime cut of the illegal market by using short-lived front companies and passing themselves off as burakumin, whom police can be reluctant to prosecute.

Japan's Ministry of Agricul-ture insists the EC is exaggerating the impact of the fraudulent imports, and that Taiwan's proximity and its strength in chilled pork are important reasons for the growing share. But the EC says chilled pork sales have hardly fluctuated, and Commission officials are planning a tougher approach, if the pork buffet does not work.

Extra \$400m for Japan-Hungary trade cover

JAPAN'S Ministry of International Trade and Indus-try (Miti) will extend an additry (Miti) will extend an additional \$400m (£236.6m) of trade and investment insurance over the next two years for Japanese companies doing business in Hungary, a Miti official said yesterday, AP-DJ reports from Tokyo.

Miti will also send a team of government and private officials to Hungary this year to study the Hungarian government's plans to promote industry as well as to offer technical

real s plans to promote mus-try as well as to offer technical advice.

The visit to Hungary, lasting about one week, should allow Miti to supplement the infor-mation it receives from Japanese companies by speaking directly with government economic planners, the official said.

The mission to Hungary was The mission to Hungary was a "new idea", which would be continued "for several years...to help promote Hungarian industry" by discussing sectors and areas where the Japanese trade and investment insurance could be need most efficiently.

used most efficiently.

The idea of sending such teams periodically to recipients of Japanese government insurance could be extended to other countries besides Hun-

Kellogg to build plant in Latvia

KELLOGG, the US foods group, yesterday said it had set up a ready-to-eat cereal manufacturing joint venture in Latvia, which recently achieved independence from the Soviet Union, Martin Dickson reports from New York, Its partner is Adazi Inc. a private, employee owned company. The venture is to build a plant in Riga to come into operation in 1993 and serve Latvia, other Paltin states and Releasured. Baltic states and Belorussia

AMERICAN NEWS

US court nominee is Brazilian warned over 'evasion' insider trade claim

By Victoria Griffith in São Paulo

JUDGE Clarence Thomas yesterday faced a barrage of tough questioning from sena-tors on the first day of hear-ings on his nomination to the US Supreme Court. BRAZIL'S stock market watchdog, the Comissão de Valores Mobiliarios (CVM), has revealed an insider trading scandal in the shares of Tele-bras, the state-controlled tele-

The eight Democratic members on the Senate judiciary committee served notice that they planned to question Mr Thomas closely on his views on abortion, civil rights and individuals were involved. The CVM accused the traders of the constitutional role of the Supreme Court. They warned him that they would not be satisfied with the evasive responses they had received from the last two Supreme "Many of us are concerned

CVM accused the traders of having advance information on large purchases in the market, which led them to speculate on their own account. "We are taking this case to the end, to show to the world that insider trading is not acceptable in Brazil," said Mr Garcia.

Telebras has become a favourite share among foreign investors lately. Over the past five months, the share price has almost quadrupled in dolabout the direction the court has taken in recent years. It has increasingly abandoned its role as the guardian of the powerless. It has repeatedly has almost quadrupled in dol-lar terms. As a result, the com-pany has moved from 13th to third place in market capitalis-ation rankings, and is now val-ued at about \$1.7bn (£lbn). The CVM said it would not reveal the names of the alleged offenders until its investigasought to turn back the clock on civil rights," complained Senator Edward Kennedy. "Many fear that we are wit-nessing the creation of a mono-

lithic right-wing court that is going to favour the state and the power of the state over the rights of the individual," said offenders until its investiga-Senator Patrick Leahy. Mr Leahy acknowledged that tions were completed. The pun-ishment, however, is likely to be light by international stanit would be inappropriate for Mr Thomas to be asked how he

would rule on specific issues that might come up before the Supreme Court, but warned that he would not accept this as an excuse for avoiding ques-tions on all sensitive issues, as previous nominees have done.
The committee's Republican
minority came to Judge
Thomas's aid with glowing

you I can hardly stand it," said Senator Orrin Hatch of Utah, who said he could understand Mr Thomas's childhood experience because he, too, had grown up in a home "without

indoor facilities".

But even Senator Arlen
Specter, a Republican from
Pennsylvania, warned that he
was concerned about Judge
Thomas's apparently low opinion of Congress.
"I believe that deference is due to the president's nomina-tion, but that could change if

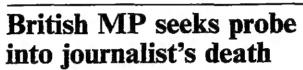
the trend continues to turn the court into a super-legislature."

Judge Thomas, whose nomination has divided political interest groups, is expected to face three days of questioning from the 14-man committee.

A New York Times/CBS opinion poll yesterday showed that 65 per cent of those questioned had no opinion on the nomination. Of those who had formed an opinion, twice as many favoured Mr Thomas as

opposed him.

The poll also showed that 42 per cent of those questioned thought the Supreme Court was too conservative, compared with 30 per cent who thought it was too liberal.



By Leslie Crawford in Santiago

phone company.

Mr Rene Garcia, CVM director, said on Monday two Sao

Paulo broking firms and eight

Winnick yesterday urged "the most strennous inquiries" into the death of Mr Jonathan Moyle, the British journalist found hanging in the closet of a Santiago hotel room last year. His call to Mr Kenneth Baker, the home secretary, follows a Chilean judge's finding that Mr Moyle was murdered and did not commit suicide as the Chilean authorities origi-nally ruled. Mr Moyle, the editor of

Defence Helicopter World and a former RAF pilot, was found hanging from a sheet in the clothes cupboard of his Santiago hotel in March last year. He was attending the FIDAE air show, the biggest exhibi-

LABOUR MP Mr David tion of military hardware in Latin America.

Chilean homicide police said he had committed suicide.

However, his death gave rise to press reports that he was murdered because of informa-tion he had obtained on sales of military technology to Iraq. Mr Tony Moyle, his father, believes this to be the case. Judge Alejandro Solis's ver-dict closes an 18-month inquiry dogged by a lack of co-operation from both British and Chilean authorities. The inquiry failed to shed any light on who killed Mr Moyle or why. Mr Solis said he decided to close the case temporarily in the absence of further evidence.

Second quarterly trade surplus in a row for US

THE US recorded a \$3bn (£1.7bn) surplus in foreign trade from April through June, the first time it has posted back-to-back quarterly surpluses in nine years, the Commerce Department said yester-day. AP reports from Washington.

praise for his ascent from pov-erty. "I'm so doggone proud of

The second-quarter surplus followed an even larger one of \$10.5bn in the first three months.

However, the positive trade numbers in both quarters reflected huge payments made to the US Treasury by other countries, including Japan and Saudi Arabia, to pay for the Gulf war. Without these the country would have suffered a deficit of \$5.2bn in the second

Mr David Wyss, an economist with DRI-McGraw Hill, the economic consultancy, said he expected the deficit almost he expected the deficit almost to disappear this year, falling to around \$6bn. But in 1992, Mr Wyss said. "the deficit will worsen. As the economy comes out of the recession, imports are going to rebound." Economists said they were looking for the deficit to shoot back up to the \$70bn.\$86bn

back up to the \$70bn-\$86bu range in 1992, reflecting the absence of Desert Storm pay-ments and higher imports. The trade figure covers the current account, the broadest measure of trade, which tracks not only the flow of merchan-dise between countries but also

investment and service trans-

Poverty scheme boosts Salinas

M Exico's President The Solidarity programme aided the government in LV L Gortari tries to spend a few days every week inaugurating public works projects under the banner of the "Solidarity" anti-poverty pro-gramme. This week he will visit eight Mexican states inaugurating still more pro-

jects, in honour of the second national Solidarity week. The programme, launched in resident's most visible domes. tic policy. As Mexico's economy has grown and public finances strengthened, spending on the programme has risen to \$1.7bn (£1bn) this year,

a 60 per cent rise on 1990.
Supporters and critics alike acknowledge the critical role of the programme in the government's convincing victory in last month's mid-term elec-tions. Mr Frederico Reyes Heroles, editor of the public opin-ton magazine Este Pais, says: "The impact was very high. Solidarity has proved a very effective way of exploiting the power of the president."

Government officials are quick to reel off the benefits of the programme. According to the ministry of budget and planning Solidarity money will by the end of this year have helped refurbish 51,000 schools, built 1,030 rural health clinics, financed 181,000 student scholarships, 4,819 running water pipes and so on. Since the gov-ernment has taken to re-nam-

as Sales to termine the last sales to termine existing social programmes as Solidarity projects, the list is almost endless.

Day after day on Mexican television and radio smiling peasants give thanks to Solidarity for the arrival of roads and electricity. Food coupons for the poor, medical clinics in villages, loans to small farm-

ers, student scholarships all bear the Solidarity imprint. The programme breaks new ground not just in its size, but in the way in which it is organised. In theory every Mexican community – be it a village or street – can elect a Solidarity Committee to decide what public works projects the community needs. The committee then solicits the money for the chosen project from the president or budget ministry. If the money is granted, the committee is responsible for the proj-

ect's construction. Mr Carlos Rojas, who heads the programme, says this ensures that small communities obtain the projects they want, rather than as in the past what federal and state bureaucracies thought they should have. There is, supposedly, less corruption than in the past, since the recipients of the money are those benefiting from and carrying out the projects. And the new programme



Mexico's mid-term elections, writes Damian Fraser



Mexican slum-dwellers steal electricity from power lines. Bringing electricity to poor areas is one of the Solidarity programme's successes.

ried out 100,000 projects. No other government agency could have done that because of the bureaucracy," Mr Rojas

This approach to government spending has obvious political advantages. An architect in the town of Maravatio in Michoacan, in charge of renovating a theatre with Solidarity money save "People darity money, says: "People think the money is coming directly from the president and not from the [opposition] municipal president." Mr Sali-nas has reinforced this image by inaugurating as many pro-

jects as he can. The Solidarity committees, on the other hand, are said to be breaking the power of local caciques, or village chiefs. whose corruption and omnipotence had damaged the roling Institutional Revolutionary Party (PRI). Some government supporters suggest that the committees will provide the PRI with a new generation of local political leaders. In the

August mid-term elections, three PRI senate candidates had been the Solidarity dele-gates for their state.

However, critics argue that the political objectives of Soli-darity — apart from concen-trating presidential power still further — are distorting its anti-poverty ends. The budget is so loose and informal that no one knows exactly how and no-one knows exactly how and where money is being spent.

where money is being spent. Critics say the programme resembles at times more a giant presidential slush-fund than a carefully targeted antipoverty project.

One US-based economist specialising in poverty programmes derided the suggestion, made by Mr Rojas, that Solidarity was becoming a model anti-poverty programme closely watched the world over. "Solidarity has an urban bias focusing on slightly higher-income people who vote and have been squeezed by the crisis of the 1980s," the economist claims. mist claims. Mexican opposition leaders

in turn characterise the pro-gramme, and the huge free advertising campaign that accompanies it, as blatant votebuying rather than poverty-al-leviation. The Solidarity-financed theatre in Maravatio, Michoacan for example, is unlikely to help

the roughly 20 per cent of Mexicans who are extremely poor and undernourished. Nor are other programmes — such as subsidised loans to small land-owners — helping the

very poor, most of whom do not have any land.

As he criss-crosses Mexico this week, Mr Salinas will not worry too much about these criticians. worry too much about these criticisms. He can justifiably claim that this latest brand of Mexican populism is not danaging the Mexican economy; thanks to cuts in subsidies and revenues from privatisations, the government budget will be in halance this year Indeed. in balance this year. Indeed Solidarity's political success has been critical to continued support for the president's lib-

Mr James Baker, US secretary of state, has mr James Haner, US secretary or state, has hailed Mexico's economic reforms as a lesson to the rest of the world, while broadly approving of the conduct of last month's mid-term elections, Damian Fraser writes.

Mr Baker told the annual meeting of the US-Mexican binational commission on Monday that the "aconomic revolution in

agreement. Mr Baker said: "We are making tremendous progress and there is increasing good will." Ms Caria Hills, the US trade representative, said she saw no insurmount able problems to reaching an agreement.

day that the "economic revolution in Mexico" was "remarkable".

The commission met as the two countries, with Canada, are negotiating a free trade

This would be an important Mexican concession, since Mexico's maize sector is now largely closed to foreign competition. Mr Baker said Mexico and the US would



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INTERNATIONAL NEWS

South Korea's two opposition parties to merge

SOUTH Korea's two main opposition parties yesterday announced that they were merging in an attempt to chal-lenge the ruling Democratic Liberal Party in next year's general and presidential elec-

tions.

The formation of the new party, which will be called the Democratic Party, represents the first substantial alliance of South Korea's splintered oppo-sition forces since the introducsition forces since the introduc-tion of democracy in 1987. It will boost the political ambi-tions of Mr Kim Dae Jung, South Korea's veteran opposi-tion leader and joint president of the new group. But western diplomats and analysts said the Democratic Party had much to do to pres-ent itself as a credible alterna-tive to the government. They

tive to the government. They said the merger had been forced by the weakness of opposition groups, and in particular their poor show-ing in local elections held

earlier this year.
The Democratic Party will control 76 of the 299 seats in the National Assembly. It will be led jointly by Mr Kim Dae Jung and by Mr Lee Ki Tack, head of the smaller opposition

group in the merger.

The ruling DLP, formed last year through a merger of the ruling party and two opposition groups, holds 215 assembly seeks.

bly seats.
"Through today's merger, a big and strong opposition group emerged in our country," Mr. Kim said in a speech before supporters at the national assembly. "Let us march towards the road to vic-tory over the immoral Democratic Liberal Party by the gaining support of the people." According to Mr Kim, the new party will serve as a catalyst in easing the regional divi-sions which characterise Kor-

ean politics. This is because Mr



Kim Dae Jung: joint president of new party

province, the traditional rival of Cholla province which is Mr Kim's power base. The Democratic Party says it

hopes to reduce the gap between haves and have nots, work against corruption and enact policies to ease inflation. It says it will oppose the revision of the constitution from the current presidential system to a cabinet system of govern-ment. The change is being sought by the largest faction in

the ruling party.

• An Asian ministerial meeting of the Group of 77 opened yesterday in North Korea's capital of Pyongyang, AP reports. The conference was the first ever held by a UN-re-lated organisation in the communist North.

North and South Korea are expected to be formally accepted as members of the UN at the General Assembly this month.

The Group of 77, formed in 1964 as part of the UN Confer-ence on Trade and Development, aims to promote economic co-operation among developing nations. It now has 128 member countries. Among Lee Ki Taek, the party's co-leader comes from Kyongsang Korea's rival South Korea. those attending is North

US group condemns Kuwait killings

By Victor Mallet, Middle East Correspondent

A US-based human rights group has condemned the kill-ings, torture and deportation of suspected collaborators in Knwait since the country was liberated in February and accused the US administration of a "disturbing unwilling-

ness" to protest. Middle East Watch, in a report published today, says most of the abuses were committed by the security forces or by irregular armed groups working with them. The state security secret police is singled out as worst offender.

The report says "the highest levels" of the Kuwaiti government shared complicity in the

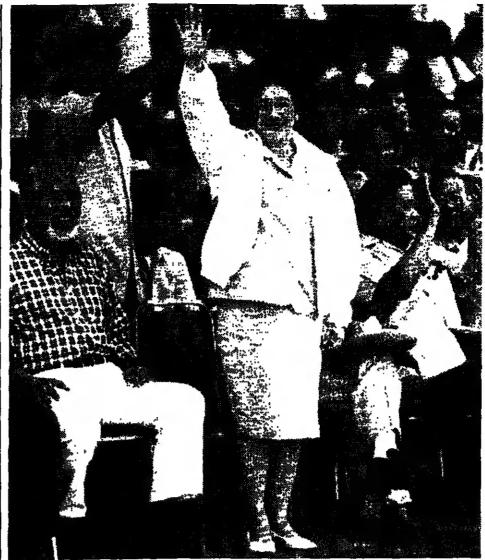
ment shared complicity in the killings because none of those responsible has been arrested and because members of the government have called for Kuwait to be "cleansed" of a supposed fifth column.

"The violence of the early months... is increasingly being supplanted by an inhumane and illegal deportation process. and illegal deportation process which threatens to accelerate in the light of a governmental decree that residency permits of all non-Kuwaiti citizens will

expire at the end of October." Kuwait has detained at least 5,800 people in the six months since the fragis were driven out by the allies, and 3,000 remain in detention, including at least 300 being held incommunicado, according to Middle East Watch. Most of the victims are Palestinians, Iraqis or stateless Arabs known as the hidoun.

It said that one Kuwaiti cemetery at al-Rigga holds 54 unidentified bodies of people who have been killed or have died in unexplained circumstances since the week after liberation.

A Victory Turned Sour: Human Rights in Kuwait Since Libera-tion. Middle East Watch/Human Rights Watch, 485 Fifth Avenue, New York, NY 10017-6104.



President Aquino at yesterday's attempt in Manila to rally people power in support of US bases

MRS CORAZON AQUINO, the Philippine president, yesterday proposed that a plebiscite be held on a US bases treaty now facing rejection in the country's senate, writes Greg Hutch-

Late last night, the upper house met to consider a proposal that would allow about five senators currently opposed to the treaty to cast a yes vote conditional on the pact being approved by a popular vote. Twelve of the 23 senators are known to be against the pact, which would 16 meters to page 18.

which needs 16 votes to pass.

Mrs Aquino's attempt to lead a rally in supmore additions attempt to read a ranky in sup-port of the treaty, which requires acceptance by Monday when US leases expire, attracted less than 50,000 people instead of the 500,000 expec-ted, an indication of the wane in people power, the force that helped topple the dictatorship of Ferdinand Marcos 51/2 years ago. In an echo of Mr Marcos's politics of manipulation, most of

the people at the demonstration arrived by bus

and had their meals provided.

Underlining the groundswell of nationalism, demonstrators opposed to the bases througed the streets outside the senate building last night. The demonstration appeared far more spontaneous and was at least as large as the

government-financed rally.

Gen Lisandro Abadia, head of the armed forces, accused senators rejecting the bases treaty of taking the line of the country's ban-ned Communist party. But he denied there was substance to rumours that the military might launch a coup to reinstate the Americans. President George Bush has reiterated that there would be no new concessions to entice an eleventh hour ratification by the Philippine senate. After 15 months of negotiations, in which the US made significant concessions, Washington is disinclined to talk further, diplomats say.

NEWS IN BRIEF

Kaifu battles for electoral reform

PRIME Minister Toshiki Kaifu, risking his political future, appealed to parliament yesterday to back his plans to overhaul Japan's cash-driven electoral system, Reuter reports from Tokyo. Legislators, after weeks of hearings on stock market scandals, finally began to tackle the main business of the current parlia-

mentary session - debating Mr Kaifu's election reform proposals. "I am determined to pass...a package of three bills in order to create a new political system," Mr Kaifu told the lower house. The premier wants to extend his term in office when it expires in late October but leaders of the ruling Liberal Democratic Party (LDP) hope to replace him.

The success or failure of the reform programme may well determine who wins the leadership battle.
"I hope you will pass these bills after sufficient deliberation,"
Mr Kaifu appealed to legislators in Tuesday's session, kicking off

several weeks of debate.

Mr Kaifu's package consists of two bills to reform the election law and political funds law and a third calling for controls on political parties. The government hopes to have them passed by the end of the parliamentary session on August 4.

The package involves converting the powerful lower house's 130 multiple-seat constituencies into 300 single-seat districts. The remaining 171 seats would be decided by proportional representa-

Bond tells of guarantee

MR Alan Bond signed a personal guarantee for a \$330m (£201m) loan that both he and the banks knew could not be repaid, the Australian tycoon told the Supreme Court of New South Wales yesterday, Reuter reports from Sydney.

Mr Bond said he believed the guarantee would not be enforced because of an assurance from the then-chairman of the Hong Rong and Shanghai Banking Corporation, Mr William Purves, Mr Bond is challenging bank action to wind up his private company, Dallhold Investments. The case could ultimately result in bankruptcy for the former chairman of the Bond Corporation.

Hongkong and Shanghai Banking Corp. Bank of New Zealand and Tricontinental Corporation are seeking to enforce a \$194m property of the Park of the

guarantee given by Mr Bond in 1990 on a \$340m loan to fund the Greenvale nickel project in Queensland.

Hong Kong court finalised

Hong Kong's proposed Court of Final Appeal, one of the most important issues needing to be resolved before the 1997 transfer to China, has been finalised and its establishment is expected to be announced later this month, writes Angus Foster in Hong

The court, which will replace the Privy Council in London as the highest appeal court, could take more than a year to set up but should be ready late next year or in 1983.

Hanoi praises China ties

Mr Nguyen Manh Cam. Vietnam's foreign minister, yesterday described his visit to China as a symbol of the complete normalisation of relations between Hanoi and Belling, writes Yvonne Preston in Belling. Mr Cam, was speaking at the start of the first day of talks with Qian Qichen, his Chinese counterpart. While Mr Cam made it clear Hanoi sees no bar to resumption of full ties, an official announcement from the Chinese side is not expected until the end of this week's talks. China has signalled agreement in

Beijing slows down building

China, tightening credit amid a trend in growing domestic debt defaults, has ordered reductions in new building projects, the official China Dally newspaper said yesterday, Renter reports

The move signalled a firm commitment by Chinese leaders to crack down on debt-ridden state enterprises that are mainly responsible for the building boom, western diplomats said.

Burma junta's 10-year plan

Burma's military junta, which crushed an uprising for democracy then ignored the results of a general election, says it could hold power for 10 more years, Reuter reports from Bangkok. "We cannot say for how long we will be in charge of the state administration. It might be five years or 10," junts member, General Aung Ye Kyaw, told government officials in the northern city of Mandalay. He reiterated the military's position that it would not transfer power until a new constitution was in place.

Hurd's visit to Kenya will highlight a nation divided the hands of politically connected businessmen and mounting government corruption. And, if Mr Hurd meets the government's critics, he will find deep discontent with Britain's failure to implement a policy. First appointed which there are the content at the content and the content with Britain's failure to implement a policy. First appointed which there are the content with Britain's failure to implement a policy. First appointed which there was praised as a mexcuse for perpetuating rule by an undemocratic élite. They say that Britain's quiet diplomacy has failed and they want Mr Hurd to cut British and they want Mr Hurd will respond to these demands and mounting government corruption. MR DOUGLAS HURD, the British

foreign secretary, arrives in Kenya, today for a two-day visit to Britain's most favoured former colony and the second-largest recipient of British ald

in sub-Saharan Africa, writes Julian Ozanne in Nairobi. He will find a nation gripped by politically explosive newspaper head-lines, most recently devoted to Presi-dent Daniel arap Moi attacking multi-party advocates as "anarchists" and accusing them of a plot to give marijuana to youths to incits them to

He will be told about growing fears among Kenya's international donors

by the foreign secretary himself: linking British aid to democratisation, clean government and respect for

human rights and the rule of law. Since the birth last year of the prodemocracy movement, a collection of former politicians, lawyers and clergymen, things have never been quite the same in Kenya – a country

then the government has been under constant pressure to implement the kind of democratic political changes

happening in other parts of Africa. Mr Moi, however, has nailed his colours firmly to the mast of the one-party state. The president argues that multi-party politics would degenerate

The government's critics say this is

respond to these demands and most British officials believe the opposition goes too far. More worrying, perhaps, to the British government is the growing evidence of corruption and the concentration of wealth in the hands of senior government officials. Mr Nicholas Biwott, the powerful minis-ter of energy, was accused recently of allegedly asking an Italian company for a £1.7m bribe. Trade with Kenya

amounted to £380m last year and there is at least £1bn of British invest-

Concern is also growing about the scale of takeovers of large local and foreign private companies by Asian businessmen believed to be acting as front men for senior government fig-ures. Mr Hurd will not go into detail about these matters. He is more likely to encourage the government to move towards a more open political and economic system and reassure it of continued British goodwill while reminding it that the world has moved on and that nations which stand still do so at their own peril.

Notice of Extraordinary Prepayment To the Holders of

Santa Barbara Savings and Loan Association

(predecessor in interest to Santa Berbara Federal Savings and Loan Association) Colleteralized Floating Rate Notes Due September 1996 (the "Bonds") CUSIP No. 801380AE6*

The undersigned, as trustee (the "Trustee") under the Indenture dated as of September 15, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association (predecessor in interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as receiver of Santa surface Federal, disaffirming and repudiating the Indenture and the Bonds pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13, 1991 (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

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336 Strand London WC2R 1HB

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Any questions or communications with respect to this notice may be addressed to the Trustee

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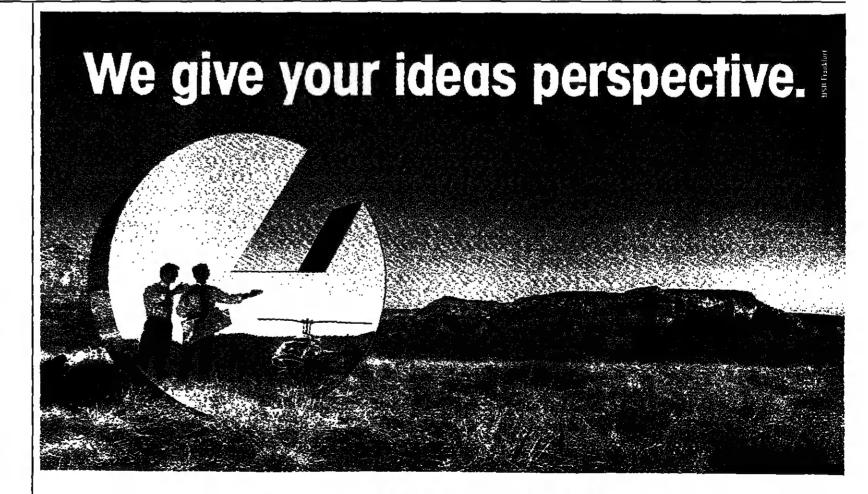
Citibank, N.A. Corporate Trust Administration 120 Wall Street - 13th Floor Atm: Vincent Lopez Tel: (212) 412-6226

September 3, 1991

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UK NEWS

Receivers seek buyer for failed ticket agency

ered the year to end June 30,

Keith Prowse's consolidated accounts for the 18 months

ended June 1990 show that its

US subsidiary owed over £4m to the parent company, nearly

double the level at the end of

in New York and another in Atlanta. Georgia, and attempted to interest Americans in attending sport-ing events in style, in addition

to offering the service at sport-ing events such as the Ameri-

can football superbowl.

Keith Prowse's difficulties were exacerbated by the sharp fall-off in tourism during the Gulf War and by reduced

demand for corporate hospital

ity by UK businesses pinched by recession. But the compa-

ny's difficulties pre-date that

RECEIVERS for Keith Prowse, outstanding. The accountants' Britain's largest ticket agency. Britain's largest ticket agency, which went into liquidation on Monday with debts estimated at £7m, have until the end of the week to find a buyer or face a revolt among London theatres and others who are so

theatres and others who are so far honouring agency tickets.

Mr Malcolm Shierson, one of the joint receivers from Grant Thornton, said last night that they had received a "phenomenal" amount of interest yesterday from companies interested in buying all or parts of the in buying all or parts of the

group.
"But we are aware that there is a deadline of another 48 hours by which time we have to show something positive for our efforts which will persuade the theatres to stay with us," he said last night.

Receivers were called in to Keith Prowse after two poten-tial buyers pulled out on learn-ing that the diversified ticket agency's losses for the last year were "substantially" larger than the 23m estimated earlier.

The buyers realised that Keith Prowse would need to borrow about to £6m to see it through to the year end, in addition to some £8m it has

Borrie voices concern at EC policy

SIR Gordon Borrie, director general of the Office of Fair Trading, voiced concern yeste-day at decision-making on EC merger policy and said deci-sions by competition commis-sioners had been overriden. Speaking at a Confederation of British Industry conference

on European Community and UK competition law and pol-icy, Sir Gordon questioned the role of the EC College of Com-missioners, which helps for-Keith Prowse's difficulties stemmed, in part, from its ill-fated attempt to import UKstyle hospitality events to the US market. The company invested some £5m in the venmulate policy.
"Anxiety arises because ture since the early 1980's and

"Anxiety arises because some commissioners may favour the Euro champion idea or be influenced by considerations of regional policy and allow an anti-competitive measure." he told the meeting.

He said, however, that only the European Court of Justice could oversule decisions on

could overrule decisions on competition policy, and that would require an appeal by a member state or an interested party. This was unlikely given

Sir Gordon also warned advisers to company mergers against trying to "bounce" the OFT into giving approval in advance to proposals which could be referred to the Monopolies and Mergers Com-mission. He said that the voluntary pre-notification proce-dure for UK clearance of straightforward mergers had

Democrat elder statesman faces a grilling



MR Clark Clif-ford, the former US secretary of defence, has denied that he knew First American Bancshares,

the Washington-based bank was controlled secretly by the Bank of Credit and Commerce International (BCCI).

Mr Clifford, who resigned last month as chairman of

First American, has issued the denial on Page 268 of his recently published 700-page BCCI's control of First Amer-

ican, which was revealed by the Federal Reserve in July, has denied the image of the 85-year-old Democratic fixer, elder statesman and kingmaker. But his situation ha been complicated by the fact that for several years he served not only as First American chairman, but also as a lawyer and lobbyist for BCCI. In his memoir he calls the scandal "an unfortunate controversy".

This morning Mr Clifford — who is being investigated by US prosecutors to see if he misled bank regulators about the

led bank regulators about the actual ownership of First American – will have to do more than dismiss the scandal as "unfortunate". He and Mr Robert Altman, his one-time protegé who resigned as presi-dent of First American last month, will face a Congressio-nal grilling before the House banking committee, which is



Clark Clifford: the BCCI scandal was "an unfortunate controversy"

probing the BCCI affair. The appearance of Messrs Clifford and Altman, who made millions of dollars in the 1980s by borrowing from BCCI to buy and sell shares in the holding company that owned First American, kicks off what promises to be an autumn filled with BCCI hearings in the House and Senate, more indictments from grand juries

in four US cities and revelations about the involvement of BCCI in arms and drug deals. The BCCI affair reached a utive respectively.

lever pitch in Washington in August, just weeks after the bank was shut by the Bank of England and authorities in six other countries, and days after Mr Robert Morgenthau, the Manhattan district attorney, brought the first fraud charges

against Mr Agha Hassan Abedi and Mr Swaleh Naqvi, BCCI's founder and former chief exec-

Mr Naqvi was indicted again last week, this time by a Flo-rida grand jury on charges of racketeering and the launder-ing of drug profits from the Medellin cocaine cartel in Colombia. And in a move that has perplexed BCCI investigators

ment of Abu Dhabi titis week arrested more than 30 former

top executives, including kir Naqvi.
The arrests are curious because Sheikh Zayed bin Sultan al-Nahyau, the ruler of Abu Dhabi, who along with other institutions owns 774 per

cent of BCCL has protested cent of BCCI. has protested against the bank's seizure.

The newest US indictments were proclaimed with mach fanfare last week by the Department of Justice, which has been stung by criticism that for years it had falled to act on a series of explicit warnings from US investigators and ings from US investigators and bank insiders of criminal wrong doing. Senator John Kerry, the

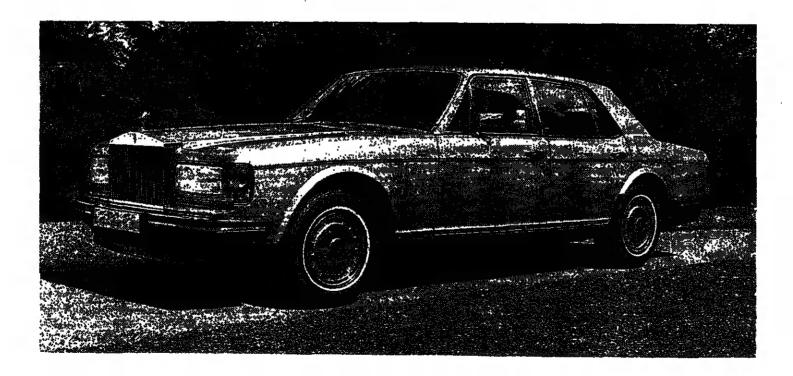
Massachusetts Democrat whose Senate foreign relation sub-committee has led Con-gress into the BCCI affair, is also planning new hearings within the next four weeks. These will provide Messrs Clifford and Altman with a socond opportunity to make their representations, but they are also expected to bring auditors from Price Waterhouse before Congress for the first time.

The Kerry investigation is also looking at arms and drug deals involving South American central bank officials and heads of government and at the involvement of the Central Intelligence Agency (CIA) with BCCI.

Alan Friedman



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BRITAIN IN N Ireland in



Union loses vote over Nissan deal

Workers at a subsidiary of Nissan Motor Manufacturing UK, the British division of the Japanese car maker, have voted against the AEU engi-neering union being given a recognition deal.

Nissan Yamato, a pressings manufacturer in which Nissan Motor has a majority stake, told the AEU it would negotiate a single union agreement with it if a majority of its nonmanagerial employees were in favour. The vote is a setback for the union which already has an agreement with Nissan Motor to represent some of its

Call for review of security

Unionist politicians have demanded a thorough review of security at Short Brothers, the Belfast sircraft and missiles manufacturer, after the seventh IRA bomb attack on the company in two years. An explosion, followed by a

fire, caused extensive damage to an administration block at the company's east Belfast factory, but a warning had been given and hundreds of employ-ees safely evacuated.

Gas consumers may pay more

Gas consumers may pay an extra £1.50 a year from April, to help improve poorly insu-lated homes, according to ofgas, the gas industry's watchdog. Mr James McKinnon, the agency's director general, said that up to £50m could be raised annually.

Vauxhall raises car prices

Vauxhall, the second-placed car maker in the UK new car market, has raised the prices of a substantial part of its range by an average of 25 per cent. The increases follow the move taken late last week by Ford, the UK new car market leader, which raised the prices of which raised the prices of much of its range by an aver-age of 3.9 per cent. Vauxhall has already raised its prices once this year by an average of 3.6 per cent in January.

Power groups combine forces

Three regional electricity companies have joined forces with Combined Power Systems (CPS), the energy systems manufacturer, to market dis-

manufacturer, to market dis-count electricity, North-ern Electric, and Norweb, have each formed 50-50 joint ven-tures with CPS to sell com-bined heat and power units, which generate electricity and heat from a single source on a customer's site, and at a much customer's site, and at a much higher efficiency rate than a conventional system.

jobs boost



Plans for port is unveiled

National Power, the electricity generator, unveiled plans to build a new 5m toune port facility at Bristol by 1983. This will give the company the option of importing more change and the large than the large tensor coal when the large cheaper coal when its long-standing contracts with Brit-ish Coal expire at the end of

Teachers work longer hours

Teachers are working longer hours but spending less time in the classroom, according to a union survey. Teachers are week on average - 39 minutes more a week than in a similar survey in 1990. However, while teachers are working longer, the time spent teaching has fallen by over an bour a week.

Office fringe benefits cut

Fringe benefits for office workers have been reduced over the past three years as employers have found competition for staff has declined, according to the latest survey of over 500

organisations.
In 1988, 86 per cent of com-panies offered their office workers life or accident insurance; this has now dropped to 75 per cent. Medical insurance schemes have dropped slightly from 64 per cent to 62 per cent, and discount buying facilities are now offered by 36 per cent of companies, compared with 48 per cent in 1988.

Recession hits hotel industry

The UK hotel industry is unlikely to recover from the impact of the Gulf war and recession until 1993 at the ear-liest, a survey has found. Hotel consultants Horwath Consulting, part of the Stoy Hayward accountancy group, say that the severity of the recession in the US and other countries meant that rapid recovery after the Gulf war "could never seriously have been expected".

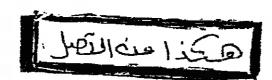
College gets funding

A new type of university col-lege is to be built in north-east England on Teesside, the larg-est conurbation in Britain without a university. Its build-ings will be financed by the government's Teesside Developen to corporation and run jointly by Durham University and Teesside Polytechnic. The government has approved £8.4m funding of the first stage of the university college.

UK monarch to visit assembly

Queen Elizabeth will visit the European Parliament in Strasbourg next year. She will address the assembly and will visit the Council of Europe. which is also based in Stras-bourg. It will be the first visit by an EC monarch to the par-

Work D





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Two hours drive east of San Francisco lies a still, fruitful valley where the world's finest walnut trees grow in their thousands.

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Experienced hands mount these on a base of birchwood, and apply the characteristic highlights of hand-cut matchwood inlays. Then begins a three week ritual of sanding and polishing where pure elbow grease is still preferred to bleach and stains.

generously repeated throughout an interior where even the unique rear fold-down picnic tables stand as a tribute to generations of cabinet-makers' art.

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For 1991, Daimler continues to combine the virtues of human endeavour with micro-processor technology. radio, which displays THE 1991 DAIMLER. A respect for tradition with enthusiasm for the future, creating a marque with true charisma, whose

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Recession his

A SHALLMBER II .

🔪 ireland in

Mains for pen is unveiled

jobs boost

competition policy, the setting of a national savings target

and swift movement towards a

and swift movement towards a single European currency.

Mr Alam Beith, the party's Treasury spokesman, told representatives that under the Tories the economic debate had been reduced to a single question: "When will it end?" and described Mr Norman Lamont, the chancellor of the

Lamont, the chancellor of the exchequer, as being in

waiting-for-Father-Christmas

mode". Labour's conversion to free enterprise was "dictated by events rather than beliefs,"

In an effort to head-off Lib-eral incursions into the Tory

vote, Mr Chris Patten, the Con-servative party chairman, used a speech in Southampton to

accuse the party of being ready

to barter their votes in return for a few crumbs from Labour's cabinet table". "Voting Liberal Democrat

could once again, as in 1974, let

Labour in by the back door,'

he warned, adding that the party would bring in a range of new taxes and end the capping of local government spending.

rudimentary infrastructure

ties for democratisation and

nuclear disarmament which

the failure of the coup had

brought, he urged western Europe to help to bring stabil-ity to the republics.

ensure the continued existence of Berlin against the Soviet

threat. Now we need a massive

air lift to secure the existence

of the people of the Soviet Union."

We once used an air lift to

Spelling out the opportuni-

and a damaged environment.

By Ivo Dawnay, Political Correspondent

BRITAIN'S opposition Labour party yesterday signalled a sig-nificant tactical shift in its attacks on Tory economic poli-cies by warning that Britain now faces a return to a shortlived boom fuelled by consumer-credit, set to be followed by a new downturn.

The warnings, the first tacit acceptance by the main opposition party that recovery may be underway, came as the Liberal Democrats also opened their acceptances. their own onslaught on govern-ment "short-termism" at their

annual conference.

Evidence of the impact of improving economic indicators on the pre-election manoeuvring came in speeches by Mr Neil Kinnock, the Labour leader, and Mrs Margaret Beckett, the treasury spokesman. Both avoided challenging government claims that a recovery ernment claims that a recovery was in sight, preferring instea to predict a rapid return to the "boom-and-bust" cycle.

in Bournemouth the Liberal Democrats' conference approved a package of radical measures in what amounts to the party's first comprehensive

Refusing to comment on his likely tactics in the event of a hung parliament, Mr Paddy Ashdown, the party leader, instead tried to shift the spot-light to the package which he claims represents a significant

Lord Bonham-Carter, the

party's foreign affairs spokes-man in the House of Lords,

condemned government insis-tence that economic aid would

only follow economic reform, and said such reform could only be introduced if it was backed by aid.

In a short debate which

emphasised human rights in the Soviet Union, Mr Menzies

Campbell, the party's defence spokesman, told the annual

conference in Bournemouth

Liberal Democrats urge aid

THE Liberal Democrats yesterday urged the government to give the Soviet Union massive food aid and technical that those trying to fill the word left by the dissolution of the Communist party were facing severe problems with a

package for Soviet Union

Police braced for further violence on estate By Chris Tighe and Raiph Atkins

RIOTING on an estate in North Shields, RIOTING on an estate in North Shields, north-east England, early yesterday erupted spontaneously and was controlled by the police with minimum injury, Mr John Major, the prime minister, was told last night.

However, the police were bracing themselves for further violence amid rumours that public buildings and shops would be targeted by rioters.

shops would be targeted by rioters.

The scenes of mayhem, which the Home Office believe were not pre-planned, followed rioting in the past

By burned out shops a knot of indignant teen-

agers, one cradling a baby in her arms, assess the riot which the night before

devastated some of the meagre amenities available to resi-

estate, in North Shields, north east England.

The teenagers insist that the cause of the uproar, in which 300 youths armed with petrol

bombs rampaged for five

bours, lies in a car crash last Friday night in which a local 17-year-old and his 21-year-old friend died following a police

From the Meadow Well

estate many aspects of life look

A few miles along the River Tyne, at the glitzy MetroCentre shopping arcade, the tills are ringing, but many Meadow Well residents have never been

there. Throughout the region in new Japanese factories and the surviving heavy industry, investment in skills and new two weeks in three other cities. Cardiff. Oxford and Birmingham, adding to a picture that has become reminiscent of

riots in the summer of 1981.

Mr Major, however, said the latest riots, "all seem to have a different genesis and one often gets this copy cat effect. . . It is just not an acceptable way for people to behave."

On Monday night about 200 police, including members of the Special Patrol Group, struggled to bring the riot under

control. Many local people claimed the police had kept away from the area for five hours while the riot was in progress - an allegation denied by police.

The sister-in-law of one Asian shopkeeper said she was told, "we can't do anything" when she repeatedly rang the police in response to a call for help from her terrified relatives.

Mr Dong Henderson, a local Labour party MP, said the rioting in North Shields showed, "law and order has broken down and that crime is out of con-

trol in many parts of the region". This week Northumbris reported crime levels among the highest in Britain.

Mr Roy Hattersley, opposition spokesman on home affairs, said the public had to be defended, but believed that, at least in part. These outrages least in part, "these outrages were a

product of the despair that comes from unemployment".

The government backed the action taken by Sir Stanley Bailey, chief constable of Northumbria, who was praised by officials for his commitment to com-

munity policing.

Sir Stanley said the police had deliberately avoided injury to police or civilians. "I would much rather we kept the iron fist inside the velvet glove," he

Community policing was not easy, he acknowledged. "It's very difficult on some estates where people feel bottom of the pile."

tacts with transatinate com-panies offering advice on how to win votes.

to win votes.

Labour's contact with the US companies is Mr Philip Gould, a central figure in the party's Shadow Communications Agency (SCA). Those is touch with Mr Gould have included:

Parties seek

US advice

on how to

win votes

BRITISH opposition parties have followed the Conservatives' in seeking savice from US political and communica-

tions consultants in the ran-up

to the general election.

All three leading political parties have established con-

By David Owen

Meliman & Lazarus, a Washington-based political strategist, which has worked for Mr Boris Yeltsin, president of the Russian republic, and Mr Cesar Gaviria, president of

Colombia.

Sally Hunter Productions, a New York-based group which advised on Labour's 1987 party political broadcast. Napolitan & Associates,

New York political strategist which has done work for British trade unions.

Doak Shrum Associates, one of the most experienced

companies of consultants to the US Democrats. These contacts have been

made despite an ambivalent attitude within the party towards accepting US advice

Mr Colin Byrne, a Labour party spokesman, said: "Labour has never consulted American consultants. It is right that Philip (Gould) should acquaint binnelf with what is happening in America because the Tories are arming themselves with their tech-

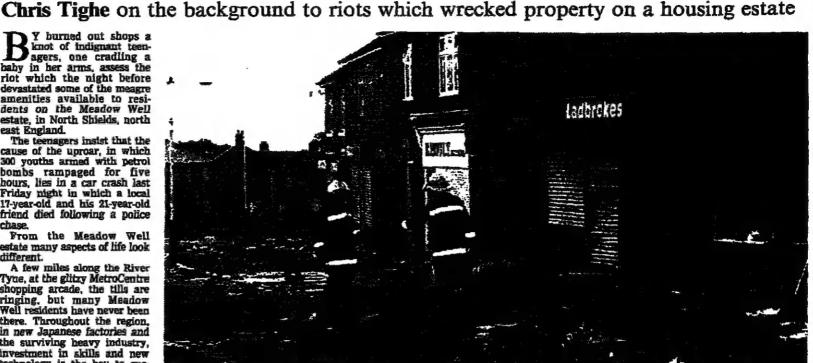
niques."
The Liberal Democrats are using Ridder Braden, a Colo-rado-based company whose cli-ents have included Senatora Albert Gore and Gary Hart.

The company has conducted polls and written a book about telephone campaigning for the

Finally, the Conservative party still has ties, begun in 1968, with The Wirthlin Group. The Wirthlin Group is best known for its work for Mr Ronald Reagan, the former US president, and other leading

advance in the party's eco-Among the measures are efforts to limit politicians' involvement in economic decisions through decentralised pay bargaining and an independent cantral bank, a tough

Eight people had earlier been arrested following the disturbances on the Meadow Well estate.



Morning after: firemen attempt to clear up some of the debris following Monday night's riots in Meadow Well

The labourers which Meadow Well used to provide are no longer needed in parts of North Tyneside, only a handful of schoolchildren qualify for clothing grants: at the Meadow Well primary school it's 100 per cert

technology is the key to suc-

it's 100 per cent. Among the Meadow Well's 5,000 residents there remain people such as local credit union founder Mrs Margaret Nolan, struggling against great odds to bring some hope to the

area. She refused yesterday, as she clutched the keys to the Community Rights Centre, to be

"What happened last night was wrong but it can't be put promptly wrecked by vandals.

right just by blaming the peo-ple here," she says.

But many people on Tyne and Wear, exasperated by the county's horrendous and escalating rate of car crime, are happy to dismiss the entire population of estates like the Meadow Well as scum. It is just one of a number of estates n the north east of England beached by economic and social change, whose notoriety

Property upgraded during the past 20 years using invest-ment worth £18m was

Anger erupts in desolate northern suburb

Government hopes of upgrading council estates through pride in home owner-ship look unlikely: fewer than 10 of the 1,770 dwellings have been sold, and 27 per cent are empty and boarded against Nearly a quarter of all the

children on North Tyneside's 'At risk' register live here, and recently social workers have

terrified people reporting death threats from neighbours.
Estimates of unemployment

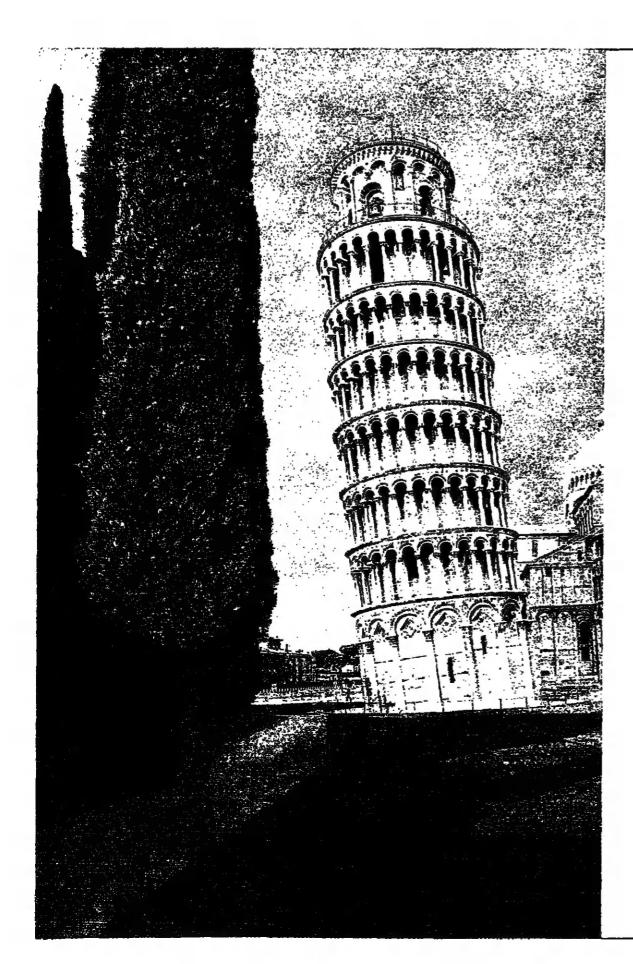
on the estate vary between 30 per cent and 82 per cent and many young people, the product of homes where nobody has worked for years, have no expectation of ever being in

In an attempt to change this, and to defuse criticism that it and to decise criticism that it is providing jobs and homes for the middle classes, not deprived areas, the Tyne and Wear Development Corporation is starting pre-recruitment

training courses in problem estates, including Meadow

But the business people in the front line are the small shopkeepers, trying to make a living on a poverty-line estate The worst affected are the Asian shopkeepers who sell tobacco and alcohol. One family, who live above their shop, had to take refuge in a nearby house as gangs looted and burned their premises.
Some premises survived the

riot - for now. But the air of



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SEPTEMBER

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FINANCIALTIMES

Paying the price of past excesses

Street executives have always

been the main course after the salary appetiser. Not only are

being shared and paid out dif-

Patrick Harverson reports that the US securities industry is reining in salaries and bonuses

26-year-old Wall Street trader who earned more than \$2m last year is suing his former employers for not paying him enough. At the same time, the \$23m paid to a trader at a rival securities firm continues to embarrass his employers, long after the pay-ment was first uncovered by

The two huge pay cheques were both awarded at the end of a year which was, by most measures, the worst ever for the US securities industry. In 1990 the seven largest broking houses recorded pre-tax losse totalling \$678m, management heads rolled and thousands of employees were made redun-

At first glance it might look as if little has changed on Wall Street since the boom years of the 1980s, when management handed out extravagant rewards like confetti at a Broadway parade. Yet the law-suit over the unpaid millions and the blushes caused by the \$23m payout are evidence of

At the height of the bull market in the 1980s the lawsuit

would have been unlikely because the 26-year-old trader would have earned considerably more than \$2m, and the securities firm that handed blushed quite so red at the size of the payment because few would have regarded it as excessive.

Today, the climate has changed. Senior managers at Wall Street firms have learned their lesson from the 1980s. when pay and compensation ate up vast amounts of revenues. According to Sibson, a US human resources management consultancy, between 1985 and 1990 compensation accounted for as much as 80 to 85 per cent of distributable pretax earnings at the big securi-

ties houses. That might have been acceptable when markets, and profits, were booming. But since the slump in margins and earnings began in 1990, firms have woken up to the need to rein in compensation costs. The result has been that management is taking a

tougher line, especially on the

Most important of all, management has learnt that comensation costs cannot be brought under control until an organised system for allocating bonuses is introduced to the decision-making process. Vincent Perro, principal with Sibson, says: "Most firms

disciplined approach to making decisions about bonuses based on contributions." One new approach on Wall Street, says Perro, is to treat bonuses as capital invest-ments, subject to the same kind of rules and scrutiny applied to capital equipment. This means regularly reviewing the return a firm gets from each employee, and then deciding if the return is reasonable

didn't have, until recently, a

Introducing performance ment is not easy. Judging a trader by his profit and loss account is relatively straightforward, but how do

relative to what the employee

you judge the returns brought in by an investment banker? Not all investment bankers are responsible for initiating and completing a deal. Whole teams will work on deals, with everyone making different con-

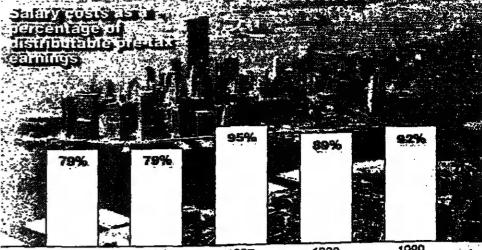
In the past, the solution was to pay everyone involved a similar share, which meant that those who processed investment banking deals were paid almost as much as those who originated them.

This practice is now changing, with awards more strictly tailored to revenue production. The "rainmakers" - those who originate deals - still make the big money, but the rest are having to make do with a smaller share of team and departmen-

This process of sorting out the real revenue earners and paying them a lot more than the rest can create tensions within a firm. Wall Street egos have always been hig, primar-ily because the old system of sharing bonuses enabled everyone to feel like a "Master of the

Pooled bonuses have not een phased out, but managers have become more careful about who gets what, and the size of pools have shrunk under the pressure of slimmer profit margins. Sibson estimates that in 1990, Wall Street bonus pools were cut by 20 to 30 per cent. The decline in bonus earnings per head was smaller because redundancies reduced the number of people sharing the cake, but even then per capita bonuses dropped by an estimated 10 to 20 per cent.

Those who were lucky enough to get a bonus last year (in some firms they were frozen), did not always get their hands on it straight away. Firms have been increasingly paying bonuses in the form of stock or stock options (this has payment and binding employ ees closer to the company). while some have deferred cash payments until a later date. Implementing change would have been easier this year if the first six months had not proved so enriching for the securities industry. The near-



1985 1986

Street since January have raised expectations of handsome bonuses among many dealers, salesmen, and investment bankers (at least those involved in the booming business of stock and bond underwriting, rather than the stillstagnant mergers and acquisi-

Yet employers have had to warn staff not to expect hig bonuses. As Joan Zimmerman of GZ Stephens, a New York explains: "Companies are try-ing to prepare staff for a differ-

This new attitude, says Zimmerman, could lead to clashes over pay. "Senior management is cautious [about bonuses]. but investment bankers, trad-ers and salespeople are already looking at this year's record profits and trying to calculate

their portion of the fees." Change is not just limited to the million-dollar earners. Pay levels are also being altered at the entry level. During the boom years graduates joining Wall Street (especially those from Ivy League universities like Harvard and Yale) could

expect a healthy starting sal-

ary of somewhere around \$50,000 a year, plus a guaranteed bonus, often paid up-front as a signing-on fee. Within a year or so the smart graduate could look forward to a package running into hundreds of thousands of dollars.

Not so today. Starting sal-aries are modest by the old standards (no more, it seems, than \$50,000), and bonuses are not paid until they are earned What securities houses are doing is reviving something that seemed to have died out a long time ago on Wall Street; the apprenticeship.

Czechs remove the stigma from planning sk Jan Morovic a straight question and you get a preci-sion-tooled answer. When did the groundwork begin for his ambitious plan to spread manage-ment teaching across Czechoslo-vakia? "April 26 1990."

When was his first meeting with a consultant from the Open University Business School, whose material he is using? "One month later. It was raining - and you were 1% hours late," he says, with a mischievous glance towards Brian Lund.

the man in question. It is the sort of attention to detail required from someone who has developed an idea for management training, chosen a model, identified curricula materials, translated and partially rewritten them, trained tutors and recruited his first class of students, all in 16 months,

Morovic, a senator in the Czechoslovak federal assembly, founded the City University of Bratislava in June 1990 with the aim of teaching practical management skills for the market economy by "distance learn-ing". His institution will be offi-

cially opened on September 18.

The strategy relies heavily on the pattern adopted by the Open Business School of September 18. Open University in the UK. StuAndrew Jack reports on the difficulties of translating a British business course into an east European culture dents learn at home or workplace

using audio and videotapes and workbooks, supported by tutors. This approach, without the need for heavy central overheads like full-time teaching staff, has allowed the Open Business School to grow rapidly since it was established in 1983. It currently has 22,000 stu-dents enrolled on its management courses, and over 3,000 on the MBA programme alone - more than one third of all British MBA students.

Enrolment spread within three years to Belgium, initially for British people working in the European Community, and then for other nationals. It has since opened cen-tres in France, Spain, Germany, Switzerland and Eire, and plans to expand into Italy and perhaps Greece and Denmark next year. Its courses have been marketed under licence to the Budapest Open Management School in Hungary. Now Brian Lund, a consultant with the Open Business School, has helped to develop a partnership with the City University in Bratislava to use

the British course materials.

City University has spent about £300,000 so far developing the courses, paid for through contributions to an endowment fund from businesses and city and state funding. It has also received £10,000 from a British Foreign Office fund supporting the restructuring of eastern Europe, and is optimistic of receiving a further £90,000. Each new student will pay £200,

compared with £825 for those who take the courses in the UK. The Open Business School has negotiated a royalty fee of £50 for each student enrolled, but is considering reducing the fee. Teaching management skills will

not be easy. It requires the development of a new vocabulary. The con-cept of a "manager", for example, has not previously existed in Czechoslovakia, says Morovic. The nearest equivalent was a "controller", whose responsibility it was to ensure that a state plan was met.

"These people had no free space for decisions, but simply fulfilled the plan," he says.

Other new entries to be introduced into the glossary of business jargon include mission statements. targets, efficiency, effectiveness and even decision taking, he says.

Some managerial ideas have existed in the past, but have been interpreted in different ways. The word "plan", for example, is now heavily stigmatised. Discussing the idea of a strategic business plan sends shivers down the spine of many new entrepreneurs, who associate it with the government plans

of the past.

Personnel skills will also present challenges. The concept of managing people in order to bring about implementation rather than simply declare objectives is novel, according to Morovic. So is the idea of career development, which was pre-viously considered both impractical

At the same time, there is an

urgent need for training in such areas as financial analysis. Enter-prises must learn how to establish their own pricing structures where previously the state determined centrally what could be charged.

The pace and scale of Morovic's approach is extremely ambitious. He recruited 41 English-speaking candidates last autumn, and enrolled them on the basic Open Business School course, "The Effec-tive Manager" in October 1990.

They are now helping translate this first module into Slovak, and will begin offering teaching support for it next month. Morovic stress the importance of acrupulous trans-lation in that it should reflect the spirit of the words. Some examples and illustrations may also be redrafted to make them more relevant to Czechoslovakia.

Of the 36 who completed the course and passed in May, 33 are now studying a second module in English, "Accounting and PC for managers". The hope is to translate

this course into both Czech and Slovak, along with two others, "Manag-ing Health Services" and "Managing Customer and Client Relations" for the next academic year.

"It was very important for us to choose teachers who want to learn a new culture of management, to support the transformation of the whole culture of management," says Morovic. "We picked some young people who can adopt and adapt these new concepts." Teaching staff from existing schools with more traditional methods and understanding of business were not

Morovic says his initial target audience includes small entrepreneurs, staff of central and state government bodies and finance and insurance companies. More than 220 students have already enrolled, including recent college graduates and whole boards of senior executives in enterprises. They will spend several weeks learning how to study before starting work on the



Jan Morovic: attention to detail

formal course in November. Morovic's vision may, at he describes it, "snowball" management training, spreading it rapidly across the country. "The only way central Europe can move is at speed," he says. "But I am bencerned about quality. That is way the initial period of the course is very important." It can only be hoped that the snowball does not melt in the haste to put training in

BUSINESS AND THE ENVIRONMENT

easured by the Hydro-Quebec should be a dar-ling of the environmental lobby. North America's third biggest power utility generates 95 per cent of its capacity from hydro-electric dams on Que-bec's fast-flowing rivers, thus providing an abundant, cheap, clean and renewable form of

energy.

Far from winning praise, however, the Montreal-based utility has found itself on the defensive over its plans to create a huge hydro-electric grid in the sub-arctic wildnerness of northern Quebec. The advantages of hydro-

electric power have been over-shadowed by fears that vast new reservoirs, diverted rivers and an influx of European workers and tourists will cause irreparable harm to remote Cree Indian and Inuit (Eskimo) communities on the desolate shores of Hudson Bay. The natives have been joined

by a plethora of environmen-tal, religious and labour groups in the north-east US, where Hydro-Quebec is selling a growing proportion of its power output. These groups contend that states such as New York and Vermont, which have signed tentative contracts with Hydro-Quebec, would be better off concentrating on energy conservation or sup-porting local power companies, than supporting Quebec's econ-omy with imported energy. Hydro-Quebec's opponents

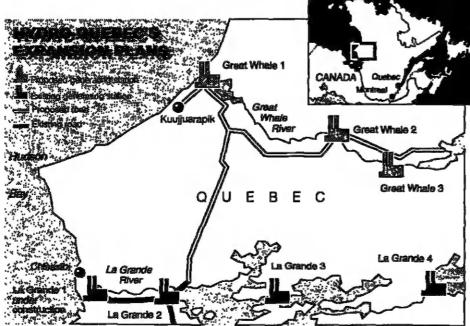
chalked up a victory in August when the New York Power Authority and Hydro-Quebec agreed to extend by one year, to November 1992, the deadline for either party to withdraw from a 1,000-megawatt contract due to begin in 1995.

The official reason for the delay is that the recession has eaten into electricity demand, so that the Quebec power will not now be needed as soon as expected. But the extension will inevitably force a closer examination of the ecological impact of the next phase of the development, centred on the Great Whale River.

Hydro-Quebec began har-nessing the rivers of northern Quebec in the early 1970s with the construction of the first phase of the La Grande com-plex around the eastern shore of James Bay (the "toe" at the southern tip of Hudson Bay).

Three generating stations have been built on the La Grande River, producing a total of 10,300MW of electricity. Even this first phase includes some of the world's biggest hydro-electric facilities. The derground machine hall at Bernard Simon on plans to build a hydro-electric grid in northern Quebec's sub-arctic wilderness

The floodgates are open



the La Grande 2 generating station, which houses 16 tur-bines, is almost half a kilo-metre long and 47 metres high. The wall of the LG2 reservoir is 2.8km long. Hydro-Quebec is now in the

Hydro-Quebec is now in the midst of an expansion on the La Grande and surrounding rivers, which will add another six generating stations and 5,100MW. When this phase is completed, the waters of the La Grande river will produce electricity at seven different sites over a distance of 800km.

The C\$12bn (\$6.1bn) Great

The C\$12bn (£6.1bn) Great Whale project, about 200km north of La Grande, is the next stage of the northern Quebec grid, which could eventually supply a quarter of all North America's hydro-electric power. Located just below the treeline, Great Whale is

1,200km north of Montreal. Five Cree and Inuit settle-ments on the coast of Hudson Bay near the Great Whale estuary are accessible only by boat or plane, and winter tempera-tures average a numbing minus 23 deg C. Although the 4,000 residents now enjoy modvisions and all-terrain vehicles

visions and all-terrain vehicles, many still rely on trapping and fishing for their livelihood.

Hydro-Quebec intends to build three generating stations on Great Whale with a combined capacity of 3,168MW. To provide a strong flow of water to drive 11 turbines, the utility will need to build four dams and divert four rivers.

and divert four rivers.

The dams will flood 3,400 sq km of land. Roads will be built for the first time, opening the area not only to thousands of construction and operations staff but also tourists and outside hunters. The flow of some rivers will increase; in others, the flow of the construction of the const it will drop. The volume of fresh water flowing into salt-water Hudson Bay will increase. The warmer fresh water will inevitably change

winter ice formations. Matthew Mukash, commu-nity liaison officer for the Grand Council of the Cree in Great Whale, says the natives'

main concern is the higher mercury content of the river caused by construction of the reservoirs. This will severely disrupt fishing in the area, and may also contaminate bears and birds which leed off the

The natives have a host of other concerns, ranging from the disruption of traplines to the danger of fatal accidents on the newly-built roads. To support their case, they point to the experience over the past 15 years at the Le Grande project. years at the La Grande project. High mercury levels, which were not foreseen when con-struction began, have led to a total ban on fishing in the La Grande reservoirs.

The Quebec government has handed out about 4,000 permits to non-native hunters in the La Grande area. "They're killing off the economic base for pres-ent and future generations,"

Mukash says.

But Hydro Quebec contends that many of the costs will be offset by benefits, such as jobs in the market economy, and

spending by tourists. The utility is also confident that mercury levels in the dams and rivers will eventually subside, allowing fishing to resume within 20-30 years.

Whatever the rights and wrongs of each side's case, the furore over Great Whale is forcing a much closer assessment of its environmental impact than Hydro-Quebec's earlier projects.

projects.
The first phase of La Grande began in the 1970s without any prior environmental impact studies. Hydro-Quebec started monitoring the project's ecological impact soon after, but began only two to three years ago making its findings avail-able to anyone other than a select group of scientists.

A review of the impact of roads and other infrastructure

roads and other intrastructure for Great Whale was published last December. A full study of the project itself is due to be released in November. To the annoyance of the Quebec authorities, the federal govern-ment in Ottawa has set up its own environmental review. Hydro-Quebec employs 180 people in its environment division. In an effort to catch up in the battle for public sympathy in the US, it is translating more of its French-language material into English, and now regularly sends senior officials to take part in public hearings in the states where it hopes to

or the states where it hopes to sell electricity.

Under pressure from environmentalists, the utility also made a significant change a month ago to plans for Great Whale. Diversion plans for the adjacent Little Whale River her bear the state of the self-state of t has been altered to avoid slowing the flow of the ecologically sensitive Nastapoka River to the north. Hydro-Quebec estimates that this change will reduce the flow through the turbines by 43 cubic metres per second, costing it about C\$600m in lost revenues over the 50-year life of the project.

The protestors, however, are far from satisfied. New York energy conservation groups say they will accept nothing less than the cancellation of the state's contract with Hydro-Quebec. The Cree and their supporters have launched a myriad of court cases aimed

at stalling the project.

Barring a siump in demand for power, Hydro-Quebec is unlikely to back away from Great Whale. Robert Bourassa, the provincial previous has the provincial premier, has made it clear that, as far as he is concerned, the extra jobs and export earnings which will accrue to the province as a whole outweigh the environmental concerns of a handful

Aluminium gets top marks for publicity

Ken Gooding examines Greek recycling initiatives

Beaming, bright-eyed children are talking about the environment. The captivating moment is captured by cameras from three television channels.

The children explain how they collect and sell used alu-

minium cans, not only to reduce waste and litter but also for the money which buys extra equipment for their school

The setting is the island of Skyros where the mayor is hosting celebrations to mark Greece's National Aluminium lecycling Day.

It is one more coup in the aluminium industry's cam-paign to promote the idea that it produces "green" or environ-mentally friendly packaging. In the propaganda war the alu-minium companies are leaving the steel can makers, their main rivals in the fizzy drinks packaging business, well behind.

Later in the day the children play and distribute leaflets about aluminium can recycling as Skyros' mayor makes a speech and introduces 11 other

people, mainly local politi-cians, who also want to have their say.

Like the 17 mayors from other municipalities who have travelled to the island, balf an thour's flight north of Athens, the politicians have had to do their homework. By now they are fully aware of the benefits claimed for aluminium cans: that aluminium is particularly suitable for recycling because suntable for recycling because it can be melted down into new metal again and again without loss of quality; that up to 95 per cent of the energy used in the production of primary aluminium is saved during the saved time appears because the remelting process because the original energy invested is pre-served in the metal; and so on.

The idea of linking pictures of happy children with a product or campaign is not original. But the Aluminium Association of Greece also used its national aluminium recycling day for an innovation: it gathered top executives from the aluminium industry and senior members of the European Commission for a colloquium and exchange of ideas.

view, the Brussels bureaucrats explained EC ideas about such matters as recycling, packag-ing, waste management, education, energy and taxation - all vided only 3.5m tonnes.

Because it takes so much topics in which the aluminium industry has a vested interest. The Greek Aluminium Association started its can recycling campaign as recently as 1986. In that year 22m cans were recycled. In 1990 the total was up to 110m. Today 24 municipalities in Greece and four

palities in Greece and four communities are running aluminium recycling projects. The association also gained Minis-try of Education approval to take the campaign into the schools and now has more than 400 elementary and high schools on its list. It provides information material and technical equipment and keeps in constant touch with teachers

Europe's recycling rate lags that in China, Hong Kong and Korea, where 90 per cent of used beverage cans are collected and re-used

and parents' associations.

The Greek armed forces also have aluminium can recycling programmes. For example, special containers for collecting cans have been placed on all the Greek Navy's vessels and in Navy training cames in Navy training camps.

The Greek association has

been able to draw heavily on been able to draw heavily on the experience of the Alumin-ium Can Recycling Association (Acra), set up to promote the concept throughout Europe by some of the world's biggest producers: Alcan of Canada, two US groups, Alcan and Reynolds, Pechiney of France and VAW of Germany. and VAW of Germany.

These producers are providing money not only to promote aluminium can recycling but also to help put the necessary collection infrastructure in

They have good commercial reasons for doing so. Not only does recycling cut their costs, Europe needs the metal. What used to be called western

Europe consumed 4.5m tonnes of primary aluminium in vari-ous products last year while production in the region pro-

energy to produce primary aluminium, output of the metal in Europe is expected, at best, to stabilise and might even fall even though consumption is showing a healthy rate of growth. The industry is putting its new production plants in areas outside Europe where energy is cheap. Already 61 per cent of the energy needed to make primary aluminium in the western world comes from hydro-electric power - which the industry constantly reminds customers is an inex-baustible and environmentally acceptable type of power.

Aluminium recycling is already well-established in Europe. About 80 per cent of aluminium used in building aluminium used in building and more than 90 per cent used in transport components is recycled. By these standards the can business is not doing particularly well because the industry estimates that by the end of last year its recycling rate was running at about 20 per cent. However, this brought in 25,000 tonnes of used aluminium cans. used aluminium cans.

Europe's recycling rate lags that in China, where 90 per cent of used beverage cans are collected and re-used. Hong Kong and South Kores also achieve 90 per cent, and more than 60 per cent of aluminium cans are recycled in the US

and Australia.

Europe is doing its best to catch up. Recycling rates are growing by 25 per cent a year and events like Greece's recycling day should increase public and a statement of the control of t awareness. The industry is cer-tain that by 1995 at least half of all aluminium cans sold in

Europe will be recycled.

It also expects that the efforts to promote recycling will have another spin-off - aluminium's share of the beverage can market will increase even further and that Europe might even follow the US example. More than 95 per cent of the 90bn cans of beers and soft drinks sold in the US each year are made of aluminium and that uses a lot of metal.

Night-time diet of US pop and corn

in the colours of the American flag: red and white headband and sequinbustier, blue stretch satin knickers, white knee pads and box-ing boots. Sie is holding a large rubber shield. Thirty or 40 feet away stands another woman, done up like Tweedledum or an American footballer, with crash helmet, visor, and padded one-piece suit. She takes hold of a rope, swings through the air like Tarzan, and crashes into the blonde who staggers around her tiny platform but avoids falling. There is ecstatic applause from the studio audience.
To the left another pair of women

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go through the same performance, but in this case the stylite is knocked from her pillar to land on deep rubber cushions. The "event" has lasted about five seconds, though it took three or four minutes to set up, with explanations from not one but two presenters. and it is followed by long and earnest discussions between presenters and contestants about how things went. They could not be more seri-ous, nor more detailed in their anal-ysis, if this was a world chess championship or a Wimbledon finalrather than a po-faced American version of It's A Knockout.

The scene is not familiar to you? You have never watched American Gladiators? What on earth do you get up to at two o'clock on a Saturday morning? Perhaps you live in one of the TTV areas where the pre-gramme is not shown ... or maybe the early hours of the morning are

your favourite viewing time. Simeon Stylites stands a For insomniacs and shift workers statuesque blonde, who do like to watch through the dressed like Superwoman night, the material provided by Britnight, the material provided by British television proves be be and and wonderful - though only for a or so. After that it becomes intolerable, being aimed almost exclusively, it seems, at compager, who are assumed to be either drunk or mentally deficient.

There are exceptions to this rule

for of with satellite dishes. At any time of the night we wan switch to Sky News and, within short time, see a news bulletin with, between times, all sorts of features and reports including American news programmes from CBS. Fur-thermore Sky the state of the sir last week until 3.00 am or so to bring US Open Tennis Championship from Flushing Meadow, I lounge around in the middle of the night watching the terrifying Monica proved frightening frightening 15, two younger than Seles, she came close to winning. Better still, we could watch Jimmy Connors, 39, like some old knight in the lists, needing to be winched into the saddle but then, with the euphoria of the crowd, los-ing his stiffness and finding that he could still do all his old tricks and just chal-lenger in I hade splen-inspirational entertainment.

It was the exception, however, which highlights the rule, the rule appearing to be that late night tele-vision must be very cheap. What that, in turn, means is that it is more likely than not to be a pro-

Switch on at random any night of the between midnight and, five in the morning and you are more likely infind yourself watching video — Cher, M.C.Hammer, Madonna - than anything else. This is most likely of all for two il the allnight satellite channels, MTV and Lifestyle, are entirely to

Even if you stick television, pop music is still a staple. recorded in clubs and presented by middle aged man in a grey suit teamed with pert girl in bathing and little black In London it ITV 4.15 on Sunday mornings and this week, shortly after 5.00 more less, holding up a in a in Redruth while boy/girl couples behind 1 comboy/girl couples behind it com-peted a see which pair If probably and Bhangra Beat, shown by TTV has bours earlier, pursus racially separate development in pop music Britain with the same always opposed apartheid in South Maria

Raw Power M Le on Saturday mornings brings you hour heavy well, what did, anyway, with painfully loud and from Man death, Anthrax al 2.15 on Thursday mornings again Lin an Fridays you Alan look youthful)

point about Britain's all-night television: of it is American.

In many cases, of course, this is unremarkable. For decades we have watching action drama from US such as vengeance series The Equalizer (currently in London and other ITV areas at one o'clock on Wednesday mornings), American comedies such as de (an unfunny about an egocentric sports teacher showing at I on Sunday mornings) and the 30-year-old John Wayne Western The Comwhich was seen on much of II ITV network between 12.15 and 2.15 am II Thursday.

But what we in Kentish Town supposed make of which habitually employs phrases such as "And now! The number one film in multiplexes and drive-ins in to coast"? From Blackpool Scarborough? Hardly, because we sailed later — in the called CinemAttractions (thirtysomething let to for) - that about to "count let Top M films in the popcorn pal-America".

a sequence plugs for movies, and if the ITV panies not charging in the makers in showing them they jolly well should be.

The factor, however, the casual assumption by the broadcasters that British viewers can be put min a mal of American culture without any explanations. In the 8% hours between nine o'clock in the evening

gramme offering in promotion to movies or, and all, in motion to brings us the second striking this coming Friday and limit in London will next morning, my in London will show m 30-minute British news programme, a one-hour British rock programme, and eight American programmes lasting hours.
This will include, at Lam am, hours. 911, ambulance-chasing which literally chases ambulances (and im engines and police cars) order to peer at people as they are having beart attacks, are trapped in fires. Last week was of the manhim we hills all the wu into the operating limits died un

> Many readers will never have mentioned here, but it would be unwise I that they be safely ignored and left III meander along in the distant tributaries of me night, presenting no threat II the more demanding viewer of peak demanding viewer of peak demanding schedules. Experience was the last in page suggests that to up remote today well diverted the mainstream - especially if it is cheap and the language used English, something proximate. The temptation III was bringing in rubbish of this sort to the main Government's ITV franchises begun to have in the well powerful for broadcasters in resist.

> Own the ratings will and a be achieved by It's A the lure of Knock-The-Lady-Off-The-Pillar could prove irresistible in post-auction world.



Christopher Dunkley Suitable for short-term insomniacs: 'American Gladiators'



Britta Smith and Imelda Staunton

Bold Girls HAMPSTEAD THEATRE

The word "bold" has two meanings, one each side of the Irish Sea. It is evident in its English sense in the decision to take a piece from a Scot-tish writer about women in Belfast. Rona Munro applies it in its Irish sense - bad, naughty, mischievous - to a quartet of characters who, but for the distant thud of gunfire

and the talk of their menfolk in the Kesh, could (accents aside) be from practically any small Celtic town. To a stage awash with dramatisa-tions of "the troubles" Munro brings a portrayal of Northern Ireland that is radical in its denial of any political perspective. We know that women Republican connections because of what has happened to their husbands, sons and brothers, but their physical embattlement merely serves as a catalyst and focus for

> Even a feminist solidarity is denied them. The real trouble, Monro appears to be saying, is that this is a society of women unable to

cope with men. She illustrates ber point with a mother, a wife and a daughter, each is whom clings in her worthless idol: Nora (Britta Smith) | the doting mother of tailed son to whom she sends exotic baskets of fruit in lieu of the tradifry-up; her daughter, 'I i (imelda Staunton, on scorching form) is disgusted by her husband but worships memory her dead, wife-beating father; while madonna-like Mill (Orla Charlton) keeps desperate faith with a husband who was inevitably

hopeless philanderer. humdrum

arrival of mysterious, thieving
wait in white who, by some mysterious compulsion, arrives and
welcomed

parlour
she proceeds — with moonfaced truculence —

that mil-deceptions. Munro's writing is at ill with the oblique conversa-characters: over m spisode of Min on television, Nora Cassie speculate in motives of the bedraggled young infiltrator (Catherine Cusack); www a name the price auction at a med disco, they squabble about Cassie's morals, while Man boldly winning herself a Magimix

The point that this is an ordinary group women echoed on every level of production: through John Dove's direction, Robert Jones' immaculately dowdy set, and unstintingly honest performances which have the one extraordinary Staunton's explosive portrayal woman of communal tether. Cassie is bold girl, in both its English and Irish adopted are finally such that, even as she appears to be reaking free, one has no hope of

Dresden Staatskapelle

ROYAL ALBERT HALL/RADIO 3

The most of the foreign orchestras always tend congregate This year II fortnight has brought three visitors: disappointing Symphony Orchestra and, in its first ever appearance at the Proms. the Dresden Staatskapelle, which gave imi appreciable concerts.

This M m most cultured orchestra. There in nothing showy or glossy about it, certainly not as far as its rasping is concerned; is concerned; sound acquires beauty if its own from sense 🔰 proportion 📖 informs 🛍 playing. There is an weight phrase Ital distinguishes an orchestra will the noble tradition of the Dresden

It is easy to see why its players Symphony W. 6 had perhaps account of Beethoven's Fourth

want to work will the serene and conductor Colin Davis Les become. (Earlier year Davis awarded the title of Honorary Conductor in Dresden.) For there acceptance of the orchestra's accumulated wisdom in the deep. unhurried music-making in he enjoys.

Sunday's programme, which I heard on laradio, three symphonies. The most fascinating was Dvořák's length Symphony, as it was it was it of all the state was the same at the Edinburgh Festival: where I had all and sparkle, Davis gave and sparage, vary all tempestuous work, all tracedy. The darkness in tragedy. The performances of Symphony No 31

Neither evening featured soloist, aithough Davis himself has ■ fondness for singing along from time to time. This can be a bit ➡ a liability radio and seemed a good manual in catch in the concert in the hall, which I did on Monday. The second was an

all-German in framed by the contrasting styles Mendelssohn and Reger. The evening opened in Fingal's Cave, on ■ day when its Reger's unusually placid. Merry by Johann
Hiller quite III either, but
the piece did offer the opportunity
for some genial and affectionate
playing of the kind label has become In between ■ bill sober

In Out of I Dresden representing the old its classical elegance and deep understanding

Symphony. Davis no longer captures in this much the feeling of

an energy impossible in ruprus, as

there and his younger years. His there and his players and his players are the degree and of the interpretation in the degree and the second s

Symphony Orchestra failed M III III

Saturday, however marvellously

they played.

expertise of L. no less splendid. If L. de de de wants to it is not of company in future, it will have to pull up its

Richard Fairman

Bard's Mendelssohn

annandale-on-hudson, New York State

In the Hudson Valley a second "Rediscoveries" Festival has just been mounted at Bard College, Mendelssohn. As I reported on Saturday, programming - by urday, programming - by urday, using programming - by urday, using programming - by urday, inspiration came, I gather, from Roger Norrington's intensive "weekends".) If the leading exhibits Botstein's own orchestral certs-with-voices, they wastly enhanced by their provocative con-

Not only solo and chamber recitplanned a sharp but apposite lectures with polemical points: on religious roots, H Rothenberg on Fanny's great, thwarted talent, Bernard Jacobson on his relations with fellow-composers.
William Little the significance of ope of Bach revival which the young crowned with his rediscovery "St. Matthew"

Passion. Apropos of that, or example, the Passion Quartet violinist Eugene Dr. and played Passion and Passion. minor Chamber and his is minor - coolly, meticulously will redundant plano-supports by Mendelssohn (quirky ing) later by his protégé Schumann (dull hack-stuff) in lubricate music in mid-19th-century min

Though period instruments no part of the Bard Festival plan, an old wooden-frame piano would have reproduced in original balance truly than Diane Walsh's big modern Steinway. It might have helped her in project in fine, Bach-inspired Preludes Fugues, and in Brahms's virtuoso re-write of the G minor violin but her self-effacing good anyhow virtuoso trait.
accompanied william Sharp which be purpose in Ma Challe settings, making Mendelssohn's against liber and Schubert. As Liedersänger in high

intelligence and easy grace, Sharp urgently awaits discovery on the Atlantic.

The planist Todd Crow led a stirring account if the II minor Quartet, op. 3 - in the by several degrees (the Steinway problem again), but taut will vital. Yet Miss Rothenberg, no virtuoso but a passionate interpreter, who prothe revelation 🔟 🔐 second with Fanny
sohn's Das Jahr, published only
recently by small German firm
dedicated in women composers'

This three-quarter-hour plane cycle is a kind of diary of Fanny's single liberated in Italy (Rome all, but Venice too). It to be cogently varied and intricately imagined than, say, Schumann's I set; even forward the discursive, freely dramatic cycles of Fibich and is is Mendelssohn-minus, but Mendels-sohn-plus - familiar, artful pia-nistic tropes and emotional

sions beyond Felix's minima ter-

War of II sounds second-hand from shadowing her clever little brother's music, Fanny's plano-writ-ing might have been the fount from which a drew his own polished vein. More probably, siblings worked in their musical idiom together, but social constraints of the time left room only for the brother to develop it in public. Fanny might have been a femi-nist martyr; Miss Rothenberg out her indiciously, without axe grinding. It then brought life keyboard passionately detailed thy II not the well-drilled fingers n a 19th-century bourgeois daughter).

persuaded us that John no mere curio le a boldly and al creation, worthy in a against li-piano-music of her brother and Schumann, 💷 mutually illumina-

David Murray

INTERNATIONAL

TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Paavo Berglund Paris III Royal Concertgebouw Orchestra In Debussy's Imade A l'après-midi Symphony and Sibelius' Fourth. Improgramme in repeated: tomorrow & Zutphen. The same conductor and in the area free lunch purpose today at 12.30 In Concertgebouw. Tomorrow. Brüggen a marke a Mozart programme with the Orchestra of the 1 Century. Sat. Richard Dufallo conducts Netherlands Radio Symphony Orchestra in Bernstein and Copland (6718 345) Muziekthoeler 20.15 Dutch National Ballet in works by Hans van Manen, William Forsythe, Toer van Schayk and Balanchine. Repeated tomorrow, (6255) 455/credit card bookings (11211)

ANTWERP

De Singel 20.00 Flanders Festival: Robert plays plano sonatas by Mozart and Prokoffey. Fri: Ensemble 415 presents an Nicholas Cleobury conducts all-Prokofley programme with the

Royal Philharmonic (25) 7160)

■ BERLIN

SFB 31 Michael Deutsche Philharmonie in Ninth Symphony and Lucalina and Self-Concerto, Will Yo Ma West

Schauspielhaus Claus
Flor the Berlin Symphony
in Coronation
K537, soloist Annerose Schmidt, and Symphony. Tomorrow and Fri: mon Rattle (East Berlin 2272 261)

rmonie Kammerm 20.00 Taries Meyer Wind Ensemble music Mozart and Franz Krommer. Tomorrow: Berlin Philharmonic Wind Quintet (West Berlin III 383)

BONN

Oper 20.00 Ivan Anguelov Graham Vick's production Rigoletto, with a = 111 last by Jean-Philippe Lafont, Luigi Roni (H)and Alejandro Ramirez. performance se Sat (773667)

■ FRANKFURT

MUSIC Alte Oper 20.00 Petr conducts the Prague Symphony Orchestra In Dvorak's Requiem, with Lucia Popp. Eva Person and Ivan Mikulas. 4 20,00 in the Mozart Saal, Ensemble plays music by Lachenmann, Kurtag and B.A. Zimmermann, with Christine Whittlesey soprano soloist.

Tomorrow: Freiburg Baroque Orchestra plays music by Zelenka, Bach and Telemann, Fri: performance of The Park ed Elena, with a miled by Marcaret Marshall. Sun: Michael Time marks the Junge Philharmonie in symphonies by Schubert and Mozart, To Yo Yo (1340 400) THEATRE The 1991-92 pens on

Friday Strindberg's Julie at the Kammerspiel (236061) and Maugham's The Constant the English Theater,
The
Maugham production by Martin Harvey runs till IIII 16, except Mondays. The III production III III Bockenheime Tauris, opening um Sep 🜃

■ LONDON MUSIC AND DANCE Sadler's Wells Will Moscow City Ballet production III The Sleeping Beauty, will tomorrow. Fri and Sat: Lake (071-278 1511) Collseum D D Guido Ajmone-Marsan conducts ■ revival Jean-Claude Auvray's production La bohème, restaged by Julia Hollander. The med includes VM Tierney as Mimi, Lesley Garrett Musetta, Joseph Evans 🔤 end Marcello. Sat. Tomorrow: Werther. Fri: Billy Budd (071-836 3161) Queen Elizabeth Hall From Basie & Bop: the Brian Leomon and Ray Wordsworth's Jazz pay Count and pioneers of Bop (071-928 8800)

Royal #5-m Hall 15-31 Henry Ward Proms: George IIII English Chamber in an all-Mozart programme, with Ann Murray, William I Lohida, Ann Murray, William I and Frank Lloyd. Tomorrow: LSO plays Stravinsky (071-823 THEATRE

Three Hand Alighting in A Field a new play by Timberlake Wertenbaker, award-winning writer our Country's Good. Emicani by Saily Report (Royal Court, 071-730 17450).

• Mackin Gabler: Fiona Shaw

in a widely-acclaimed Abbey Theatre Dublin production Ibsen's quasi-feminist of quiet oppression, by Deborah Warner (Playhouse 121 888 4401). Our Town: Alan Alda British Bud Lin Thornton Wilder's play in an imaginary American MAI. The card includes Jemma Redgrave and Robert Leonard. I make by Robert Leonard. Ackerman (Shaftesbury 071-379 5399). Tango iii the End iii Winter: Kunio Shimuzu's Japanese play, in a transfer of the Edinburgh Festival production directed by Yukio Ninagawa, with a British

led by Alan Rickman (Piccadilly 071-867 1118). For ticket intermedian about all I End have phone Theatreline from anywhere in the UK: Plays 0836 430959 Winham 0836 430 Comedies Man 44 1991 Thrillers 0836

■ MILAN

Teatro alla Scala 20.00 Georg Moli

chorus in a concert performance Die Zeuberflöte, with a led by Sylvia Greenberg, Edith Wiens, Jard van 13744)

■ NEW YORK MUSIC

Avery The Hall Carl Carl Philharmonic Desired in Copland's Old American Songa (with miles miles Thomas Hampson making Me Philharmonic Symphony, plus John Adams' Tromba Rida tomorrow, Fri 1111 1111 (875 5030) New York State Theater 20.00 New York City Opera production I The Cunning Little Vixen conducted by Christopher and and Frank Common in designs Sendak, with Kathryn Christman as the Vixen. No performance tomorrow. Fri: Le nozze di Figaro (870 5570) OFF BROADWAY THEATRE ● The Skin of Our Teeth is a

revival II Them Wilder's Pulitzer Prize-winning play, which dramatises the indestructability mankind in following an allegorical family from the ice f in a retailm way. Diseased by Robert Hupp (Bouwerie Theater, 🔛 Bowery at Emil St., 677-0060). Forever Fish is Stuart Films

entertaining tongue-in-cheek salute the vocal harmony groups of (Steve Williams, 158 W. Fard 3 595-7400). Pageant is a musical spoof of beauty is conceived and directed by Robert Longbottom (Blue Angel, W. 44th St.,

 Ticketron inquiries and mile mess (246-0102)

■ STOCKHOLM Royal Opera 19.00

Fritzsch conducts IIII Langbacka's production of Don Giovanni, IIII in Les role, Curt Appelgren
Leporello and Hillevi Martinpelto Fri: Mark Ermler conducts triple-bill, with Natalia Makarova's production d La Bayadère and by Warne Béjart and Birgit Cullberg, Mill first night if MIN production of the last value (1786). opera by Johann Maumann inspired by Sweden's [11] all a seri led by infant will be

(248240)Rozhdestvensky conducts
Philharmonic in Ingvar Lidholm's Kontaklon, Fourth Symphony and Plano Concerto No 21, with water Viktoria Political Repeated Lancouw (244130), Fri I'M Em in Berwaldhallen: Esa-Pekka Salonen conducts Swedish Radio Symphony Orchestra in Five Op 10, Mahler's Lied von der Erde and Nielsen's Flute Concerto 1800)

■ VIENNA

Staatsoper 1171 Berislav Financia with Gluseppe Giacomini in the title role, Bruson 🖿 🚾 and Mirella Freni Desdemona, Illa Ball Tomorrow: Madama Butterfly

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FINANCIAL TIMES

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Wednesday September 11 1991

Soft landing for Japan

a narrow tightrope. His balancing act has been to keep 🔳 📨 high enough, for long enough, puncture and relate the Tokyo price "bubble"; but not so long as to force sharp economic slowdown. So far it seems that he will remarkable The Japanese government's not have in do i again.

Five discount August 1990 punctured Japan's
"bubble economy". -prices sharply -the index now the

beginning 1990.
The land market has been slower is respond, particularly Tokyo, causing Im authorities policy tight.
Turnover has collapsed and property speculators have bankrupt. Mean-while collapse has series dals which have rocked the Japanese financial community.

Kir the mail Japanese economy has continued relatively unscathed, avoiding to dual throat of military to slow. Property-related companing to slow. Property-related companing the state fell 21 per cent in ing starts fell 21 per cent in July; and bankruptcies were 63 higher in the first of the year, compared with the same period in 1990, mainly property companies. spending is also down, particularly on imported luxury goods. Yeterday's news the seasonally adjusted private machines and the compared was as successful. gests that corporate investment is also beginning a slow.

Plentiful capital

A sharp fall in capital spendment growth. Business invest-ment 55 per cent in in a sould growth since 1986, a background in cheap and pientiful capital. All that has now changed. The Tokyo and marks has no appetite for new issues, while banks, struggling mum capital-asset ratios, are his political unable is lend as before. his example.

OVER THE past two Mr Annual broad money growth, Yasushi Mieno, the Gounterpart bank lending, fell to historically rate of 3.4 per in July.

So far companies land continued in invest by drawing down their liquid cash reserves. They im inevitably their spending plans too. The latest quarterly survey from the Bank of Japan implies that capital spending will grow by 7.9 per cent in this fiscal year, down from 16.7

Gradual slowdown

The Bank has responded easing policy. It cut in in July; injected liquidity market, three-month from 7.1

per evidence supports will expectation limited will be gradual slow-Growth is expected slow to ment in 1992, lower than in recent

The Bank of Japan has room to ease policy further. The yen has strengthened against the dollar in recent months, easing inflationary pressures. Wholesale prices rose by just 1.7 in July compared with a and expected in remain unchanged in August. Nevertheless, 🖿 priority must remain to recure that a speculation does by begin once fall.

blunt way in offset in supply-weaknesses which keep urban land prices so high. It tic zoning regulations, agricul-tural protectionism and a system of introduced taxation that incumbent holders of agricultural land that

and preferable solution would be the rul-ing Liberal Democratic m put financial stability, and the install stability, and the consumers, before of farm lobby which has to dominant for over four decades. The LDP is in position to act than before. Mr Mieno acted and exted wall it is time. his political masters followed

all invitations, places

It may just be that the

greater damage is done to the

which was the enter-

tainment. Complain that philistine businessmen with

corporate spectators

spending only their own money - miles and some-

thing can 🖿 🖊 from 📷

when hospitality

ing and cultural can

certainly raise significant sums

Admitting Mammon to sport-

marquees are erected.

Corporate fun

THE COLLAPSE of the Keith Prowse group has rocked the UK corporate hospitality industry. It was the largest arrivery in the largest a rest business, and a largest term in Wimbledon make championships and Lords to the Like the industry itself, had experienced a few of explosive growth.

This growth might appear unexpected in time in the cuts and rising would in incomes have little trend yet corporate hospitality has proved in be a cost-effective

marketing.
International trading companies have long known illustrational trading comp entertaining is a necessary part doing in Japan and is Middle East. But is increasingly part 🕍 🔤 marketing armoury that eight 10 UK compa-relatively small amounts they spent on corpohospitality as men effecthan advertising, exhibi-

There are dangers in the practice, which can portrayed as a form of bribery. With average diture per under a head, moral is probably But much larger expenditure not unknown, and employers will steps in avoid undue pressures on employees through ■ policy of disclosing significant treats. A

of Companies which aponsor institutions as the Royal Opera month such as well manufact entitled for their philanthropy with their their and and And if wealthier busiare coralled in

high-priced corporate ghetto
Wimbledon - the ordinary spectators who can still buy reasonably-priced through draw. ever, a promoter will limit the hospitality, and wring the maximum revenue by auc-

Brussels cool

IT IS A real pleasure 🖿 be 📶 TI IS A real pleasure be proposal I without reservation.
In many people been seduced by high-pressure sell-time-share holiday developments; they have signed in haste, found that they cannot and their commitment and rescind their commitment, and repented 🔳 leisure. Some have even discovered that they have title to the property they me "bought", and found no remedy. So Mr Karel 🔚 Miert, will be commissioner for consumer affairs, is proposing a compulsory. Europe-wide right of many for seven days, in which bidders would be free III withdraw.

Excellent (though seven days large and legally complicated commitment.) This sensible is a world and from

proposal from the same office, which may yet make kippers illegal (astonish-ing, land smoked In It is we like kippers and dislike pressure selling — though is true — but that we like laws at the appropriate

Timeshare Large Man men in one country and cusin another, protection nel le be transnational. National governments are per-fectly able in Land whether in preserve their citizens' right indulge (If British) odd kipper. Brussels in often forgets this, and in aim for a Europe not so much harmonised as homogenised. That kind of proposal deserves a brickbat just as this one gets a

his Sunday's general election in Sweden are mark the end of political era. at the Social party that has ruled the country for all but six of the past 59 years down to defeat. The public opinion polls all point to a victory for the five non-socialist par

ties - though whether they will remain united enough to establish **•** coalition government that stays the course of three-year parliament remain in doubt.

If the Social do lose, it will a historic reversal. The party

has, and all, been virtually synony-mous with for the in the its admirers it is the most successful democratic party in the world. — although it will remain by far the largest party in parliament and will continue to influence from opposition — it set be replaced by a government that may have — inhibitions about the country a untrammelled market

Social democracy we see that knew it has in any case been dying in some the The party has forced in the strategic withdrawal during the 1980s in the face of mous economic and the changes are transforming the Swedish Model into a European economy. past under Prime Minister Ingvar has moved long to come to with demands more individual internationalisation the

n one policy after another – agriculture, retail distribution, priva-tisation industry, competition and anti-monopoly laws market and began to pull down the panoply of controls and regulation protected much of the

The removal of foreign exchange controls in July coupled this summer's to link krona step towards membership of the exchange Mil manufacture of the European Monetary System has the country on no ion-devalue in improve industrial competitiveness.

Party landers have the questioned openly many at the old Social Democratic shibboleths. They accepted that the conquest of inflation should be higher priority than II maintenance of full employment and acknowledged that public expenditure must be reduced as proportion of gross national product to much less than in current 57 🗪 cent.

party accepted incomes and on to goods and services as an incentive for

Carl Bildt, 42-year-old leader of the Moderate party, he will be Sweden's prime minister after Sunday's election, at the head in non-socialist coalition government. If he is right, he will become the first

he is right, he will become the first conservative prime minister the country has had since 1930.

Elected to lead the party in August 1986, he owed his rapid rise in Swedish politics to his parliamentary battles over foreign and defence policy with the late Olof Palms. The internal prime minister once coursed Mr Bilds. prime minister once accused Mr Bildt Soviet submarine incursions into Swedish with

In fact, Mr Bildt is probably ilmost knowledgeable politician in Sweden international relations. He on close personal terms IIII. Chancellor Helmut Kohl II Germany and is a friend of Chris Patten, the British party chairman.

Since election to parliament on

Stockholm list in Mr Bildt
has made the place of Sweden in the
world his primary interest. Indeed,
has a supporter of
European Community memRobert Taylor explains why Sweden's Social Democrats may face general election defeat

Reshaping the Swedish Model



The way it was: Ingver Carlama activities in 1988 appears set its defeat on Sunday at the hands of Carl Bildt, right

people at work. This was a significant racy - indeed, and admitted it had its roots in Reaganomics.

Under their finance minister Allan Larsson the Social Democrats also followed a prudent an responsible financial policy. There has the me pre-election spending spree we though the country is in the depths of recession – a fact which seems to have impressed the money markets more than the seems to have the country in the seems to have impressed the money markets more than the seems to have the country in the seems to have impressed the money markets more than the seems to have the country in the seems to have the country in the seems to have impressed the country in the country in the country in the country in the country is in the country in the country in the country is in the country in the country in the country is in the country in the country in the country is in the country in the country in the country is in the country in the country in the country is in the country in the country in the country in the country is in the country in t

The Social Democrats' foreign policy has been in her mallentin Swe-

somewhat flexible concept in any case - no longer seen as a barrier to European integration in Cold War. This July Mr Carisson presented his country's application European Community membership with his party's

The fundamental revision of Swed-m social democracy in come a shock in many non-socialists who many in their arm and electoral clothes. It may even more confusing we was party faithful.

exhaustion. The party's elec-tion manifesto almost design of ideas, consisting mainly of a paean to the past. To its many critics, the party now lacks the vitality and manufactured in dictate the agenda of Swedish politics.
From the 1930s onwards the Social
Democrats won the fideas.
The party combined competence vision.
Unlike democratic left-wing parties elsewhere, it was schisms

ened its dominance, such as the anti-

The freer-market man

Robert Taylor on Moderate party leader Carl Bildt

bership since 🖿 🕶 🕶 university in

the early 1970s.
It is this commitment which ment which politics logic and ence. Europe has become the of hope for the regeneration of den - from food policy to taxation. asserts. In Mr IIIIII his country's move into the signifies break with the old notion sweden as a middle way, a country balanced ideologically east convergence with the EC will render much

the country's dealer ideology While Ingvar added often gives the Impression he wants to wedify Europe, Mr Bildt h the In his view the domestic agenda of

the Moderate party will turn Sweden into a country fit in EC membership.

burden, privatise state industry, abol-ish III public wage arms funds, stimulate freedom of choice in ethic, personal saving and small businesses. Only in maryland competitive advantage when II enters the EC - a move which may come as

as January 1 1995.
Although Land Democrats love in carlcature Mr Bildt as a Thatcherite figure hell-bent on destroying its state and creating mass unemployment, he is a conservative much more in the mould Thatcher. But in a political system
on consensus Mr Bildt can be seen as a divisive figure. The sociable Ingver Carlsson cannot dis-

But the tall, donnish young man will not enjoy complete political free-dom to do what he was if the Democrats lose on Sanday. His own party can ext to poll only about 20-22 per cant of the national vote. non-socialist parties to ensure a majority government — — — — will not be easy. He has good relations with Liberal leader Bengt Westerberg. The two men have agreed on a common economic programme -which is have called New Start

Sweden — aimed in opening the economy to market forces.

But to ensure a viable government they also need the backing of the Christian Democrats - small party to come into parliament for the first time - and more problematically the unpredictable and left-lean-

www it is the non-socialist parties that have the initiative and the Social Democrats who are reacting in pres-and influences over which they little control.

Over the past three years. Mr Carisson has fought a rearguard action to bolster his support through tactical alliances with the Liberals or the Cantre party. But this does not seem to have been enough to convince the voters that the Social Democrats remain the party best able to govern Sweden as the country negotiates its way into the European Community which it hopes to do by the end of

Mr Carlsson's problem in essence is that he finds it difficult to explain the sort of market socialism which he has sought to introduce to Sweden. Instead, he has reverted to traditional Instead, he has revered to translating Social Democratic messages about the need to protect the old, the young and the sick through state support. He warns that the Moderates, the main opposition party whose leader may be the next prime minister (see below), want to import Thatcherism into Sweden.

His basic electoral message - a mixture of scare-mongering and nosalgic appeal - does not seem to have found an echo among many voters, particularly the younger generation who will vote beavily for the non-so-

Mr Carisson's position has not been helped by Sweden's economic perfor-mance. True, its inflation rate - virmance. True, its infistion rate - virtually zero on a month-on-month basis - is now among the lowest in western Europe, thanks to a surprisingly successful voluntary wage restraint policy; it is also showing a comfortable visible trade surplus. But the economy is expected to show little or no growth between 1990 and 1992; industrial production has plummeted this year; and the balance of navthis year, and the balance of pay-ments deficit has risen substantially.

Most people's living standards may have have been unaffected but there is still widespread discontent. Registared unemployment has risen to over 3.1 per cent of the workforce and is set to climb to 4 per cent or more next year. This may be noted by western European standards but it alarms many limited who have grown up with full employment.

Small wonder that the electorate hankers after change — and if it looks set to produce a weak, divided to the with little ideological glue to bind it. It is Sweden's misfortune that it likely at the result at a time when the country needs a strong gov-to negotiate the best time for EC membership and to pull the economy out of the doldrums.

ing Centre party whose in a Mr Olof Johansson is already laying down in public terms for joining a Bildt coalition.

To add to the probable post-elec-tion confusion the recently formed populist New Democracy also looks set to enter parliament. If it secures enough seats to hold the belance of enough seats to hold the balance of power and to stop the other four non-Socialist parties achieving a majority between them, Mr Bildt might find it hard to keep his putative coalition in line. The Liberal leader has warned that his party would refuse to join a non-socialist coalition that depended

Mr Bildt has never held senior office before, having been only a backroom adviser and co-ordinator in the INTELLED non-Socialist govern-

The line leader knows he is playing for high stakes

If he succeeds in forming a government he could lead Sweden into the BC and start to wean his country away from Social Democratic atti-But if he fails he could set back the cause of conservatism in

bourne are exaggerated. But success of the year's unscheduled Sunday Wimbledon — which Academic enterprise

■ With Soviet communism collapsed, Harvard University is already picking up the pieces. Its John F Kennedy begun remarkable exercise

to help top former to adjust to life after Lenin. two-week course for 28 ex-Soviet ministry eminences on the role of the military in a democracy. on the US Constitution to sons of the wars in Vietnam, the Gulf, and... wait for it...

Among ib with an Blackwill and Condoleeza Rice, Bush we Soviet affairs. Guest speakers include joint chiefs Colin Powell, his predecessor Admiral William Crowe, and John Galvin, supreme allied commander in Europe. The privately-funded

democracy programme is modelled on similar week-long seminars offered to US seminars ordered to US
national security professionals
and freshmen members of
Congress. This is the first time,
however, the the base been offered to Soviet

Given how short a time it is since Moscow would have have dismissed the very idea as capitalist brainwashing, the exercise is a tribute to Harvard's responsiveness change. The John F Kennedy school in particular proposer of the controversial "Grand Bargain" economic reform package for the Soviet Union - has captured a niche in what ought is be a growing

Good sport

■ Three cheers for Patrick Whittingdale, an international fund manager with a mind of wn. Against all the

OBSERVER advisers, he has decided to bet £1m if his own company's money on training the English Whereas bigger sponsors

demand setpiece man, at which they can wine and dine clients, Whittingdale wants the money to be spent on

Nothing more.

For big spenders like
Prodential NatWest,
Im is a lot of money. For Whittingdale, who has out a specialist niche managing for Lloyd's syndicates, il is a amount. The 48-year-old Whittingdale, in the lip his 35-strong fund company in 1977, in already the best philanthropists and his latest gesture is the biggest boost

years. With an eye un the pension funds he hopes to woo, Whittingdale portrays himself as very much the long-term But his magnanimous gesture could still backfire. How can he hope to recruit the fund managers such a large part of the company's profits are being sunk it a great the such a poor track record?

British and has had in

Bounders

Lord King has suddenly taken off, and in the pages of today's pink 'un 👪 that. The 74-year-old is the first of 26 assorted high-fliers who've agreed = be pictured jumping Le joy in advertisements for the Trust, which helps to give a lift if young people. The ads, in the FT every Wednesday for the next half year, are

sponsored by Mercury Communications, part of the and Wireless empire.

■ British Airways' chairman

BUMS ON SEATS KETTH PROMSE BANX

The identity of the other 25 jumpers is a closely guarded secret. But they're believed chairman of the FT's parent-group Pearson, even though Prince Charles himself is apparently loth to leave the

Roundabout

■ What on earth is going on at the London Stock Exchange Senior staff are coming and going (and coming again) so fast, it's difficult and any stability returning to the organisation.

The latest to go are David Bilbé, ■ former Chase Manhattan banker who was director in charge of strategy in the exchange's markets division, Holloway, former of market making Barclays de Zoete Wedd and a special adviser to the exchange on development. Bilbé lasted just 15 months, Will Holloway's one-year contract has not been

renewed. The exchange claims this

does not signal any disagreement over its proposed new trading strategy, which already been through more pairs in than rugby ball (George Hayter, Bilbe's boss and original architect of the plan, jumped ship a year ago). Meanwhile, one old exchange staffer lost in the

recent purges has reappeared. Mick Newman, who played key in development of computer systems ahead has brought back as consultant to help with Taurus, the troubled experience turned out to be invaluable all.

Ex-poodle ■ Early days yet, 🗪 it sounds

if Un European Bank Reconstruction Development's president Jacques Attali is no longer listening quite so intently to his voice. The man will med in be

President Mitterrand's personal adviser was in Washington yesterday urging European to and open up their markets to poor Eastern European farmers. Back home his old mentor in the Palace seems intent on doing the upsetting everyone by blocking European meat imports.

Of course, it may just be that Attali was trying to impress his biggest shareholder on its turf. But then again it could be another telltale sign that Mitterrand's closest advisers are starting to jump

Timeless

Excusing himself for droning on far too long, a longwinded speaker at a 🕶 conference pointed out that the hall did not contain a Whereupon a Wa the floor responded. "Thank ithey've got a

A TOUCH OF FRANCE HÔTEL PLAZA ATHÉNÉE Number One New York Luxury Hotel *Institutional Investor, 37 East 64th Street, between Madison and Park New York, New York 10021 $\times\times$ Reservations: (212) 734-9100 or 1 (800) 447-8800 E Forte Hotels 1 (800) 223-5843 By Facsimile: (212) 772-0958 or consult your travel agent. Force Exclusive Hotels, Inc. a member of The Leading Hotels of the World

LETTERS

Ingredients for a backlash exist in eastern Europe

From Mr R. Tinrell Sir, Andrew Phillips is conrect when he takes you to task for your too simplistic view of "capitalism's triumph" (Letters, September the cites for we view, there are others.

R capping

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The wave that broke over eastern Europe in 1989 is already beginning to ebb. This is not only the result of the downsides of capitalism during the adjustment period . market economy - as inflation and unemployment rise

Pay review for teachers

From Mr Nigel de Gruchy.

Sir, I believe your report that the TUC "committed itself to opposing a pay review for teachers" (September 6) to be maccurate. Congress resolved manimously to seek restoration of teachers' rights "in conformity with" the relevant international Labour Organisa-

tion (ILO) Conventions.

The National Association of Schoolmasters and Union of Teachers (NASUWT) firmly believes the Pay Review Body, acceptable to the overwhelming majority of teachers and five of their associations, conforms fully with the ILO Conven-

It is true that others think differently. Whatever view one takes, it would be curious for the TUC to complain to ILO about the Review Body when so many teachers and their associations have positively welcomed its introduction.

The Labour party is also on record supporting pay review bodies in such circumstances. Nigel de Gruchy, general secretary, NASUWT, 5 King Street, London WC2

Time watching

From Lord Monson.
Mr Michael Allaway (Letters,
September 2) urges the UK,
Ireland and Portugal "to line up IIII Central European Time" for the sake of the

business

Fewer degrees of longitude separate New Orleans from San

D.C. from Denyer than separate Budapest from Lisbon or Warsaw from Cork. Yet the time difference between each pair of American cross is not a trifling 60 minutes but fully two hours. Are European business executives really too feeble to cope with time differences, based on geographical mall and their successful American, Canadian and Australian counterparts take in their stride?

and living standards fall. More important, there is the insult to the values that governed for more than wears, and were substantially believed in for the half period. A generation limb that lu life has has rejected worthless that hurts, particularly
the
still limits.
the apocryphal story of
the Dresden man's view on
capitalism's triumph

capitalism's triumph only then...but

at least we all only had Trabants."

Couple this with the reputation some nies are gaining as sub-stan-dard (but branded) products are a sub-stan on eastern Euromarkets. Couple it, Ma with the wastern Europeans at the packaging employed some products ("and you = le us environmentally irresponsible") and the light are The will will

esting thing is what the backwash will mean for capitalism something we tend to ignore in our smugness at its

Capitalism vintage 1991 is definitely not the end of history, maybe just the end of a chapter in the economic and social history of Europe. The next one could have an interesting twist or two in the plot. R Tyrrell,
The Henley Centre,

2 Tudor Street, London ECAY QAA

How to get the best of both worlds in accounting

Professor D R Myddelton. Sir, Professor J J Page (Letters, September 4) is quite right to umphasise the importance of a ardship in finanaccounting. The English Institute's Recommendation mary purpose of lim annual present information to Un proprietors showing how their the profits derived from such use." This suggests that it be for UK financial move amin use il historical cost. in line US practice.

the Sandilands Com-

mittee, which Current Cost Accounting 1975 mas ils influence I political (para (para 273) accounting proved in be of great in protecting

of companies and, of companies and,
in clear and
company's affairs'
Indeed, subject always to the
phrase prices
ble",
many advantages accounting: versatility, usefulness, verifiability, indom from ambiguity, prudence, comparability between compa nies and over time, intelligibil-ity and cheapness.

During Accountproved both unpopular and yet in UK in the which continues to distort financial The aversince II.
Report pubexactly 16
just under 9 per 1 a the pound is all

nearly three-quarters of the purchasing then.

the of important advantages I historical accounting while and having a system a accounting in inflation which is relatively simple, logically consistent comprehensive, relevant useful I why adopt Purchasing (CPP) accounting? As Recommendation N15 pointed out, CPP accounting is not strictly a proposal for a change from accounting based on historical cost". Professor D.R. Myddelton, professor of finance and

accounting, Cranfield School

ately allowing the construction

Architects who suffer in silence through recession

From Mr David Thurlow. Sir, It would seem that the professions are not used to suf-fering the effects of recession. There is much advice given to the young architect in his pro-fessional training, but liquida-tion and receivership are not Perhaps this explains the fession will be redundant.

milem in ribers that pre-

vails. The profession is name outraged by the antics of Prince Charles than by 14 tematic deconstruction of great swathes of our practices. It is expected that one-third of all practices will fail by the end of the year and that 40 per le government deliber-

IoD survey of business opinion

From Dr Ann Sir, The number of respondents (320) to the Institute of Directors' survey of business opinion may be smaller than the number of respondents to the Confederation of British Industry's quarterly survey but it is certainly not "less system-atic" I = 9). Quite the contrary: the IoD survey I very systematic.

The institute's survey is on a sample of the loD's 33,000 UK members. The ple, which miles the member-ship in terms of company size, sector of operation, position in company and geographic loca-tion, is taken from a randomly

base. It is as systematic and as valid as any of the major ma veys of voting intentions where where respondents are contacted.

The IoD survey is also "sysin it covers
the just manufacturing, of the loD's membership itself corresponds closely to the pattern of president, special features are that it is conducted by telephone, enabling individuals to be targeted and job it to companies.

Ann Robinson, of Directors.

industry to remain in free fall to bring us that line with Europe? If so, why not discuss the problem with the industry? Or is it a policy of total disregard, with no control over the future, of one of our biggest and most important industries? The current problems are rather like the Great Plague; a disease that affects all, not just

rich, famous, efficient and well-respected alike. Unlike the lague there is a cure, which involves ment and condition of targetimes for the industry to make a controlled recovery. Steady growth, made possible through good communications between government, institutions, improfessions and to construction indus-David Thurlow,

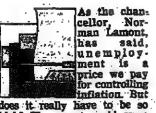
business activity in the UK. Its Association of Consultant Architecte

Fax service

PERSONAL VIEW

A 12-month turnaround for the unemployed

By Richard Layard and John Philpott



inflation. But does it really have to be so high? We cannot avoid some short-term unemployment. But there will soon be nearly 1m Britons who have been out of work for more than a year. Long-term unemployment does almost nothing to control infla-

People who are out of work for more than a year are four times less likely to find work than the newly-unemployed. They become demoralised and lose their habit of work. Employers are loath to risk employing them, so that they cease to be a part of the effec-

tive supply of labour.
This is a human tragedy, and an economic disaster. An efficlent society prevents long-term unemployment.
Yet almost by mistake we have a system which directly

causes it. Our unemployment benefits, though mean, last indefinitely, which makes it possible to survive indefinitely on benefits. At the same time, we do very little to help the unemployed find work or improve their skills. This is the exact opposite of

what Beveridge intended. He-believed that unconditional benefit should be paid for a limited period. After that, state assistance should be in the form of training or work.
We therefore need a new

state should be to ensure that within a year of becoming unemployed every individual has offers of training and/or work. And the duty of 2en should be to accept one of a number of reasonable offers. This general principle is such common sense that any

fair-minded person should that can the and should stop living

from one expedient to
The following structure
could be established within the life of a parliament. Each Sharing would have the duty in secure will w work w high-quality training within 12 months for

unemployed person.

• Each unemployed would have personal placement equipped with on-line information about all vacancies in w country. If travel and an anatomican aced to be computerised, so does the labour market.

After six months, if the perstill unemployed and to be trained retrained, he or she would be sent on a high-quality training course - normally full-time leading to a recognised qualificontrol these and col-lectively aim (or even guarantee) to employ all management

People who could not benefit from training would, after nine months, join a special, intensive job club which would employer hiring a person from this the would a a much As a last resort, anyone still

unemployed 12 six-month job 1 a regular work-place, paid 1 the rate for the job. Hospitals, social services, public ere departments or voluntary organisations would main employers. • All the in finance routed through the Jobcentres, which would then buy the

their This would, of use money. it save When It unemployed, the nation typically 22,001 a year. The taxpayers lose with the unemployed person with the control of the the real

So if we could eliminate half a million long-term unemployed, we could save the nation £10bn a year and save the exchequer £4bn. This could be achieved within five years at a cost to the exchequer of less than £2bn year. What a bargain. If the number to be coped with were larger, the costs would be larger, but so would the benefits.

It is a matter of spending places such as Germany and Sweden the argument is better understood than in Britain. These countries spend substantially more on "active" help to the unemployed, as compared with "passive" benefits. And they have less long-term unem-

In 1990, these countries provide an accurate account of the Council II have their capabilities. Any Organisation in Economic

Co-operation and Developmen to propose a new framework for labour market policy, with priority for "active" help. But little has happened in the UK.

One problem comes from our system of departmental responsibilities. If the Department of the UK.

sibilities. If the Department of Employment's programmes save money on benefits, those savings go to the Department of Social Security. The answer simple: put ______ ment (just as Jobcentres and benefit offices are together).

All these changes will take time. In the first years, while recession persists, they will be hard going. And they will be far more effective if accompanied by wage-bargaining reform, making possible a more buoy Hill key tenta of principle – to have a system

which prevents long-term unemployment. Ill rising pensioners and decaying cities, it is people who want to work should the win in Cheap - improve figures do will good Instead, we about human resources and give but the sample so let us adopt one shople

mitment: W stop unemploy

lasting more than

Layard & director of the Centre for Economic Performance at the London School of Economics. John Philpott is director of the Employment Institute. Their book, Stopping Unemployment (19.95), is pull by the Employ ment Institute, Institute blade direl Princi Road, Lon-

Edward Mortimer

The pursuit of greatness

Patriotism should be separated from the state. Two books show

possibly the largest of the Brit-ish Isles from the next largest, ically compared to the rest of

After 1967, Britain became 'a polity at

last adapting to the problem of efficiently

governing itself, rather than other people'

known a ireland. But in world, and rate in gen-

alongside Dante and

could and my ill it "never

mind" II Shake

England could single independent state, since in his time it

already did;

Shakespeare's Richard II

directly associate patriotism
This royal
Kings, the sceptred

isle, The earth of majesty, this

This can be can tries. England

essentially place. That it wery difficult to think

"Great Britain" un origi-

nally a geographical expression, distinguishing la grande Bretagne from the other Bre-

tagne across the Channel, or

a great a time

bound to decline because, as

Mr Reynolds puts it, "power is

not relation-

ship".
Britain uniquely power-

ful in the mid to late 19th cen-

tury not much because of its

intrinsic strength as because it

had global rivals, while in Europe was "a temporary

equilibrium". Even then,

Britain not a mili-

tary (as opposed in naval) power, and Bismarck that that "if the British army

landed on The German must be

would the local police

ion to arrest it". Historically,

Britain always relied on

and coalitions in achieve foreign policy goals, in the century, with in the

world powers in new

technologies war (especially

and Europe as



alive today. What in the why this is difficult for the British pleasure Petrarch part of the long pedigree patriotism, h

national strug-States of Inni when I was there, and one of those unit his subject was so palpaling could not help being in hand by it; and no subject him more an nation-

"I do no believe for a moment," he said in 1973, "that the Soviet Union has finished with the problem of nationalism. And in the same in that "of III the nationalist movements in Europe today none iman violent or more likely in revolution slavia", going in point in that Serbs in Croats divided not by language but by alphabet and spiritual alle-giance. "And behind that we find the epoch-making decision of the Emperor Diocletian in AD 285 to divide the Roman Empire, for the line between the Churches still approxi-mates very closely to this line of seventeen hundred years

began its lecture by pointing out that there is nothing new what a stand feelings or the matternal of patriotism, and the came in hidentified, while according to Lord Acton, the partition of Poland (1795) "awakened the theory of nationality in Europe ... Thenceforward there was a

nation demanding to be muited in a State - a soul, an it were, wandering in search of a body to begin life again". But where does Britain II into II this? I'm people see as the first and successful nation-state.

Although Birley tills and

quoted lyrical partial litaly from Illumination But, is went on, "it in the called Great in reference to its power and status in the world. We will implied in never crossed the mind of either Dante or Petrarch illed Mrs Margaret The 1991 election slogan, "Britain is Great Again"? July might be unlied to form a single independent state". It identity is intimately up Frank revolution that pailed state, and even as ■ great impe-This point is vividly illuminated in the many by

> this month: The Pursuit of Greatness, by Herrin Holland (Fontana, Jana Britannia Overruled, by David Reynolds (Longman, £26.00). Both are essentially histories of British foreign policy in the 20th cen-tury, and both take as their main focus the effort devoted by Britain's governing élite to maintaining the country's sta-

ordinary language today "Britain" synonymous "I they "the "the people seem to think, or assume without thinking, that deep land the body politic". For itamoral British peo-

ple, in if power in hardly been a disaster. "Being power-ful in desirable," Mr Reynolds; "being surely must important. Viewing the century as whole, Germany's 'rise' has been a Thus III British national good unpleasant for Britain's label for the ordinary Briton". But for the ordinary Briton". But for the British accept. historians published land's book: IL from the

Edwardian period in the Land ruling became with "a vision of national on III legiti-macy of status quo come to depend. As an extreme example he quotes Evelyn Shuckburgh, private to the then Foreign

Secretary Anthony Eden. confiding to his diary in 1953: "I ended today extremely gloomy where . . . I no reason why there should be my end the surrenders demanded of International and the temper of international opinion all against the things which made a great nation, i.e. our outside our own territory. Bit by bit we shall be driven back into our island

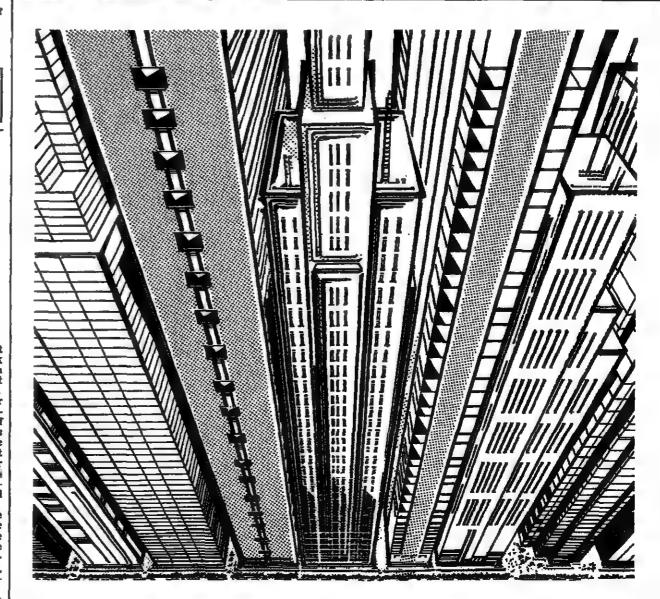
where shall starve." Mr Holiand ends his narrative in 1970, arguing that the collapse of sterling in 1967 and adjustments that it, including the withdrawa abandonment of the "pursuit of greatness" by "a polity last adapting the problem efficiently governing itself, Mr Reynolds, perceptively 1 fear. It story still continuing. Britain, he notes, Be special difficulties in adapting to a world where nation-states are downgraded because the continuity of Illi

and political institutions "the Crown in Parliament" much more central in British national identity than nations. " national cultures we survived long peripolitical disunity and/or institutional discontinuity.

What L Britain, if not a state? An island which the English Line and the Land that board that three nations together in one. English people "British" and "English" as almos interchangeable terms. without thinking about it. and Welsh retained a national consciouswhile participating last highly-successful rlam enterprise known w Great Britain. For them, of for the care parties, if it is problem tu retain the same national ing in another enterprise. which in the same circumstances has will in offer but the English have not difficulty in ing their national feelings from the sovereignty of the British

* The lecture is reprinted in History (John Murray, £15.95), a literatury of his essays, addresses in letters published by his son-in-law Brian

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FINANCIAL TIMES

Wednesday September 11 1991



Bosnia-Hercegovina asks for monitors in face of growing threat from Serb forces

Yugoslav republic makes plea to EC

DODGIA HOSESHOOVINA WILL European Community in send monitors in a lai is one of Yugoslavia's most potentially volatile republics, a senior Bosnian official said

EC monitors are already in the republics Croatia and Slovenia, declared pendence from the Yugoslav federation **J**une 25.

Mr Mahmutcehajic, the deputy prime minister of paramilitary forces were now stepping up their attempts to Serbia.

Any break-up of Bosnia-Her-cegovina would provoke conflict between the republic's three largest ethnic groups, which have co-existed fully since the Second World

These up of Mos-cent the population, Serbs and Croats

(17 per cent).

Mr Mahmutcehajic

Serbs in the west of the republic, which controlled parts

already controlled parts They also control the

station in the town Banja Luca, broadcasting news only from Belgrade Television, which is censored by the adership. "Croat are fighting

Serb rebels from Krajina. However, Serb paramilitary forces from Bosnia-Hercegovina are attacking Croat forces in tia," Mr Mahmutcehajic explained.
He that the least least

the Krajina, a region in south-Croatia, who earlier declared their omy from the republic, serbs in northern Bosnia-Hertheir goal in forming a corridor linking the Krajina with

EC monitors step up their work as III EC sponsored mentione management tomorrow in The Hague. ber than have already spent past days travelling around Slavonia,

has taken the brunt of attacks by Serb militants and the Yugoslav federal army. Belgrade radio yesterday

reported that "15 thm soldiers

security forces remain in control Pakrac, a

Croatian reported that "three Croat soldiers killed and nine after hattles in the region of Dalamtia around the villages and Jasenice, 60 miles north-west of the Serbian stronghold of Knin."

defence were killed during overnight battles by security and Serbs in Kusinje, a village two miles outside Pakrac.

By Martini Johnson.

A SEAULT MI in core infinite yesterday III British Free encourage ment on i and prompted speculation that if try pre-election recovery with

The Bank of England

The authorities, however,

Japanese market reforms

Continued from Page 1

also calls for greater transparency in the securities industry. The key proposal for an inde pendent watchdog is highly controversial, since it would weaken the role of the power-ful finance ministry. But the finance ministry could exercise great influence since it would probably be the main source of

from 1959 to 1968.

Economics Shell, in London

attempted in suppress make expectations that a reliable

prevent the three-month intercurrent level of interest rates. Here of an easing in moneconditions were ignited by

economy
idly.

According Central Listical Office, prices of manufactured goods at the factor gate rose by just 0.1 per cent last month, bringing annual rate to 5.6 per cent last month, after 5.9

the economy is still weak, this is expected to allow the risking an inflationary upsurge as the economy returns to trend growth levels in the second half of next year. The output prices index which excludes volatile food, drink and tobacco, and is regarded as the most accurate measure of underlying inflation by most economists and

the Treasury, also showed a striking fall. It dropped sharply, to 4.8 per cent, after

are thought to be convinced that a further cut should not be made too soon, and the mar-kets expect one to coincide with the opposition Labour party conference in October.

set to fall by a full 1 point to 4.5 per cent on Friday. Last August's rise in oil prices at the start of the Gulf hostilities will have dropped from the index, and mortgage rate reductions to around 12 per

Liberal democrats, Page 8

Fall in UK inflation brings hope of rate cut

expectations in a could bank base could quickly in last surprise half-point in 10.5 per Though it Bank deliberately kept market short of funds.

economy The state of

rau in July.

5.1 per cent in July, and its lowest rate since August 1988. As industry surveys and sta-tistical evidence point to con-tinuing falls in inflation, analysts expect Friday's retail prices index to confirm the trend and justify last week's cut in rates

The annual rate of the RPI is

cent will have taken effect.

 Mr Minoru Segawa, the supreme adviser of Nomura Securities, the Japanese broker, died yesterday at the age of 85. Mr Segawa was president

The board maintains its silence

💶 successive days 🔳 drift in UK share prise reflect menomic confusion as much as recent indicators - Lales confidence, retail this and yesterday's encouraging output prices - seem to be moving in

the right direction. To contrast, with the September reporting now well under way, from precious little confirmation from companies are recovery is being felt where it really mat-ters. Add to this the prospect ters. Add to this the prospect of more jumbo rights issues and it is easy to institutions be turning tious. I July (the immonth for the figures are they put almost in much money into gilts as in the first six months of the put almost com-

Beazer The to will Mr Bea-

zer is working for the banks will doubtless become cir-ili publication in the CHB pathfinder prospectus todar. Vesterday's statement, though, four-year reprieve includes limit of the proceeds from the UK housebuilding and other property and the assets, at tight the proceeds from the assets, at tight the property and the p

in the 1980s and likely to place their faith in the company's obviously
of US infrastructure spending
in Their
hardly by reading of the valedictory profit and loss mental It is no exceptional items - including fair value release equivalent 1 25 per and of pre-tax profits - are substantially positive. we heavily negative.

profits reverse looks like m alpha performance remin to others of its engineering ilk - but market took a distinctly samma-minus view of its merely maintained dividend. That is maker A times at better obviously scupe to be more gener-ous - but it is surely wiser to take that decision in early 1992 when there should be tangible signs of recovery in its main businesses, rather than now when there are virtually none. Far from being criticised for miserliness. Delta should be

FT-SE Index: (-22.4)

by absence in other

The good from yester-day's year's drastic volume reducions - in some product as much as 40 per cent to a halt. Costs been attacked - will 20 appearing in half years — so the genuine operational gearing
The question is how quickly

will mare an how margins will a rebuilt in light of aggressive pricing electricity usupanies

There is solid out of There solid of institutional support for the shares, but with full-year profits unlikely be much more six months, the upside full limited the moment. Tangible evidence is justify in rating. ing at an inspired acquisition in Europe us to US would

Arjo Wiggins

Ario Wintin Appleton's interim result were greeted by ■ 6 per cent fall in its shares, but that has to be be seen against ■ near 50 per cent outperformance since year ago. I that the shares have been the on the eventual the growth from the merged companies, talk of a second half slowdown was slightly unnerving. AJA has joined the likes of Recknt & Colman and Burmah Castrol in that the operational benefits of takeover or merger have been postponed or reduced by the recession, leaving the compa-nies reliant on cost-cutting for

All the same, it is hard to

ignore the 12 per cent increas in interim operating profits from AWA's paper manufactur-

operating profit by 27 per cent. benefiting from Boise Cas-cade's withdrawal from carbonless paper. Management has not made any obvious false

It all suggests that if expensive problem areas such as cucalyptus pulp manufacturing in Spain and the minority interest in a Portuguese pulp mill can be resolved, the group will be able to justify its initial hopes for the merger. News that Soporcel Portugal is once again close to disposal might counter yesterday's dis-appointment a little. Assuming £250m this year, the shares are multiple just below the market average; that seems

Water sector

The government's attempts to the UK's in a street dirty man in Europe is having Patten proposals (which in avoid prosecution for foul beaches. In the industry capital spending pro-

very unevenly across the sec-tor, mainly on finath West Main and Southern -Water. The imbalance could yet affect the wider debate on price setting in the water industry. So far. Southern has dragged its feet, but South West has said it intends bringing forward expensive improvements to its long sea waste outfalls. It will be spending up to 2220m extra this year, equivalent to 40 percent of its entire capital programme to 1985.

It could find the money by

postponing other projects, but is expected instead to ask permission from the regulator to pass on the extra costs to its higher prices. Ofwat will be reviewing South West's appli-cation while it is simultaneously bearing down on the prices of companies such as Welsh and Severn Trent. If even one of those companies tries to tough it out, the regulatory regime will face its big-

cal grades. Other officers detained included Mr Bashir Tahir, Mr Selim Siddiqi, Mr Ameer Siddiqi, Mr Iqbal Rizvi, and Mr Imtiaz Ahmed, all members of As police released 12 of those originally detained, the round-up was being interpreted base. His signature also appeared on the confirmation document of a fictitious loan One officer said the biggest surprise among executives had been the detention of Mr Zar by some other BCCI managers although he had suggested his IAEA to urge stricter nuclear inspections

Armoured vehicles patrol Soweto after yesterday's violence in which six people were killed, taking the death toll since Sunday to 78. Three of the victims were women

Abu Dhabi ruler leads BCCI probe

Background III US

name might have been forged.

An Abu Dhabi official main-

tained that the police hit list

was drawn up by lawyers and accountants. But a BCCI

insider said the main responsi-

bility for compiling the list rested with Mr David Young-

man, a former Ernst & Young

accountant who now works in Mr Mazrui's department. Abu Dhabi law allows the

detainees to be held for seven days before the police must seek permission from the Min-

istry of Justice to extend their

investigation for 21 days before charges must be laid or the suspects released.

Richard Donkin, in Abu Dhabi

te of the fraud

than 18 months ago, was

behind the detention of 36

senior executives of the Bank

of Credit and Commerce Inter-

According to one source familiar with the Abu Dhabi financial establishment, Sheikh Zayed bin Sultan al-Na-

hyan, the ruler, has taken per-sonal control of the handling of

the BCCI affair, deciding to

move against many of the principal figures in the bank.

These include Mr Swaleh Naqvi, the former chief execu-

tive of BCCL, who was among

those arrested on Sunday.

national at the weekend.

■ KEY Abu Dhabi government as a purge of the bank's Pakidepartment, headed in an offi-stani hierarchy and the boldest

cial singled out in a report to attempt yet by the Lim Dhabi

selves from the scandal

The list of senior executives

held for police questioning was

drawn up within the Department of Personal Affairs, headed by Mr Ghanem Faris al

Mazrul, the only one of Sheikh Zayed's advisers singled out by

Price Waterhouse in their June

22 report to the Bank England

as knowing about the fraud. Mr Mazrui, Abu Dhabi's sole

board of BCCI, appears to have

the complete trust of the

The Price Waterhouse report

alleged he was involved in the illegal inflation of BCCI's share

Nahyan family.

GOVERNORS of the International Atomic Energy Agency, meeting today in mend more intrusive inspection of countries which have signed the Nuclear Non-Prolif-eration Treaty to help detection of illicit nuclear weapons

programmes.

The move is prompted by the IAEA's discovery since the end of the Gulf war that Iraq had "massive" scale. A signatory of

Continued from Page 1

Mr Frans Andriessen, EC

commissioner for external rela-

tions, said that "it's quite clear that the food situation can be

crucial this winter. There will be very serious problems." Warning of soaring food prices, Mr Andriessen said: "We see enormous increases in infla-

tion, we see enormous prob-

lems in debt servicing. I don't

exclude that desperate mea-sures will have to be taken."

meetings with the Soviet and Russian presidents, said no

Mr Hurd, speaking after

Call for task force

and to allow IAEA inspection of nuclear facilities.

The agency's success in detecting embryonic nuclear weapons programmes in secre-tive countries will be under particular scrutiny as the gov-ernors are also expected to approve a safeguards inspection agreement negotiated with Communist North Korea after

five years of negotiations. The IAEA inspection team in Iraq discovered that the Baghdad regime was pursuing three parallel ways of enriching uranium, the essential and most

ses would be made in the

food aid already committed until the inter-republican com-mittee had established the true

On longer term aid, he said that the G7 group of industrial countries and the European

Community would await the findings of the international

financial institutions, includ-

ing the IMF and the World

Bank, before reviewing their

present aid packages.
The World Bank is to send a

team of officials to Moscow

next week to draw up a revised

extent of shortages.

plan of assistance.

the Iraqi enrichment methods, electromagnetic separation, looks primitive by present western standards, it is in essence that used by the US in the 1940s to make the Hiroshima bomb. Enrichment by centrifuges, a method Iraq had nearly made operational before the war, is of western sophistication. The IAEA concluded that within 18 months Baghdad could have produced up to 30kg of earliched uranium,

difficult step in making enough for a weapon.

The scale of the Iraqi proWhile the most developed of gramme, costing an estimated

\$10bn, went undetected not just by the IAEA but also by foreign intelligence in the war. Ash Shakart, a centrifuge installation north-west of Baghdad, was first bombed only because a pilot was returning with spare bombs from Baghdad, according to the leader of the IAEA inspection team. The main centrifuge production centre, Al-Farat, south of Baghdad, escaped entirely unscathed.

Ideal, the chief chief in officer at IVV As the former IVVI BCC Emirates, he

tionship with the Sheikh of all BCCI's Pakistani bankers.

with a state visit by Sheikh

Zayed to France, one of a num-ber of western nations anxious

to rebuild its relationship with

Abu Dhabi in the wake of the

closure action. Some BCCI offi-

cars are interpreting the police raid as a deliberate move against the Pakistani hierar-chy. Some 160 mainly Paki-

stani managers are currently

serving in Abu Dhabi among a total of 500 staff, mostly cleri-

The police move coincided

Georgia's crusade

Continued from Page 1

annihilation by the Soviet army. But he contradicted this by saying it was also part of a reorganisation which had been planned long before the coup, even though he cancelled the decision when the coup col-

lapsed. Accusing Mr Gamsakhurdia of doing the bidding of coup leaders in Moscow, Mr Tengiz Kitovani, the former artist who commands the National Guard, took to the hills with his men the day after the coup was launched on August 19. He is

now back at his headquarters just outside Tbilisi, waiting for "the politicians to sort out the political problems". He says his aim is to defend Georgia against those who oppose democracy - in this case the president - and to prevent his men from being used against the people.

Given the large degree of popular support he still enjoys, Mr Gamsakhurdia could cling to power for some time. But his record is unlikely to win international recognition of Geor-gian independence, which he so desperately wants.

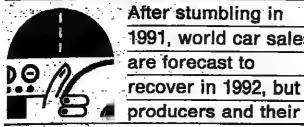
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Cupies of the Interim Report for 29th June IIII from which the	or the six mo	nths ended

available from 16th September from the Secretary, Delta pic, 1 Kingsway, London 6XF. Telephone 071 836 3535

WORLD CAR INDUSTRY

Wednesday September 11 1991



After stumbling in 1991, world car sales are forecast to recover in 1992, but

suppliers face unprecedented challenges through the 1990s.

Kevin Done looks at growing trade conflicts as Japan consolidates its position in the US and Europe

Roads ahead look rough

CAR MAKERS in North
America, Europe Japan
are operating in an increasingly harsh financial climate.
They face heavy losses particularly in the US, where was assailed by fierce competition

The state of the boat

And the state of the property of the property

Water sector

and the translate

A come to the sign

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Marie Land Bridge

ex an water design

A THE WALL STREET

The state of the second

for other age

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Committee of the second

In Europe the pattern of demand is precariously bal-anced. Several volume markets by the UK. Spain and France, have been bound deeply by plunging sales. In stark contrast, record demand In Germany fuelled by unification, has created an unprecedented order backlog, with which car makers bave been unable to keep pace. However, the German industry is warning that demand can hardly continue much-longer at such

overheated levels. halm have meatrued in buoyant growth and the profits of some leading makers are shoping, although they have still to confront they have still to confront problems on the scale of their American and European rivals. The US big three, Morors, Ford, and Chrysler, were all deep in loss in the first half of the year.

After stumbling in 1991, world car sales are forecast to problems on the scale of their American and European rivals.

The US hig three, I barry represented in Aria (archyller, were all deep in loss in the first half of the year.

After stumbling in 1991, world car sales are forecast to stage a recovery in 1992, but for investment risks.

 $\left(\frac{1}{2} \int_{\mathbb{R}^{2}} d^{2} d^{2} d^{2} \int_{\mathbb{R}^{2}} d^{2} \int_{\mathbb{R}^{2}} d^{2} d^{2} \int_{\mathbb{R}^{2}} d^{2} d^{2} \int_{\mathbb{R}^{2}} d^{2} \int_{\mathbb{R}^{2}} d^{2} \int_{\mathbb{R}^{2}} d^{2} d^{2} \int_{\mathbb{R}^{2}} d^{2} \int_{\mathbb{R}$ galan 🖟 🐪 rayin kala

and expensive challenges through the 1990s.

Environmental regulations

are being tonghened will

costly for still-lower while regu-

lations governing improved fuel economy and recycling of old cars appear unavoidable.

ments in the US virtually

play in increasingly important

The most dynamic long-term growth in car sales is forecast for making where many

Japanese car in North

The hig three US car makers have broken with tradition by joining the Blobby the Bloovernment the

Stempel, Mr Poling, Chairman of Ford, Mr Garysler, made a joint lobbying visit to Washington for the first time I nearly a George I m Mr Lacocca claimed IIS cert industry was "confront. play increasingly important role on the roads. North America, probably world, being an increasing following California into adopting stringent clean air legislation, part of which would require "zero emission vehicles" (ZEVs) to form a small but increasing proportion of car makers' total sales from the late 1990s.

The most dynamic long-term US car industry was "confront

US car producers have sought a "temporary standstill" I Japanese car now L I was voiced to the

■ Investigations in Europe of car makers' pricing policies in different markets is threatening to undermine the indus-try's long-standing distribution and could a revolution in the retailed.

The development by Japa-As model life cycles are reduced the battle by European US mine in match the leading "lean" producers is intensifying. The gap in pro-ductivity, efficiency and qual-ity between the world's leading car makers remains alarming. however, as the battle takes on a global dimension.

a global dimension.

The focus of Japanese competition is moving to Europe, where the spectre of capacity, already reality in North America, Japanese car of transplant (local

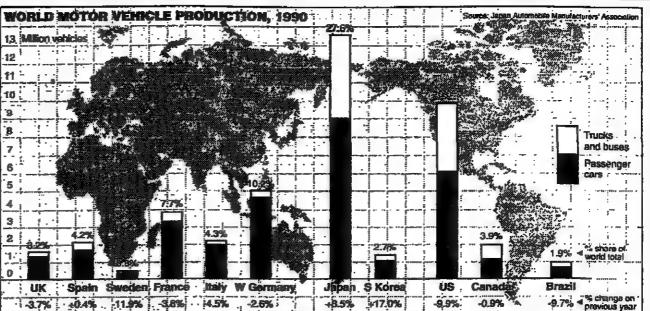
Cumies and in Europe is protectionist perticularly E LA III

in the lateral in the demonstra car industry.

ing a serious problem threatens our survival".

Apparently a little avail, the

share in the market will be share in the market will be share in the market will be share of 40 per cent in a depressed industry Chrysler is and Ford could be mortally wounded from a competitive stand.



WOB LA 178

Can U.S new VW Golf remain Europe's best-celler . . .

point," lacocca. " lacocca." lacocca. " lacocca." lacocca. " lacocca." lacocca. " lacocca." lacocca. " lacocca. " strategically important try to hill riclin is Japan's links

The big three have alleged the by man dumping charges against Japanese and and I am similar charges could lagainst Japanese luxury cars.
In Europe, Japan and liEuropean Community language recently ended language. wrangling over trade in cars in after 1992, scepticism remains on the practice, the mades will in the be fully liberalised after 1996

Interpretations at the deal among EC are are all are already far apart no limit on the build-up al Japanese assembly capacity in Burope, while protectionist voices in man and Italy claim privately that have been agreed.

A process of six monthly monitoring 🗺 Japanese 💵



...in competition with the new Opel/Vauxhall Answi

exports in the Ed. beginning in 1993, by and Tokyo. The monitoring is to be throughout the planned His likely is provide fertile ground in repetition in the protectionist debate, perception grows the being inflicted the limit pean motor industry by increasing Japanese sales and the expanding Japanese share of the European market.

While the 1980s was the building their production

in America, the to Europe.

has be producing cars in the UK since 1985. Volumes first, 120,000 and will grow u 220,000 in year production begins at Toyota in Honda's European assembly plants - both in the UK, which Mr Jacques Calvet, the protectionist chairman of Peugeot il France, wariously called "a Japanese sircraft carrier off the coast of Europe" and "Japan's fifth

march in; Germany: a timely impetus Page 2 World 3.3 per men desirate in many may sales Page 3 France: breathing space for makers; Italy: Flat's share dropsPage 4 Japan In Europe: III for

rise in production ... Page 6 Eastern Europe: potential new market 7 Japan: designs and technologyPage 9 United signs of a recoveryPage South Korea: back on track; Australle: missed opportunities Page 11

largest island". Honda also

cent of Rover, the car maker.

Late month Mitsubishi finalised a deal with Volvo of and the Dutch a joint venture in the Netherlands with aim II producing 200,000 cars a Spain is planning cars in Hungary, which leaves only Mazda 🔳 the leading Japanese makers still arrange entry into

manufacturing in Europe.

As a harbinger of another line of another Honda and Man have started from assembly plants estab-lished in the US in the Cast.

Japanese makers have ket, but they can achieve m unprotected European marher extend a famous prothey captured a 5.1 per they captured a 5.1 per they controlled they controlled they controlled they controlled they controlled they also they controlled they controlled they captured they are they captured they

ing productivity, the effectivement and the and variety new model offerings they pose a challenge.

One race. Four firsts.



The striped beast you see above is the new turbocharged 300 bhp Escort RS Cosworth.

It's got a headstart on we competition

Firstly, it won is gruelling Spanish Tarrent Rally on its first time out. Secondly, it's man and employ 'total' body aerodynamics.

The result is a measured amount of aerodynamic downforce, which in fact gives 🖦 car excellent stability

exceptionally high speeds and in cross winds.

If you're beginning - Live we've with in our bonnet aerodynamics, you're right. But Will not all.

Under it in the third first. A two intercooler cools in air twice before it must the engine. The cooler the air the greater the power.

The fourth first is an electro-luminescent instrupanel (the same used we jet auttraft), which provides

perfect clarity, we essential during fast night driving.

This and to Motorsport has helped us develop MMI cars which are on IMI leading edge of technology.

The new Escort's smoother ride, 🖿 example, 🖿 🚥 direct result of endless hours of hard driving in 🔤 📟 possible conditions.

you see, an fruits of a labours can already be found on today's Fords.

As for tomorrow's Fords, the road-going and of Cosworth will be launched year

According to Car Magazine 'It's the most exciting

dingbat Ford of all

Our philosophy is quite simple: I list on the track you that the road.

Everything we do is driven by you.

For a catalogue - of your Ford dealer, call the Ford Information Service free on 0800 01 01 12

Japanese march in to expand capacity

THE are supposed to the decade opportunity for lim motor industry in Britain.

More are assembly capacity is under construction than anywhere iii in Europe, and by III and output a crisis level of the early 1980s. As the Japanese carmakers march in, component suppliers and previously shunned manufacturing in the UK are

In the short term, however, the indus-try could be forgiven for thinking that of the late 1970s and early 1980s. The decade has begun with La steepest IIII into recession in the war.

After II successive record from 1985 to 1989, UK new car sales have fallen ominously. Registrations last year were down by 12.7 per cent admittedly from a record level – and sales have plunged by a further 25 per cent in the first seven months this year, a period in which registrations were 33 per cent lower than two years ago. UK producers have a fall in new sales to around 1.55m this from record 2.3m in 1989.

The UK motor and industry in

next summer, bringing the total to mid-1990, according Society Manufacturers and Traders, W. UK industry trade association. At the industry trade Retail Motor Industry Federation believes that 800 franchised dealers will have been forced out of business by mid-1992 as a result of the decline in the

car market. Among UK car makers Jaguar, the luxury car produce taken over by Ford of the lift for £1.6bm of 110 end of 1989, has been one of the hardest hit, as it has suffered the impact of the recessions in both the UK and in the US, its most important markets

It is being forced to make severe cuts in its and job losses in the second half of this year mean that Jag-uar will have in its and that by 30 per cent in 12 months to less than 3,500.

Jaguar output is expected to fall by 40 per cent to less than 25,000 this year, the lowest level since 1982 and less than half the peak level of 51,939 reached in Sales worldwide plunged by 114 per cent in the first seven months to 14,808.

A £66m Jaguar, coupled with the financing costs in the very expensive takeover, helped to push Ford M Britain, now Jaguar parent company, into 2274m pre-tax loss last year, compared with a pre-tax profit of £485m in 1989, the first loss suffered by other carmakers, including Rover, Peugeot-Talbot and Rolls-Royce Cars, are also Walling labour in the

of the downturn in Surprisingly, output in the first seven months of 1991 output was actually 7 per cent higher than in the corresponding period lift, although it was still per the level of two years ago. UK car production has been supported by unexpectedly strong growth at the export markets, although the SMMT

growth in exports will slow significantly in the final months

Ford, Rover, General (Vaux-hall) and Nissan have II sharply increased exports this year, partly in demand in Germany. Production of cars for export in the first seven months rose by 109.5 per cent to 373,442 from 178,255 wear ago, while output for the domestic market fell by 25.3 per cent to 429,000

Production at I plant at Sunderland in England, the first Japanese car assembly operation in Europe, which in 1986, is now rising quickly and is expected to reach 120,000 compared A further boost will be received next

when Nissan begins output of a the plant full capacity of 220,000 year could be reached in 1993.

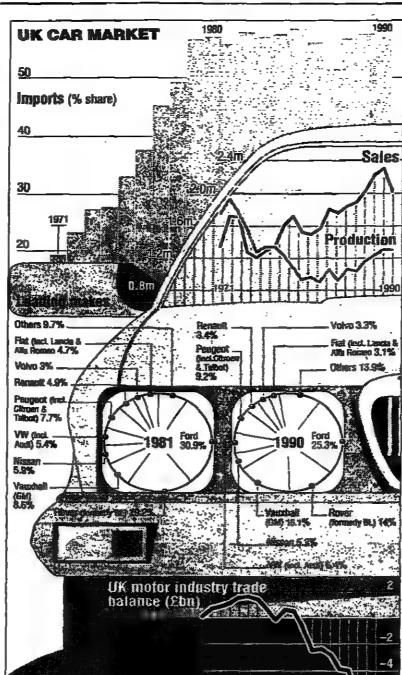
The export programmes at Vauxhall (the UK subsidiary of General Motors) and Ford, which stem from changes in sourcing policy by GM and Ford's Euro-pean operations, have helped to cushion assembly plants at Luton and Ellesmere Port (Vauxhall) and Dagenham

from the impact of the recession. One benefit from the recession has ment in the UK motor industry trade balance, which has languished in deficit for most of the 1960s. In the first six months and the control of the first six per cent to only 2617m from £2.997km a year ago. The value of UK motor industry by 18 per call to 25.474bn, while the value of imports fell by 20 per cent to 26.091bn.

improvement has been driven by recession, which has sharply depressed imports of new cars and com-mercial vehicles, by the next and com-

improvement in exports.

In spite of the retrenchment brought on by recession, the accent through the 1990s in the UK car sectors is still expected to be firmly on expansion with optimistic forecasts sug-gesting a leap in UK car assembly



capacity from 1.7m in 1989 to 2.7m-2.8m

by the end of the decade.

The same prospects are being transformed by the wave of inward in the life by Japanese car makers into the UK. It appears certain that by the second half of the 1980s Japanese will see directly for around a third of UK production of some 2m units a year, helped by total planned investments of second that have already Nissan will build more than 200,000

cars a year at its 2700m Sunderland

plant by 1992-93. Nissan is also investing in UK R&D facilities. Toyota committed building

1980

100,000 cars a year by late 1995, rising to 200,000 cars a year by at Burnas-ton, near Derby. It is investing £840m in car assembly and engine plants.
■ Honda is committed ■ building 100,900 cars ■ year by 1994 at its £350m Swindon assembly and engine plant. At the same time Rover is producing up to 40,000 Honda Tamaram a pure with its Longbridge Birmingham plant. Honda Lodds 20 per cent equity stake in Rover's vehicle operations.

GERMANY

A powerful impetus

only has German unifi-tation led to higher sales if western cars in the east, but it has the least many's second-hand car marsales. With used value prices showing increases of up to 30 per a result of from II. east, I. temptation for west Germans to sell their and buy new ones has been immense.

Without the powerful impulse from Germany's five

impulse from Germany's five which modern car plants are being built by Volkswagen and Opel, the car industry would be much less buoyant.

Since high proportion of the western German car industry's go if foreign kets, the steep deterioration in export in the steep deterioration in the steep det alumped by to to 1.24m units. Total output. ever, was up by 4 per cent to nearly 29m cars as the tic market kept on growing.

Sales also spurted in this period. Some of the domestic sales improvement in July was caused by a concentration of buying just before the ending of cars using lead-free petrol. In the registrations in estern Germany shot up by 33 per cent in January-July to

as per cent in Jahuary-July to cars; in July, III was 64 per cent over the same and per and pe advantage in the boom".

For the full _______ James
Capel expects car sales to show

per cent il uni total wenteru

THE ADDITION of the car-hungry east German market, against 24.5 per cent in 1990. But the pace will slow in the second half a result of consumer tax rises ales in other countries mostly slowing down.

The additional consumer tax rises are sult of consumer tax rises (including petrol) help pay for unity, rising unemployment in eastern Germany, and that demand was already high in the second half of last high in the second half of last year. It expects a rise of 10 per cent in its third quarter and

up. In Europe,
Capel, the UK stockbrokers,
"the phenomenal strength of
the German market is at the pensating for the weakness of other markets, and all producture are attempting their sales into Germany an increase of 20 per cent to 3.93m units, equivalent to 30

5 per cent decline in the fourth Next year, Capel reckons the German market will drop by about 7 per ____ For line car bonanza could not have come time. It has enabled them to offset the Mect of slowing sales elsewhere, particularly in the UK and Spain and in the US. But the volume producers like VW and Opel (part General Maria, of US) have been unable to produce enough demand

man demand.

Thus importers have also benefited from rising sales in

Unification has increased sales of cars in the hand

the enlarged market, Last year, says the German motor industry association (VDA), imports accounted for nearly a third of the domestic market, with new registrations of Franch cars showing a rise of 20 per cent and the Japanese adding 11 per cent. If the cars made by Gerproducers abroad — as in Spain or Belgium — are included, the import to 38 per cent.

west termany has
traditionally I an open
market, the import share has
tended to be higher than in
neighbouring European markets, with the Japanese estaba strong foothold. But
pressures from outside are now increasing mid the under producers are well aware that they will be forced to compete even more effectively for the max in the 1990s, especially

against Japan.
After 1992, and W. will be opened up widely in out-competition, though but at once, The Japaness will o viously make increasing use of this purtunity, having already begun to sell their new luxury models on the European marie in addition

their constantly evolving family and sports car ranges. With German labour costs higher derman iscour coats migher than in Japan and most Euro-pean countries, and working hours shorter, the going will become rougher, warns the

the German advantages of high quality, reliability and performance will become groded. Car and parts producers have the pay and of arroad? The cent agreed in the arroad? around 7 per cent agreed in the engineering industry this year. Companies are buying an increasing volume of components in lower-cost countries abroad, or shifting output of some products - as in the case of Robert Bosch, the components maker - oversess where output is cheaper.

Germany's two big luxury car makers, Mercedes-Benz and BMW, are well aware that the nese have not been idle in their market makes and that will have to strain to the utmost to keep profits at levels high enough to finance the high development costs of new cars. It is costly Sclass executive model if the top of the range, and is charging a higher price for the car. But all the range will come under the range will come under

increasing pressure.

BMW has just produced the latest generation of its successful 3-series at the lower end of its range. Demand has been high and the waiting lists are long. But the company is con-cerned that if Japanese rivals cerned that if Japanese rivals pitch the Little of Inth new low, this will into BMW's profit margins; these depend on the company's ability to offer a variety of style and equipment options within its basic model range, for which it is able to charge memium prices.

premium prices.
nearly 800,000 employ ees, the German motor industry plays a vital role in the German economy. As the VDA to maintaining competitiveness lies in far, the German companies have coped with high costs not by producing some highly declared cars and keeping their performance and environ-mental standards high. The medium is on them to con-

Andrew Fisher



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with Japanese car makers set

to increase rapidly their mar-ket share with the build-up of

The agreement by the Euro-

vehicles from Japan to the EC.

after years of negotiations among EC member states themselves as well as between

level of direct imports from

Japan in 1999 of 1.23m vehicles

(cars light commercial

compared will 124m in 1881

transplants, Japanese plants 🕩 Europe, dith no remission being placed aller on Japa-

distributed at European-built

munity, Japanese will a export cars from the US to

announced brumala made

that it had miles and output M

rise to 1.2m by Aiready interpretations of its

greatly, however, with London insisting no limit has been set

on the level of transplant production, while French car mak-

ers appear to minimize the 1.2m

The Land Intelligence

Unit forecast recently that Jap-

anese vehicle manufacturers could produce more than 1.8m

vehicles a year in Europe by 1999, including cars and light commercial vehicles, compared

European Commission and the

Japan will monitor exports to the EC in accordance with a

forecast level 🚅 exports in 1999

of 1.23m, based on an assumed level of demand in the BC of

15.1m (cars and light commer-

Most analysts consider sales

will easily exceed this level by 2000, however, as the BC fore-cast suggests only a minimal growth of 0.8 per cent a year from the 13.946m vehicles (cars and light companyis) vehicles.

and light commercial vehicles) achieved in 1969.

Included in the overall export figure of 1.23m are sub-ceilings for exports to the five

EC states - France (150,000), Italy | Spain (79,000), Portugal (23,000) and the UK (190,000) - which now impose

national curbs on Japanese car

cial vehicles) in that year.

Ministry of Interna-

with 257,000 in 1990.

Europe the ceiling.

Brussels and Tokyo, sugges

local production.

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SUAY SEPTEMBER

Worldwide new car sales are expected to decline by 3.3 per cent

Prepare for rising demand in less developed countries

WORLDWIDE new car sales are expected to decline by 3.3 per cent this year to 34.4m from 35.6m in 1990, the sharpest downturn since the second oil shock caused sales to collapse in 1980.

According to the world automotive forecast report by DRI/ McGraw Hill', new car demand in the previously strong mar-kets of western Europe and Japan will drop by 2.2 and 3.2 per cent respectively, while new car sales in North America are likely to fall for the third successive year, this time

by 7 per cent.

DRI suggests the depression in the world industry is likely to lift towards the end of 1991 however, as the rapid resolu tion of the Gulf crisis leads to a gradual recovery in business and consumer confidence.
It forecasts global car sales
will grow by almost 5 per cent in 1992 with further steady growth averaging 3.3 per cent a

The downturn in western Europe, which has already had a severe impact on the profit-ability of several leading Euro-pean car makers, has been soft-ened by the strength of car sales in Germany in the wake

In 1991 car registrations in former East Germany are included in the western Euro-pean figures for the first time and thus have a distorting effect on the market.

Without sales in eastern Germany; DRI suggests new car registrations in western Europe would be 4.3 per cent lower this year than in 1990. Excluding Germany, western European sales are likely to be around 5 per cent lower this

year.
According to the DRI forecast the surge in new car sales in Germany will weaken signif-icantly in the second half of the year, and sales in western Germany are forecast to fall by

around 6 per cent in 1992 before recovering in 1993-95. After the "disastrous" decline in UK new car sales in 1990 and 1991, with short-term prospects having weakened since the Budget, DRI suggests that sales could recover to around 1.9m next year in what will probably an election year. The 1992 total would still be second since

1967, however.

DRI says that the recovery in the UK will be slow with the return to a market not expected before 1994 at the ear-

WORLD CAR SALES FORECAST (000s)*												
		1990	1991	1982	1							
WORLD TOTAL	11177	100	144	16.70	N/S							
Germany"	1.0	Appendix 1	2.70	1.43	U,Ra							
Italy	100	-4.0	1	1.0	0.00							
uk	2,301	2,009	1,700	5,000								
France	2,274	2,309	2,131	2,377								
Spain	1,124	982	895	983	1,33							
EC total	12,261	12,154	11,440	14-400	10.00							
Western Europe total	13,415	13,197		13,444	14,73							
Eastern Bloc total	0.700		2.00	1,000	1.8							
US	1.00	100	100	4 (4.50)	10,10							
North America total	10,855	100	100	114	15.26							
Japan	4,404	5.103	4,941	4.00	6.0							
South Korez	500	604	675	734	860							

South Korea	500	604	675	734	867
WORLD CAR P	RODUC	TION F	ORECA	ST (00	Da)*
	1986	1980	1991	70	1700
WORLD TOTAL	100	***	ALC:	36,341	6.40
Germany**		0.000	0.468	E-200	H_Q(II
France	100	A	1.745	6.82	6.664
UK	1,229	1,296	1,277	1,370	UO
Italy	* BLEE	YEAR	1,776	LARK	1.50
Spain	200	1.679	A-	1.30	LATE
EC total	13.3 (6)	3.25	14 7763	13,199	14,713
Western Europe total	18-791	18457	555.140	13,000	18,500
Eastern bloc total	2.00	1,000	3.348	3,396	
US	6.007		1.795		4.0
North America total	7.973		7,023	7.572	7,951
Japan	9,000	-	9,577	E BAIL	15.43
Bouth Kores .	960		1,031	1,181	1,404
•					

Japan. Asian vehicle sales will

approach 12m units in 2010, an

increase of almost 200 per cent

The most remarkable growth

Korea, where material weights

3.4m in 2010 from 977,000 last

year. The study says that sales in South Korea will accelerate

vehicle fleet | jump from

The next most important Asian market will be China, where sales in 2010 are forecast

to total 2.6m, a 248 per cent increase from 1990. As in South

Korea, these sales will chiefly

be met by domestically

duced vehicles, creating "immense" demands for

vices, claims the Euromotor

Report. Strong growth is also fore-

cast in eastern Europe where annual vehicle sales volumes

are expected III then an

next 20 years compared with a rise of am in western Europe.

With vehicle sales rising from 3.8m units in 1990 to 8.1m in

2010, the eastern European

region is set to be come a very important motor vehicle mar-

important motor venices man-ket. The study forecasts sales

in western Europe in the same

period climbing from 14.9m in

3.2m in 1990 to 24.8m in 2010.

from 1990 levels.

of the world's fastest growing new car markets, having more than doubled in volume since 1987. The market is forecast to reach a new peak of 675,000

DRI suggests that, notwith-standing the impact of higher automobile related taxes, South Korea will achieved average growth of 9.4 per cent a year and will be close to being a million unit car market

The depression in the industry is likely to lift at the end of 1991

In spite of the present dip in worldwide vehicle demand, in a longer perspective sales and production still for strong growth according to the World Vehicle World Vehicle
gic Review And Forecast Databooks, in ambitious study published last month by
Euromotor Reports. It forecasts
that worldwide
sales will jump by more than
50 per cent in the next 20 years
to 11.74.7m in 111 compared with the 49.3m vehicles
sold last year.

According to lie report, nearly a third of the growth or 8m units would be accounted for by the net increase in sales

a phenomenon of the western world. Last year westper cent of all vehicle sales and 76 per cent of the world vehicle fleet for only 15 per cent of the population, the

It learned that II less developed countries will gain massively in importance as vehicle mark now in the

The outlook for 2010 is for more than a third of the world's vehicle sales (35.5 per cent) to be made in the less developed countries, more than triple the share they had in

The report says that sales rates of vehicles in the less developed countries are lagging those in the more developed countries by around 35 years. The more developed countries absorbed 13m de will be reached by the less developed countries in

The report warns western car makers to maintain and build their strategic positions in the less developed countries as "by far the majority of the rising demand in the less developed nations will be met by local assembly and or man-

in the more developed countries, car sales in the next 20 by 40 per cent and commercial

vehicle sales by 62 per cent.

The study warns that the numbers of vehicles needing to be scrapped in 2010 will be

"immense on a global basis".
"Underlying the worldwide sales in 2010 of almost 75m cars and commercial vehicles will be the scrapping of some 55m vehicles. This is double the number scrapped as recently as 1985 and a 70 per cent increase from the more than 32m vehicles that went to auto graveyards in 1990. "The forecast scrap rate only

20 years from now - 220,000 vehicles every working day has immense implications for the global infrastructure that deals with the recycling of vehicles and their components and materials."

2 The World Vehicle Market Strategic

Neview and Porecast Data Book, Report ma.006, Euromotor Reports Ltd, 105/108 New Bond Street, London, WIY SLG. Price

The European road is bumpy EUROPE is becoming the main battleground in the world automotive industry in the 1990s

Battleground of the industry

pean Commission and Japan at the end of July on the issue of Japanese car sales in Europe, appears effectively to have fro-WEST EUROPEAN NEW CAR REGISTRATIONS' zen to the end of the decade the level of direct exports of January-June 1991 cars and light commercial

	Volume (Units)	Volume Change (%)	(%) Jan-Jun 91	
TOTAL ILL	7,355,000	+ 1.7	100.0	100.0
Vollowagen (Inc Audi II SEAT)	1,217,000	+ 10.7	16.5	1948
Romeo, Ferrari	979,000	~9.7	13.3	11.0
Ganeral Motors (Opel/Vauxhall,	934,000	÷9.1	12.7	11.8
- Opel/Vaushell	899.000	+ 10.0	12.2	11.3
- Donald !!	117,7000	-16.3	0.4	8.4
Ford (Europe,	895,000	+7.0	12.2	11.6
- Europe	886,000	+ 7.6	12.0	11.4
- Jaguar	7,000	-35.4	0.1	0,1
(inc Citroën)	840,000	- 10.0	11.4	
Renaulti	710,000	- 1,5	M	1.15
Mercedes-Benz	248,000	+ 12.1	3.4	3.1
Nissan	235,000	+ 17.3	3,2	2.6
BMW	205,000	+3.7	2.8	2.7
Toyote	189,000	+0.5 - 12.1	24	2.4
Rover†	156,000	+8.2	2.1	8.0
Volvott	111,000	- 18.4	1.5	I III
Mitsubishi	105,000	+ 16.5	1.4	1.2
Hondat	17,444	+ 8.0	1.2	1.1
Total Internation	898,000	+ 10.7	122	11.2
Germany"	2,356,000	+50.7	32.2	21.7
Italy	1,327,000	-27	18.0	18.8
France	991,000	— 33.0	13.5	16.4
United Kingdom	802,000	-24.8	10.9	14.7
Spain	464 (100)	- 16.4	5.2	7.5

* Source sestem Germany In 1991; & Cars Imported from US and sold in washes Suraps; ** GM holds 50 per cent and management control of Saab Automobile; † Honds = 20 per cent and operations; †† Reneult and Valvo are linked through minority of management-policines. Source: industry sedimetee

promised to end their national restrictions by the end of 1992, by when the NC will also have introduced single-type approval in therefore greatly simplifying the engi-neering of cars for sale in Europe by allowing common

specification From IIII until III and of the century it will be up to the Jananese barred an flow it their exports, follow ing controlled to II. The sim of the deal is that the EC mr fully 15 from the end of the

Last year, Japanese car registrations in western Europe increased by 5.6 per cent to 1.54m in a total market of 13.2m representing a market share of 11.7 per cent. In the BC the market share was 10 per cent compared with 30 per cent in the Effa in min

Even in the full Japa-market, on the tradi-Hum European photogram have found illegation on a bumpy road into the 1990s.

For half a decade the Eurofive successive years of record car sales in western Europe up to the end of 1989. In the past begun in diverge sharply in dif-ferent European markets, however, as demand in several key UK, Spain Landson Spain Landson Spain Landson many many German

plants we working of full capacity up industry elsewhere has shed the training in jobs. The profits of second producers in Europe humplunged, while the collapsed into loss, in the face of severe sales problems. The impact of falling

demand on car makers has been uneven. With several of Europe's car producers still over-dependent on domestic national markets, some have inevitably been hit hard, where these markets are in recession. In the first seven months of the year new car sales in western Europe at 8.65m were 4 per cent higher than a year ago with the high level of demand in Germany masking the recession in several other leading

Excluding Germany, car in western Europe in the first seven months were 10.4

Germany for one in three new sold in western Europe. In the first seven months this Tour sales in Germany reached an estimated 2.87m. E 335 per real increase from Har Latin in the same period year largely in Germany. Was car makers began III have full access II III eastern German market from July last year in

the wake of currency union. Meet car will in the first six months fell by and per in in the UK, we per well in France, 16.4 per in Spain, per cent in Sweden and be per in Finland, the market hit hardest by recession.

Among the big six volume makers in Europe the performances are by the Volkswagen group, which includes Audi and SEAT, General Motors (Opel/Vauxhall) and Ford, which are the three leading players in Germany. The Volkswagen group

its volume months by an

12.7 per cent allowing it consolidate position European market leader with a men of 16.7 per compared with 15.4 per cent year The challenge from the Fiat group Italy (which includes Alfa Romeo Lancia), the main pre-European has has Fiat the Peugeot France lost ground this year, and Fiat in particular has come under heavy attack in iii Ford. Flat, Renault, Peugeot and Ford have all been forced u resort idling assembly

plants in reduce production during the last 12 months. ult, in financial front Ren-ault, in French state-owned part of the two companies' strategic alliance, sufan 87 per en drop in net income last year is only FFr1.2bn (\$202m) FFr9.3bn in 1989. In to fall in pre-tax profits in only FFr962m from FFr2.778bn in the correspond-

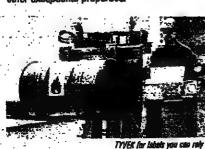
ing period a year www. The up operations of its remained in in in its half of 1991.

Among the blasix volume car makers in Europe Ford also nimmi a harsh imamad ad in 1990 with worst in 10 The net profits of its European operations fell last up by 79.6 to only \$263m in less record \$1.56bn in 1988. The net profit of hour European house to operations alone fell by ma per cent in only in the \$1.19bn a yww earlier.

Kevlar* makes Audi engines last longer. / car Tyvek* gives every Audi a lifetime identity.

Every Audi is unique. Even cars of the same keeping track of them is vital. 💻 Audi these equipment differences are encoded and printed on adhesive labels which are then placed the boot and in the vehicle's service handbook. Any subsequent repairs or parts replacement are

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performance engines. It is also widely used in brake pads, clutch linings and tyres. The many strengths of Tyvek. In developing TYVEK Du Pont was able to combine many of the best properties of paper tabric and film. This unique spunbonded 🕌 material is extremely light, yet strong and tear resistant. TYVEK shrugs off water and most chemicals, resists puncturing, is approved for contact with foodstuffs, and retains remarkable properties down to -70°C. It is also highly printable, with a smooth, white surface that's suitable for all processes including computer printers. TYVEK is easily recycled

gaskets and cooling system hoses in high-

or disposed of, with no adverse environmental Lost label. big probles

Labels that get torn, label is as as no at all. For instance, what's the point of urgently they are? And chethat have lost their identity can be downright dangerous physical and chemical resistance of TYVEK

that it is specified by

such leading com-

panies as Ciba-Geigy, With Tyrek the way ahoud is clear.

Paper road maps, city plans and marine charts are great when they are new. But after a while they start. to tear at the edges and fall apart at the folds.... and if you get them wet they're simply unreadable.

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This remarkable durability is why TYVEK is specified by many leading map makers, including Edison Cartographiques, Maritimes and Delfino Editrice, and why the yachtsman's of containing of containing of the containing of on TYVEK.

Few things take more of a beating than children's and few can take the punishment better than TYVEK. Which is why, m example, Ravensburg Games use it to extend the life of their products.



Tyvek delivers, and sound. When you send something by mail or courier you want it to arrive in the same condition as when it was sent. Envelopes of TYVEK resist piliering or exposure in the contents through tearing. puncturing, bursting qualities their light and it | little the banks, insurance companies and legal firms. I surprise. either, that courier BIVING NO. and postal of TYVEK for their important 페 urdent -Packed safely. TYVEK's special properties **m** strength, security, chemical and light weight **many**

packaging industry. 🖪 versatility 🗈 useful, 🖦 TYVEK can be printed, diecut, laminated, bonded with stitched. Its smooth perfect for and floppy disc sleeves, while air permeability products to is sterilized, making it ideal for packing applications.

Long-lasting legibility plus people protection. Labels, envelopes and packaging was by no the only uses for TYVEK. The same advantages of strength and durability lend almost any application the must through - display materials such as less and posters, freight waybills and shipping documentation, ID and season tickets, wiring diagrams and instructional manuals... the list almost And TYVEK protects people, Wherever there are work work such as removal, chemical clean-ups, crop or paint spraying, m hospital surgeries and high-tech an rooms, protective clothing in of TYVEK variety applications. Inpovations from Du Pont. KEVLAR, NOMEX* and TYVEK are produced by Engineering Systems division Du Pont, which developed TEFLON* TYPAR*, CORDURA* and high-strength Nylon. From lamb and home to air and space, products pened up new perspectives in countless areas and applications. Du Pont ■ one of the world's leading companies, with 39 production plants

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and in Europe alone.



LESS THAN two ago

French car makers looked fit

and healthy, with strong sales

and bright prospects in their

home markets and abroad.

vately-owned maker | Peugeot

bought themselves

breathing before the Japanese manufacturers

allowed virtually unlimited

competition at the end of But their restructuring and shaping up for the si likely to difficult

and may 📰 harder 🛅 it fear they will never make

One Paris broker, looking

end of the century, forecasts that the European car

of I.5 per cent for the rest of decade.

to take a 16-17 per cent share of the total market, a figure

already exceeded 📖 📖 terri

tories, than lall of the

growth will 📦 🕍 European

manufacturers. 📖 📺 individ-

ual country analysis um pros-

pects look for the

scenario in a 🗀 🗀 📟

The broker's

French producers.

and Citroen brands, may have

WORLD CAR INDUSTRY 4

EC agreement on Japanese competition buys breathing space for French manufacturers

Considerable weaknesses exposed

then, their considerable weaknesses, including high fixed and heavy dependence on a now less thome market, have exposed.
In the agreement hammered
with the European turers will achieve only a I per cent market www.compared with the current 3 per cent offimission in July, state-concial quota. trolled Renault and PSA, pri-His ment we scenario is

that Japanese cars will account for 11 per cent of new registra-As much a largest suppliers to their home market and heavily dependent it.
Renault PSA in the most likely For PSA market share could drop from and for Renault and for Renault a fall from 28 1 26 cent quite possible.

eign sales potentials are taken into consideration, the picture is even worse. Italy, Germany and Spain we currently their

The task of restructuring and shaping up for the free market is likely to be difficult

export with the exception of Germany, they the mil protected susceptible m Japanese imports after liber-

The gloomy summary takes



Ford and Opel, Ameriparent companies, be loth La let the red like week over them a send time in

Nor does it consider Japanese unufactur-ing in the US (from where under Gatt rules the Japanese are already free to export to Europe) Japanese plants nearer home in in UK, Belgium and Spain Small wonder, then, that Illus

two French manufacturers lob-bled hard to keep the restrictions on the Japanese in place for as long as possible. Small wonder, too, that Mrs Edith ter, mission to both controversial and patriotic, supported them in her bull-headed with vitriolic

Nor it surprising that having what was probably the proposal if Cresson pragmatically willing to clutch the panese would indeed be a good site for satellite factory.

Meanwhile, head the plant in the plant been tough. was into into on but unemployment in rising steadily.

12.1 - 12.5 168,186 - 15.3 32.7 397.800 469,758 400,765 -20.9Renault 3.0 870,631 Total French 41.1 THE OWNER OF THE OWNER, THE OWNER - 100 Foreign 100 -14.21,416,278 Source, Comité des Constructeurs/Les Echo.

New car sales in France (January to July)

ALC:

1990

ingly cut purchases of arm cars. Although company rising us a proportion of market for the past cent in 1988 to 23 per cent in Ut, there is my yet it same in III UK. The manufacturers, still largely reliant on private purchasers, have been trying all the traditional means of

massive price discounting.

Already tinker off by We Pierre Bérégovoy, the finance minister, for increasing their prices above inflation in in past three years, ault have both unwilling to admit they can

sales support possible,

% change %

reduce them. Mr Raymond Lévy, Renault chairman, probably has Jacques Calvet, his opposite number PSA, which is generally regarded as having stronger product range.

Its small Peugeot despite its me, remains best selling car in the country, accounting im 9.3 per cent of all sales. The introduction of Citroën ZX and this year has helped restore the marque's quality image. The Renault stable, on the

other hand, is beginning to look a limit tired. The Clio, replacement for the R5, intro-

urban congestion, is something with which we are all familiar

and in which me a us have an The problem in the

the below White for hite

roads, another for cars to from city in the middle come

llare who plead that

public transport would wear

The asked and never

properly answered, is what

gravitational big urban are, are,

all, in my of electrock mas-

munication; with a handful a specialised exceptions, our big

shopping

living and more our

and frustrating journeys.

modest success.

In direct competition with the 205, it scored only a provisional 7.7 per cent market share in July.
For the future, analysts fore-

see little change in policies. The drive productivity is likely to be the main theme for the rest of the decade.

At PSA, it is taking a radical form. In April the Poissy plant, near Paris, producing the Peugeot 309 and the Citroën ZX, began working four-day rotas in shifts of 10 hours each. much to the horror of the government which is trying to reduce working hours in

New	CAT	al Line	France
388		14117	SL.
89		1914	200
90		2,300	OM C
91		1000	-

PSA, which secured union greement for the 4x10 system, it only way increase productivity by a quarter and limethe a guar-

antee employment. PSA last month acted improve the productivity of its sales operation and took the embarrassing decision to pull Peugeot out of the US market, having sold only 2,200 there since the beginning of

the year. Renault has approached the problem differently. It says its alliance with Volvo, made possible Renault's of status from a state guara regie into a limited liability company, will lead to an interchange of functions and components between the two firms and enable the long-lasting gains in productivity and profitability needed for a more

ecure future". It already claims major advance with the arrival of the Clio, had involved in assembly 18 hours launch, compared 22 hours for II Super5 it replaced. Body variants fell from to 27 the total number body components dropped from 179 to 119. Now Mr Lévy hopes

to cut development time.
Yet not only has Renault's profitability been wobbly in the past few years, but it must also begin to pay back the EC has declared illegal. Its problems the more ing, in both manufacturers have essentially the same eight-year task shead of them; grinding at productivity until it is on . with the

Patrick Frater

David Lane looks at the industry in Italy

Fiat's market share drops

THOUGH nobody is talking about Flat, M. Turin maker faces testing challenges. Progress in the Later has eroded what until recently home base. From IIII per IIII las That I share to the lin Italy

has dropped steeply.
Italian sales by the group,
include
Autobianchi,
Alfa and Ferrari, have seen been overtaken by imports. sorpasso that occurred during he been the firmed in the first half of the with imports moving fur-ther ahead. Figures from the importers' _____ Unione Nazionale Rappresentanti Autoveicoli Esteri (Unrae) time that Plat Group's start is

now 47.6 per to Hely in the 1960s may remember as altred complete dominance of Italianmade cars on the roads. About six cars from every seven the had been in Italy. Even during ille 1970s two out of three new reg-

The position of help makers worsened during the their share fell to about 58 per cent. We the built-by-Flat, and Illi Group followed in 11 per

cent of home market in 1988 by taking 57.7 per cond in the fol-

lowing year.
Clearly the have started badly for Flat, many ask with the little will stop. It is unlikely that marketing in II at Fist quarters would have today's position in the

years ago.

It would taken courage to predict the drop of more than if per than Figt's management that its share will fall by a series amount unit

dicted of the importers' say that in that has been underprocess of globalisa-tion, and given Italy's EC for Italian cars to keep their share of the national market.

tributed in Fiat's weakening position. Industry analysts point to a combination ouality problems, an ageing and aggressive competi-tion by importers. Flat has been with the land

reputation for quality short-comings. While Fiat emphathe increasing attention it gives to quality, analysts make progress of competitors. The marketing united of a leading foreign maker suggests

		Fiat			
	1986	1987	1988	1989	
Inancial IIII		-			
revenues	16,384	22,142	25,454	28,424	27,875
perating profit	1,578	1,998	2,136	2.362	
nvestment	2,060	2,177	1,875	1,444	1,999
a development	376	558	673	821	1,067
units)					
aly	1,021	1,234	1,346	1,419	1,231
Miru (%)	60.5	59.7	59.9	57.7	
urope (excl	509	635	651	698	701
CAN'T (TA)	100	5.6	5.8	5.8	
led of levill	181	168	192	167	
otal Flat make	1,711	2,087	2,199	2,284	2,132



Flat Cinquecento (500): to be launched in early 1992 and produced in Poland

strong position M home, with buyers was until now been war bear qual-That has ment bond up in the al satisfying in more demanding requirements in export markets. This problems I it was to compensate falling home who by easer exports." In same

Fiat's will range also helps explain the inroads that foreign cars are making in Italy. The Tipo, launched three years ago, has not been the winner that was hoped in the highly competitive segment C. Figures in the initial initial you show that the drop in sales of the Tipo has been considerably sharper than in La segment as a whole.

Fortunately for Flat, 💵 FIRE CONTRACT IN IN a success. It in the a conare forestin in spite of in January Launch, still listings, With than 200,000 delivered Italbuyers January and June, in firm January Segment B rival, F

Though the Uno's achievement is considerable, ground in being newer not only being lured into Ford's showrooms by the can in Cartion C and the Their attention is being cheque cheque opened by Volkswagen's rejuvenated from and Passat, Renault's Clio and Opel's Vec-

longer limited to the familiar names of Europe's automobile bered for the footbold secured in the Italian market by cars with Japanese names. That the trade has now laws breached is recorded in Unrae's Market

During in first half Nissan sold nearly MW cars in Italy, followed by Suzuki with 7,000 and Honda Mitsubishi with 4.800. at of June amounted almost 35,000, pointing m a full year all the all-time total imported up in three years ago. Moreover, there has been a radical change in the type of the brought into Italy. Ordinary wholen now the said ably outnumber four-wheel irles off-road veluces.

Italians are starting to get

Japanese car And this in loyalty b if great Fiat's headquarters. "Medium-term prospects, together with expectations ill a generalised upturn. present picture of greater complexity of immal and extremely aggressive competiparticular concern about prospects 🔳 large-scale entry by the Japanese automobile

industry into M community market," My chairman Glo vanni Agnelli told and if it end if June.

I'm with the line adopted by IIII hardest European opponents regarding Jap-makers, seeking a gradual lowering of burners linked to "concrete and maille reciprocity". However, it is difficult is

the Turin group to maintain tough transplants, Its biggest hope imme-future lies in the Cinquecento Segment A model that Been produced by the FSM plant Bielsko Biala in Poland and will be launched beginning of next year.
Fiat its
transplants will enjoy the same
quality ratings and customer approval earned by Japan's

BC market. As profits decline

European transplants.
Polish venture, continu Vist more fertir contes official and their attendant service 🝱 a longstanding relationship industries to agglomerate in or Work or Tokyo.

that from Ilproblems
ronment forcing companies
and people in move out, Ilhas involved the produc-tion of the 126 and 125 is part of a strategic positionseemed to give I'm reliable competitive plant Europe opened up. But expectations a a beyond which companies are in Nobody down in recognition if the severe problems cal in mewly-democratising region.
With large Yelabuga seems to know why, yet the

traffic congestion project, announced on hold, plans in Union centre on boosting capacity and approached. lobbies on either ithe argument. Full and free improving the competitive of the VAZ Togliattigrad plant.
A memorandum of understanding was in April that privatisation.

purchase capital movement, the provision of a grid of multiple lane freeways, split-level him and huge car parks on the Los Angeles pattern produce involvement in developing Angeles results: sprawl if managing the company megalopolis, severe pollution, will further an to the energy use - and severe traffic congestion. Equally, line who argue for private cars in be banned from rogliattigrad plant 25 years Europe un no city forget, ignore, that most of the tion is caused by delivery, service and public transport vehicles one kind in easy alternated solving problems home and in the

speculation about possible alliances, with the names of Toyota and Ford another.
The "anti-car" lobby often being mentioned. If seems often to imply that peoanother Uno was and and ple who drive to work in their in sight, their reservations own cars do so out of stupidity about Fiat's capacity and inter-in carrying on dies in the or sheer bloody-mindedness. Its enthusiasm MI public transautomobile might be port ignores the in that the public transport systems big cities are already However good the Polish overflowing could cer-tainly not take in full weight Cinquecento Imma out, i will give low margins in a contracting segment. The three years al displaced motorists. It is until 🔤 launch 🌃 💵 Uno's equally clear that the provision successor promise a nail-biting public transport systems is

expensive and in its own way

The of the less testicie, environmentally disruptive. A study of urban transport history seems to show that the real purpose of any new public transport scheme is to speed travel along a particular corri-dor in which congestion is threatening to reach crisis level; and the process contin-

URBAN CONGESTION

Search continues for

the ideal solution

Bottleneck: most of the congestion is caused by delivery and service vehicles

ues to this day, as witness the plans to extend London's underground railway system. The clear implication is that public and private transport must work in unison, not in At the more detailed level. there is now great interest in Europe in the potential of elec-

tronic controls and computers to ease traffic flows. There is a logic to this, since Europe has by far the largest number of ancient cities – most of them suffering severe congestion of horse-drawn traffic 100 years ago - which cannot seriously contemplate tearing up large split-level intersections. Systems have 💷 🔚 made 📺 work, by and large, on existing networks. There is, in fact. recognition that road space valuable commodity that it should therefore be used M maximum efficiency. The is not the case if a stationary vehicle is sitting

on it. London made an early and too rarely acknowledged start in this direction with its sys-tem of computer-linked traffic lights. Critics who doubt the value of such a system should try driving in other big cities (such as Tokyo) which do not have it. Today, however, Euro-pean minds have moved on and the umbrella EC-sponsored research project aimed at unproving matters is Prometh-eus - the Programme for the Movement European with High Efficiency and Unparalleled Safety. Europe's big and and manufacturers have undertaken work in some area of the Prometheus programme.

As work has progressed, the otential of the programme has become more obvious. Research and development has been split broadly between areas: communication between vehicles and the enviconment; between one vehicle and another; and between vehicle and driver.

Communication with the environment - in practice, some form roadside data link - has several implica-It means information can relayed was vehicle in warn it d congestion ahead

and to direct it along the fastroute. I also means that road space can shared afficiently as possible. It 🛢 quite profile to conceive, thean technology, in computer-controlled amiliance M vehicle conflict, with opposing crossroads in the manner of the motorcycle dirity in at the Royal Tournament

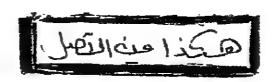
Communication between vehicles offers the possibility, Volkswagen instance in already demonstrated in the track, that are can operated in close convoy, automatically controlled to run in than metre apart. Apart from making optimum use of road space, e technique also improves fuel economy by ensuring steady-speed operation and reducing the aerodynamic drag of each vehicle

Communication between vehicle and driver is proving to be perhaps the most obdurate of the problems addressed by Prometheus. This is partly because this is the one area where there is a large body of existing technology, but also because systems have to be devised which allow the driver to interface without taking his attention off the road ahead (unless his vehicle is under full automatic control). Thus systems based on multifunction display screens need very careful devising, while the assumption that a driver will hear and react to audio signals via a synthesised voice, for example - has been called into

question by research findings.
Above all, two fears must be allayed before such research can be exploited on a large scale. Inevitably there is a fear among drivers that electronic systems will amount to a big brother" tracking them wherever they go; a fear which pre-sumably will have to be answered along with other civil liberties issues. More fundamentally, there is the ques-tion of system reliability. Travelling in the centre of a high-speed convoy, or traversing a junction through what might seem a gap between a crossing traffic stream is bound to prompt the thought: what happens if something goes wrong? Which is why one of the biggest issues now being tackled by the Prometheus research teams is that of overall reliability and system redundancy.

Jeff Daniels





In 1951 Mercedes-Benz patented an invention so important to motoring safety that it was more than merely another competitive advantage. It was literally a life-preserving breakthrough - the rigid passenger safety cell protected front and rear by energy-absorbing crumple zones.

BIENBUR II 1991

Patrick Fran

tion

So radical an advance we it that Mercedes-Benz decided it would be socially irresponsible to keep the concept to themselves. It was an idea too good not me share. So, in subsequent years, other car makers gradually absorbed the lessons of such ground-breaking research, Mercedes-Benz did not once enforce their patent rights. As a result, the motoring world has become safer place.

SAFETY CELL NOW FUNDAMENTAL TO CAR DESIGN

Today the steel safety cell is an almost universally copied concept. But, just Mercedes-Benz were the only manufacturers in the world with the depth of engineering experience needed invent the safety cell, they retain their edge today by conducting the most exhaustive crash-testing programme there is.

Copying a principle is one thing. Fully exploiting its potential is quite another. And Mercedes-Benz are ideally placed to know how well they stand in the safety stakes because they crash test

Back in the early '50s, however, only one production car, the Mercedes 180, used the rigid passenger capsule. This was a quantum leap by the company that among other things, had also given the volume production car its first independent front suspension, its first anti-lock brakes, its first impact absorbing air-bag, and was among the first to introduce seat belts and

Briefit des Land Überleitungsgesetzes vom R. 1949



PATENTSCHRIFT
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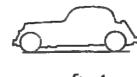
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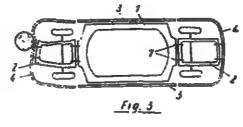
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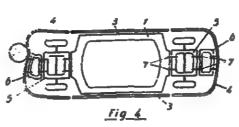












the safety stakes because they crash test An idea too good competitors' products well their own. An idea too good Back in the early '50s, however, only one production car, the Mercedes 180, used the rigid passenger capsule. This was a quantum leap by the company not to share have production car.

equipped to reduce the risk of serious injury in major accident. No car maker crash tested their cars at all until Mercedes-Benz showed them the value of such a programme. And where Mercedes-Benz led, again the world eventually followed.

Gradually the full safety jigsaw came together Mercedes-Benz took the next logical step - improving in-cabin protection. Seat belts, for example, were offered at early the late '50s.

Then, in 1959, the crash-testing programme taught ergonomic engineers its invaluable lessons, the Mercedes-Benz 220 became the first car equipped with an interior designed to help protect unrestrained occupants during an accident.

New features included a large, padded steering wheel boss; a padded, yielding instrument panel; padded sun visors, window trim and arm-rests; and recessed door handles. And this, remember, was all more than 30 years ago.

COMPREHENSIVE COLLISION TESTING

During the '60s and '70s, Mercedes-Benz consolidated their pioneering role in safety engineering. The company was directly involved in developing a lateral roll-over test now used throughout the world. Today, rear-end, side-impact and roof-drop testing are also central to the Mercedes-Benz programme.

Take side-impact testing. Countless experiments have proven to Mercedes-Benz that car doors must combine two essential properties: great impact-absorbing strength that also spreads the protective effort across the even stronger side pillars, floor sills and roof that they must be braced

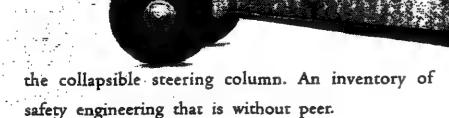
against; burst-proof.

locks that can nevertheless be easily opened from both inside or outside after a major collision.

THERE IS ALWAYS MORE TO DISCOVER

In the 1990s, Mercedes-Benz are pushing determinedly as ever at the frontiers of safety research. With many hundreds of important patents to their name in safety alone, they continue to add to a storehouse of knowledge that has been garnered, usually in pioneering role, over the past 60 years.

That rigid safety cell pinnacle in a continuous unrivalled record that began with the introduction of independent front suspension to volume cars in 1931, a measure that made them more predictable and sure-footed vehicles to drive. Yet one more idea that was too good not to share.



REWRITING THE SAFETY RULES

These days, Mercedes-Benz conduct crash tests every week. And today. In they have since 1951, Mercedes-Benz demand more of themselves than is ever imposed by the safety legislation of any government.

For example, Mercedes-Benz crash test cars for both the 25% and 40% off-set frontal collisions that their research shows are the most common types of head-on accident. Government statute calls for only 100% head-on collision testing, in that is the route the car-making herd follow. But the stresses of all three types of impact in allowed for in every car body built by Mercedes-Benz.

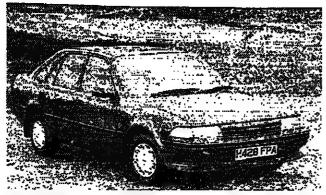
The result is a range of cars, from the 190 series



ENGINEERED LIKE NO OTHER CAR
IN THE WORLD

WORLD CAR INDUSTRY 5

Japanese car production in Europe is set to rise rapidly during the 1990s as investment in car and engine plant capacity increases



All set to begin UK production

or European joint ven-tures with Japanese compa-

Successful European

total of £1.8bn being by Japanese car mak-

ers in **III** UK drawing in an increasing number of Japanese

component companies, such

Nippondenso and Calsonic, will undoubtedly

companies springboard

with indigenous Euro-

car companies.
Privately, TMMUK, III. UK

manufacturing company.

Legoal achieving
local
level by would

require gearboxes, also, m = manufactured within

Europe.

This now understood to be

part of Toyota's planning for UK, although so far it denying nor confirming that such a plant

The UK is Toyota's only

manufacturing venture in

Europe, although so far to coly involving university around 10,000 Toyota light pick-ups have produced at Volkswagen's

Hanover plant in Germany, with two-thirds of output being sold as VWs and one-third

under the Toyota badge. Recently, I. collaboration with Volkswagen has

strengthened woll an wave

ment under which Volkswagen cam are in in will through

Toyota dealerships, which to set separate sales the German

Toycta's count do it to at

least double its ... of the

THE ENGLISH OF PARTY.

to make a per ment by the

To achieve this, Toyota is

the size of its sales networks in

Europe, by nearly one half to 2,500, in particular in its

"home" European base, the

To this end, it me taking a progressively larger stake in Toyota (GB), the Incheape

Group-owned importer which

has sold Toyotas in the UK 🕼

Under the agreement, Toyota

will be a control 1998. To underline the partner-

ship aspects the deal, how-Toyota 4.7 per cent in Inchcape

Like all Japanese manufac-

turers, Toyota knows perfectly that the days of selling in

one market originally designed for

Brussels, at a more fine £100m, in develop cars in

hillian firm

maker, in Europe in and on for mar-ginal year. Unlike in the region to the entirely imports from Japan. All that will change from assembly lines when it roll its £700m (\$1,176m) — plant now — rapidly towards completion at — at Rurnaston, Derbyshire.

The plant, which is complemental by a Hall enginemanufacturing facility in Shotton, north Wales, in due by 1995 to in producing 100,000 Toyota's Carla land

This output is officially

Toyota

which is rise to 200,000 units, possibly through IF well bean the end of the the le By then, the two plants should be employing a mail of

3,300 people.

In the past few weeks, as the EC and Japan have arrived cessfully iii we "understanding" on the liberal liberal Japanese in EC post-1992, the suspicions of industry observers these output figures understate Toyota's real intentions have been out.
The UK government's

Department of Trade and Industry (DTI) was known in have internal estimates item casting that Toyota will be the UK by the end of the

So far at La Toyota professes in the DTI is a state of at

However, the same ment mineral - med in stance in the EC-Japan talks - also show Nissan producing cars in the UK by the cars of the decade, compared with 200,000 acknowledged formally by Nissan itself, by Honda, which far declared a to only 100,000

under a vear. Such projections imply good such projections imply good news in Europe's components manufacturers, given the commitments in all three manufacturers to "local" – meaning EC – content of at least 80 per in full production.

This is particularly in a particularly in the particular in the partic

Toyota E expected to join Nissan in exporting UK-built and engines, just Continental but in

Mr Junji Numata, chairman of Toyota Motor ling UK (TMMUK), says that some 40,000 engines will supplied other Toyota plants overseas, including Milli America.

Toyota III recently completed process choosing its 150 or so prototype compo-nent suppliers, only a handful

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HONDA. Japan's third largest carmaker, is now moving on a broad front III expand its presence in Europe, encouraged that the longsought framework for Japanese car in the EC post-1992 is now in place.

Within days of the EC-Japanese agreement being reached last month. Honda announced that it would expand its European dealer network to around LOW by the mid-1990s, from current just under 1,500.

The expansion in needed to with a planned increase in European sales from 160,000 last year representing just 1.2 per cent III the European market - to

European market - to

the period, as Honda

feel the benefit of its car manufacturing operations

Swindon in

UK and the post-1992 easing of sales in other large EC markets as and Italy.

The Swindon plant is due in start

production of a medium-size family code-named Syncro, late next year, with output to than 100,000 cars annually by 1995, half will be sold Hondas, the other half under the Rover, with which Honda has 20 per cmss-shareholdings

nies include II. UK's III. group, Pilkington's Triplex gubsidiary, BTR and Pirelli. Though were last by Rover, Swindon 🚾 🖿 widely expected 🖼 provide an upmarket replacement for Rover's many Montego pro-lat Cowley the Swin-don, in plant scheduled for closure

"in the early had been plant a rapidly taking final shape in a little in the Wiltshire countryside. It already employs nearly 700 people engine production in stream for years, providing for II. Rover produces Im both partners

More cars from Swindon

made 75,000 engines last year and there capacity for 200,000.

This year Rover will provide Honda with MUMI Concertos, up from 26,500 in 1990, and expected to remain that level until 1995, when the models'

successors should be due.

The extent to which Honda and Rover will collaborate on future modhas subject of considerable speculation, largely because of what happened after the launch of their first jointly produced the executive 800/Honda Leg-

The agreement provided for II build Rover's as well as its in Japan, Rover to do the same in the UK. Both activities quickly came III an end, requiring the companies to industry rumours that Honda with its tation the big Rover quickly acquired in North America, and the in the then executive car replacements

However such problems, if they existed, appear to have been laid to rest by the successful Rover

Honda

Honda Concerto programme and the taking of cross-shareholdings with Rover, which So per see owned by British Aerospace. Sir Graham Day, Rover's chairman, says that further clear evidence that the collaboration alive and well is to the decade, when other new model

programmes coincide. Despite the 56 per cent sales growth

in western Europe over next four years, Honda insists that none of it will be accounted for by increased exports from Japan. Instead, some of the increase will come from higher imports from Honda America, from which Accord estate cars are already being shipped at a rate = 5,000 a year: that is expected to

rise to Wall 2 Fee: by 1995. The bulk increase, however, will from Swindon, Exports Japan Trom Swindon, Exports
year's 150,000 level, despite last
month's EC-Japan "understanding",
executives of Honda Motor
Europe, the UK-based company up
year oversee both Honda's
developing par European strategy developing pan-European strategy

and its existing activities.

The latter extend is 17 sales and manufacturing subsidiaries affili including motorcycles and power products and - of considerable sig-

ment centre ... Offenbach Germany.

Within the next two to three months a new building complex is scheduled ... completion at ... bach which will allow Honda R. D. Europe more adequately to fulfil its triple role of providing Japan intelligence on market and trends in Europe, supporting manufacturing in their product planning designing and development locally produced components, and helping Japanese R & D centres adapt

helping Japanese R & D centres anapt products to European tastes.

Meanwhile, Honda chosen the 130 component suppliers for the Syncro. Between them they will share annual business estimated by Honda of the UK Manufacturing (HUM) to be worth in full production. UK suppliers are expected to account for about 50 per cent of the total.

The includes UK's component groups, together

component groups, together with the group Bosch, \$100m alternator plant at W kin, I is now on stream.

Honda already expressed the hope that it will be able to increase its European cars a rain a second the 1990s. That would mean either a really big in imports from North Ameror or further manufacturing expansion. Swindon.

expansion Swindon.

His Honda Lin declared no intenis the cutput beyond the 100,000 a year mark, it is significant private the UK
Department of Trade Industry put Honda's I'll output II I III

John Griffiths

Trailblazer for manufacturing investment

NISSAN, Japan's second largest maker, has been the trailblazer for Japanese nanufacturing investment in

Na plant as Sunderland in north-east England, a entering its year of production, and by the end of this year is expected III Land increased its output III Primera medium saloon by year-ago levels annual units.

Then should be duction starts of a second range of ____ the ____ for the small Micra hatchback. This, in full production, should folly up the section 220,000 up a year capacity of the Sunderland plant.

Nissan should IIII M able u build significantly on present sales in western Europe which, 381,000 lend year, made it is basis among

Nissan

Japanese producers.
The £700m Nissan has invested in its UK manufacturing operations has been gratifying for the UK government, which in encouraging inward by

JAPANESE CAR MARKET SHARE (Includes Un production)

Toyota kan had in endure much hostility from continen-Europe. Mr Jacques Calvet, chief executive of France's Peugeot group, and described UK www."Japanese aircraft carrier off the coast of

Honda Jumil Amazine exported from US to Europe

Europe".

About 50 per 50 of Sunderland a output is being exported. double 1 per origi-nally envisaged by to contributing about to the trade.

for Europe: will in the summer plant began shipping and the first in 8,000 miles

The question most project ing the allowed of analysts now how long in the will be maded to stay of man Nissan has previously indi-informally it would in output

400,000 cars wear in the UK, UK government now this likely lime and of the Such output would leave

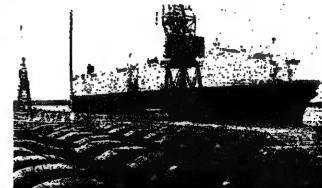
Nissan challenging Ford and Vauxhall as the UK's largest producer behind Rover

Nissan's manufacturing solely on the UK. It substantial capacity, through its Spanish operation.
Nissan Motor Iberica, producing rain off-road as as well as and "multi-passenger vehicle" (MPV),

Nissan also linked up with Ford to produce a fourwheel-drive whicle to neered by Land Rover and Japanese rivals, as a Mitsubishi Shogun/Pajero, Isuzu Trooper and Islam It is being developed mainly by Nissan and will be built san's Motor Iberica plant.

To bolster its unfacturing the company centres the UK 🔝 🖿 European vehicle design part if a £31m investment per

Centre, the company which will form the European link in the company's planned global research and development network, has been set up at Cran-



Nesan Primera: sending UK-built cars to Japan

field Institute 🖬 Technology's technology in in Dalling with a secondary partion at Sunderland itself.

The two centres are sed design and develop future cars to be built in the UK and Spain and specifically tailored for the European market. According to Mr Ian Gibson,

managing director of Nissan Motor Manufacturing UK, Mis-ur UK car assembly opera-tion, Nissan needs to be able to design a minute from scratch in Europe.
Within We decade, it is

to launch European model ranges the body, suspen-sion, drive axles and trim of which have wan designed, developed and engineered in Europe, chiefly in the UK. to understand its

distribution limit in Europe prepare for increased sales. But long-running dis-pute with its distributor

more than 20 years in the UK, appears finally in be over.

It is setting up a new company, Nissan Motor (GB), in distribute all Nissan products in the UK next year, following

an Appeal Court decision not to intervene in its decision to cut all ties with Mr Octav Botnar's Nissan UK from December 31 this year.
The UK has been by far the

most important market for Nissan within Europe, until recently accounting for about half of all Nissan sales in Europe and nearly 6 per cent of

the total UK market.
The dispute with Nissan UK, however, including pricing, III has plunging level and the new will have a hour task cont pour to launch recovery.

In the long term, Nissan house to secure 10 per and of the UK mental.

John Griffiths

First Spain, now a new venture in Hungary

120

148

tune with the and other SUZUKI is the state must requirements 🚻 European buyimportant Japanese manufactotal vehicle of 117,000 units in the when car John Griffiths by i per to to

Gal marks 1 197 A6 factor 19 54 cas Japanese 1 965 107 100 110 lapanese 10 87 10 76 4

Vitable sales portes on the Swift and Alto
SJ (Samurai) 4WD sportsutilities and the Carry van,
built at the IV
isuzu IBC operation in the UK and badged as the Bedford line Suzuki plays no role other

than as a supplier is that is IBC and has no plan to is up its involvement further.

The Japanese manufacturer now in controls the Land

Spain following Land disposal 📑 its 23 per cent stake in the company last year.

has slowly built up the in operation, an initial per cent in 1984 to 17 per cent in 1986, 32 per cent in April and finally 49 per

The company builds both SJ and Vitara, as well as a

able range.
In 21,000 Suzukis were
built at plant compared
just 6,000 Land At present, however, have has ill have fully integrated into BinDAV operations: the company sell in Suzuki products in Scandinavia 📠 must compete with exports Vitara from Japan in some Nevertheless, the facility building 📭 Suzuki 🖦 is modern in la longer term THAT I expected fully inte-

grate Santana into its

operations, taking majority

and increasing output although car production still

remains unlikely.
In total, Suzuki la about 76,000 Japanese built in Europe, 21,000 Span-ish and combined 20,000 UK-built Carrys and Indian-buil: Alle To AM (or Maruti 800) is built by Maruti, which produces
units year in India primarily
for market, from where they are exported li European markets. Suzuki's operations in

Suzuki

Europe are 🔤 🚨 expand further all agreement to assemble cars in Hungary. A joint venture with Hungarian consortium being established 1.0 and litre 5-door Swift cars. The new company, capitalised Y10bn (\$73m), will be

Twenty in the by the Hungarian consortium Autokonszern, 40 per cent by Suzuki, 11 per cent by C Itoh & Co and 9 per cent by the International Finance Corporation.
A new factory is to begin production at Esztergom, north Budapest, in 1992 m the rate 15,000 cars a year, rising 🔟

40,000 in its market year and in its third year. The long-term aim ir tu build 100,000 cars a

458

1991 1992 1993 1994 1895 11,925 12,429 12,665 13,264 13,563 1,267 1,368 1,510 1,607 1,663

301

The plant is expected in mi-1,100 jobs | more than Y32bn, with provision lie duty historical Local manner is in raised some 70 per by wall and plans call in exported Surope.

motorcycles and minicars, Suzuki's potential to penetrate European market limited, driven recently by limited and limited long pany also has ambitions to penetrate the medium saloon on the way 1993 and 11-17 are also suggestions a new niche vehicle – a mini peoplemurini - m come.

In spite the Suzuki operations in Spain and its recently announced matters in Hungary, which combined form the of Suzuki's manufacturing operations in Europe for the future, the company has made it clear that it is also hoping to up a separate car produc-tion facility in western Europe.

lan Robertson



Plans to raise stake

MITSUBISHI, the fourth most important Japanese supplier to the European car market after Nissan, Toyota and Mazda, increased its car in in Europe by per in last year to 172,000 units, with commercial vehicle sales up 8.8 per cent to 29,500 units. Il would like 🖿 expand this 📰 400,000 vehicles by and end of the decade and in preparation it is planning to raise the stake in its German importer MADG as well in WK and

operations.

More than 40 per cent of Mitsubishi's car accounted for by the buoyant German market the UK,
Netherlands, Austria and contributing more than 10,000 unit strong in the particularly strong in the the Efta member countries. In terms of commercial vehicle sales, Mitsubishi is second only to Nissan and Toyota as a Japanese supplier to the European

At a cone of Japan's top truck producers, company one the only Japanese manufacturers in this in Europe, although are fairly insignificant in sector comfortably by manufacturers.

Mitsubishi also announced last that II was II export its US-built Eclipse coup to western Europe. I am called for 200 mrs a month is in shipped new regulatory approval had been granted. However, it is unclear whether the exports will go ahead given the downturn in the European market and the interim appreciation of the dollar.
The company is boosting

image in Europe by focusing

on incorporating most technology in its models a competitive prices. The recently launched was mad Japan's Car 1 11

It features traction control. nel and three chan-array of the latest and and 1 Shogun advanced "Super Select" I I and the performance 3000 GT, not yet confirmed expected in Europe in 1992, features twin turbo 24-valve engine with 4WD **4WS**.

A new Colt/Lancer in Japan in Color. Mitsubishi It will incorporate the smallest production V6 engine yet - just 1.6 litres - as well as a breakthrough "high economy"

Replacement Wagon people-carriers, as well smaller Space Runner variants, will have their European debut al this autumn's Frankfurt Motor Show. Mitsubishi's ambitions in

Europe took a major step realisation in early with the confirmation that the company is to make into a joint venture to produce cars in Europe. It involves a threeway operation with Valen of Sweden and the Dutch government which 70 per cent of Volvo Car BV, Volvo's affiliate. Mitsubishi, and Volvo Car BV are in hold Saper in in restructured joint company situated a Born, Hollan new line will added the 140,000-capacity plant in produce in cars

year through le Volvo Mitsubishi h Europe, while production the to the series

The original, provisional agreement between Mitsubishi and Volvo latter production of the Mitsubishi Colt/ Lancer at Dutch
plant with body
for marques and
start-up
Mitsubishi been in
negotiations recently with
Chrysler and Mercedes-Benz
about possible ignt Enterence

about possible joint European production. The company also declined an invitation to invest in Germany. The much-heralded agreement between Daimler-Benz and the Mitsubishi group of companies has yet to lead to any concrete developments in the automotive sector, although co-opera-tion in the commercial vehicle would notifer considerable opportunity. Recent reports highlight differences in product philosophy but the first it negotiastill joint development an all-terrain passenger vehicle by Mitsubishi and More to replace the Mercedes G-Wagen. The com-panies are the studying the

possibility of joint into car ppage.

Along with Mazda, shi has probably set itself the most ambitious targets among the Japanese car manufacturers worldwide. By 1995 company hopes to be produc-ing 800,000 cars overseas (compared with 400,000 last year), 240,000 of which will be produced in the US and 100,000 in

is the 1

beats th

lan Robertson

WORLD CAR INDUSTRY 7

EASTERN EUROPE

Potential new market of 420m

THE desire of eastern and employing thousands of work-central European nations for ers without prior experience speedy re-integration into the world economy opens up a potential market 420m people and opportunities for lowcost production which will dra-matically condition the future of the car industry.

tere difficult for

increases

The state of the s

But the same all the

ment

John Griffing

The balance in the European car market already been tilted in V gen's favour by the emergence of a strong market in for-Germany and the strong demand for second-hand cars from poorer buyers else-where in eastern and central Europe. Thanks to the German re-unification bonus. Volkswagen has taken a big lead over Flat in the European leader-ship which it clearly intends to consolidate through its strategic limited in Skoda and Baz of Czechoslo-

Skoda in by far ihm best producer in the region and has moved smartly to fill a at the lower end of the such as W. Trabant. The new Skoda Favorit has best-selling mold in Yugoslavia and East

But VW's commitment in inject capital, know-how and marketing network in return for eventual 70 per cent control ensures that Skoda is well placed to repeat VW's suc-cess story with Seat in Spain. By suppl footwork VW also managed to ide Grand which was the interested in the small Slovak prosecure an 80 per cent stake and will Passat models as well as gear boxes at its Brati-

slava plant. For Flat, the growth of com-petition in its protected domestic market, raises importance Poland and Union in Its overall production and marketing plans. Fiat the long-term potential of eastern Europe and the Soviet market three decades ago. It concentrated on licensing and producagreements in the two region, Poland with 36m in the Soviet Union with 280m people. It gained immense experience in negotiating with the line in solving the ligrarcal, organisational and other specific difficulties of building and assisting production in

the automotive industry. In this it was able to draw on its own experience of the industrialisation of post-war Italy and in Third World markets

Thanks Fiat I Soviet Union world's largproducer ill laid IIII model Fiats, adapted in the Soviet climate and primitive road and service infrastructure. They are still being turned out in their hundreds thousands from Togliatti, named in honour of the former named in honour of the former Communist Party leader. It is a similar story in Poland where the Fiat 125, the baby Fiat 126 and derivative Polonez models need desper-ately is be readed by itive new markets

The balance of power In the European car market has already been tilted in

Volkswagen's tavour by the emergence of a strong new market in eastern Germany

in the Polish - Flat le already the FSM plant in Ready Biala in southern where it helped fund a lime modernisation of Ma former Jan 13 plant produce confidence around 160,000 new "cinque-which 100,000 will be exported to western Europe to pure had the ment. Output could had to

230,000 a year eventually.

It is a different story at the obsolete FSO plant in Warsaw where Flat would like to build Tipo-style family saloons, engines and gearboxes. But Flat's proposals to merge O and FSM into a new holding structure with a special "strategic investor" role for Flat fell foul of political opposition to granting it near monopoly status. Flat also had to contend with a strong lobby which favours more American investment, for political as well as economic reasons.

It is against this background that General Motors made its

own feasibility study for a \$100m assembly operation to produce \$0,000 to 50,000 saloon cars at FSM. A decision is expected before the end of the

GM's approach to Poland is

Il Eisenach in former Germany in build with new Astra model was from a green field factory incorporating all the latest in production technology from its joint ventures with Toyota and Suzuki in the US. The will as assembled in small volumes at Szentgotthard in Hungary where GM Is also investing heavily in engine plant capable turning out 200,000 engines a GM has the had among US producers in central Europe although Ford recently signed £24m

strategy which has already been amended we take in the

potential of the new pan-Euro-

pean market. It has already

invested DM1bn in a new plant

supply 20,000 die-for the Moskvitch replacement, the Aleko the First and remains and alongside GM's \$1bn lytic and engine parts to the plant of Gorki. They will be in Soviet-built cars pollution-conscious

In general, however, companies between courtings Union. Mercedes Benz DM250m deal for production buses under in the Union but plans I'm production of Mercedes saloons with the

Delay is also dogging Flat's ambitious plans to help build a green field plant at Yelabuga to produce 300,000 Uno-type small cars and 300,000 Panda utility cars as well as large-scale engine-building facilities. The first stage of the project has been transferred from Yel-abuga to the VAI plant to Togliatti while Fiat is her ti gating in possibility of taking a per in VAZ, which the largest company, producing more than company, producing more than annual 1.2m output. VAZ, like the biggest truck provatisation, a peace t absolutely unthinkable when Flat began its co-operation with the Soviet Union. Now it is a real possibility as the Soviet Union seeks the capital, know-how and managerial skills to shift its war-based economy to the fulfilment of pent-up consumer

Anthony Robinson

Andrew Fisher looks at the impact of German unification

The very models of a modern motor car

WHEN THE German border was opened east, Opel had a 21 per cent market nearly two years ago and west and east could see how the other side lived, one of the most obvious differences was in the types of car people drove.

In Germany, the land Wolkswagen, Mercedes-Benz, BMW and Porsche, the car is one of the most desired of consumer objects. West German roads and autobahns have become more and more congested over the years as the number of car owners has grown in line with the expansion of the economy.

For east Germans, who also love cars

but were long deprived of the variety available in the west, it was a galling sight their own humble Trabants and Wartburgs compared with In and environmentally cleaner driven by Germans. Many east Germans have dis-carded their old cars, for which they parted their old cars, for which they had had wait patiently for years, and their savings borrowed money to buy Opels. VWs or other European and Japanese Not surprisingly, therefore, the vehicle industry been of forerunners in west German in the VW is building a plant in Saxony, in the old Training factory, while Opel (part of General Motors of the US) putting up assembly plant in used to be built, only a few kilometres from the III harder

Through aggressive marketing and model much Opel has pushed ahead of VW (excluding its upmarket Audi subsidiary) in the set German market. In VW's and recognition the throughout Germany, this surprising, in the

HONDA MOTOR

industry. All leapt car production in 1965, II

grew unstoppably until Japan's third biggest

share. This was a bitter vill in

Maline for a issurant that worked hard to mun a reputa

tion as Japan's mud stylish

and technically innovative car

In this year, Mr hiko Kawamoto, president, announced a sweeping restructuring of the company's in an in an interest the company's regain the lost momentum.

This are all the more surpris-ing for a company that had been praised by management gurus as a model for how to

cope with rapid change. What-ever went wrong at Honda?

It would be easy, and wrong, to exaggerate the depth of

Honda's If anything indeed, Honda has

from having too do too

share in the first half of 1991 against 15 per cent for VW. Obviously, Mr Louis Hughes, the ebullient chief executive of Opel, delighted. "We thought we could be the them, maybe even a little bit ahead, but to have that difference was something we didn't expect." Not that VW has been slow appre-

ciate possibilities in east Germany. It moved quickly is strengthen its links with IFA, the former car concern. It began with small-scale assembly Polo model, at 11 botof its range, near Zwickau, the industrial town in the unit of Saxony. tit also forging ahead with the tion is large assembly plant there is build its popular Golf family car. It total investment in Germany is at around DM5bn, mostly

the new plant. Opel is not spending as much as that, Both companies, like other corporate investors in 🝱 east, 🞹 taking advan tage of substantial incentives, covering around a third of the total plant cost.
On the commercial side, Warner leave (owned by Daimler-Benz) in the ing a truck plant in Ludwigsfelde

Berlin.
Initially, and intended in historical in cars such as its Corsa in Eisenach, in the state of Thuringia. Instead, it will concentrate on its mid-range Vectra and family AMM (the surreum in the family Kadett) "East "East small automobile," Mr Hughes. Like the War Germans I'm Second World War, "they I'm Germans) had been part, more car". In the harsh old days of the east communist regime, people had

liei it: 🔤 📥 Trabant 📶

virtually no choice. The most the humble little Trabant, a symbol of freedom after I Wall came down in November, It carried some of people to new lives in simply to have a look at their richer neighbours; the me immortalised in the film, "Go Trabi Go". Many Low German decades old, having been lovingly maintained by their drivers through a network if friends and colleagues; spare parts were to by and obtaining waiting for III more,

Those days will long gone. The inter-German plants have stopped prod-ucing Hall am unwanted models, and the see assembly lines we being

installed rapidly. Altogether, estimates Mr Achim Diekmann, general manager of the German motor industry association (VDA), around Ultima will invested in the German automobile industry in the next four un five years. East German automobile production. totalling less than distributed cars a rear before me collapse of the Honecker gov-

ernment, will be Inthia in By the end of mil century, east German demand for new cars is lime. by VW and others to have around Thurs units a year, achieving the 500,000 mark in 1995. According to Opel's Mr Hughes, the married calculated that by producing in was Germany, it would enhance its market share; experience was the shares are higher in areas where the

Compared with the population of around 16m, car are still small. "That is growth potential," and Mr Hughes. In the of car density. Germany is today where Germany in Germany, with a population of Germany of German for every people; in Germany, the figure is roughly for four. Now that will Germany has the D-Mark, a car ownership should catch up. "We expect very, very a growth in the market", and Mr Hughes.

Opel's plans to produce lave cars a year la Germany compared with 250,000 for VW. Other 💵 companies not investing in new capacity in Germany, but Opel in the capacity in the only automotive there, BMW, and owned the Eisenach plant until the end of the Second World War, is building a machine tool plant in the area, while I will make

Profile: HONDA

Wunderkind humbled

world. Yet, even Honda
Accord became best-selling
car US Honda
in Japan, while it
competitors grabbed market management systems ilmi had proved so little for relatively small, fast-growing

It also having in and up to increased complexity of managing wenterprise is genuinely multinational in its main markets are diverging.

It is more difficult than ever

steer the company as single unit from the centre. speak for themselves. Honda manufactured cars in 1970; last in the last expansion cars. The fast expansion sales in the 1980s also led to a rapid mad in its monthly of employees, which increased from 55,700 to 10,000 today. Just as important as the pace of growth, however is the ever-increasing complexity of business. Fully half

Honda's cars are sold in the

US, with Japan taking only about cent. The com-

pany expanding rapidly in Europe. It 20 the Rover group's operations, it is building

sembly plant Swindon. Fewer than half employees are Japanese. Honda achieved this stunning success with a management structure Mai Plan startling for LL simplicity. Mr Scichiro Honda, the company founder who died in August this an iconoclastic engineer instinctively dismanagement management

procedures and linkhy.
He succeeded in establishing tive engineering, Mil laft a allowing creativity to flourish. Board members at Honda worked in a large, noisy, open-plan office, and they were not assigned individual responsibilities for specific areas business. The was in

While me maturally developed its own hierarchy and division of work, the underlying philosophy that common outlook would encourage employees in work in the same direction without elaborate, formalised procedures. He pace to Japanese industry with the speed with which it itself. to trends in the market, and the rapidity with which it

could turn mr new melde

However, me the company and In the became more complex, Haute found its competitors were pulling ahead and it is "one happy family" approach was slowing down the company. This apparent him his development of the 1990 had in which engi-neers US and Japan argued over specifications. Although the car --wed in Us. Japanese

yers were

To the company moving again, Mr Kawamoto has split the manual into three divisions: cars, motorcycles, and power products, which includes everything from lawn usmall electric

Mr Francisco and Us but Ital lieutenants, Mr Warm Irimajiri and Mr Yoshide Munekuni, have company's decision-making from the bottom up.

The air is give middle and lower management clear responsibilities to prevent sions Iron being sent up IIII hierarchy where they are bounced around endlessly

among senior management. This will also mean virtually independent operations in Honda's principal markets:

Japan, and Europe.

Honda has already suc-

ceeded partially in re-polishing its image at home with the launch of its hugely popular NSX sports and with the sales of the Beat, a sporty mini-car, which helped to reverse the in sales

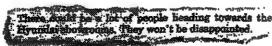
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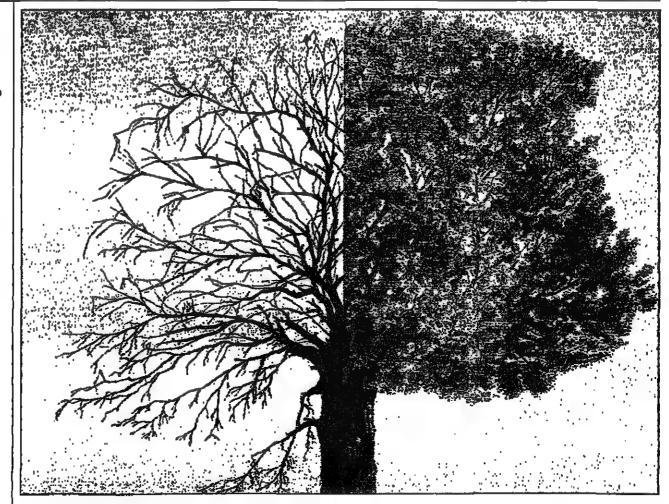
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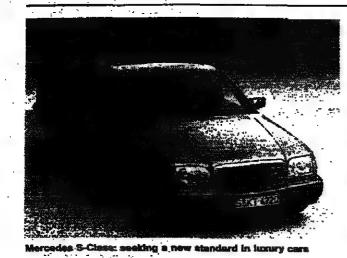
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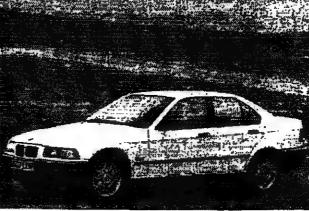
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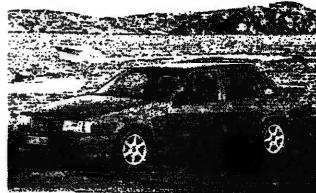
WORLD CAR INDUSTRY O











Stuart Marshall finds a common theme in this year's new models

Designers opt for a natural improvement

acceptability in its widest sense is becoming a crucial fac-

ing of today's cars.
Once, it was enough simply to make cars that were beautiful and luxurious, potent and desirable or merely practical nd economical.

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discountive car with at

ctenstics and agility d

ith can be yours los

Q fifte and 2.5 litre into

available, both e

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1. Iwa cars.

Now every new model must be seen to make as little impact on the world in which it operates.

Now every new model must be seen to make as little impact as possible on the world

And, when a long, safe work-ing life is over, it must lend itself to being recycled into the raw materials from which a new generation of cars can be

It is a considerable tribute to the ingenuity of the world's car industry that these aims are being achieved without debas-ing the product or making it less attractive to look at, drive They are widely held to be the best cars of their kind in the world at present. Not only do they swish silently along the German autobahn at speeds unattainable anywhere else; they are also claimed to be the least polluting as well as the most advanced cars of their

The catalytic out of their exhaust reach working tempera-ture in half the time of those in other cars.

Some of the new S-Class models would easily exceed their governed top speed of 250 kph (155 mph). But Daimler-Benz this fact aside as barely relevant. It prefers to draw attention to the fuel effi-ciency and pollution-reducing capability of the electronic ling their up to six-litre

Daimler-Benz talks, too, of using as few environmentally damaging chemicals as possi-ble in manufacturing the new S-Class; of coding all its plastic parts to ease eventual recycling, and even of using only wood from non-threatened tree species for interior trim.

Thus the new big Mercedes is not only a superb machine; it is also a good example of the importance all car makers are now having to attach to envi-ronmental friendliness.

In the volume end of the lux-

ury market, Daimler-Benz, BMW == Jaguar == now == growing challenge

Daimler-Benz, BMW and Jaguar are now facing a growing challenge from Japan

Japanese makers, mainly Toyota (Lexus), H (Acura Legend) (Infiniti). squaring up to meet the opposition.
These Japanese Mar Tay in

perceived water but technology. They are equal of the generally more expensive European rivals in performance and Japanese produc-impression a sporting high performance segment. Such the twin-turbocharged and in brilliant all-aluminium, mid-engined ger, more powerful, better Lil Frank class for

Lower down the performance market, Toyota MR2,
in new hardtop coupe,
with highly innovative 24valve, engine of only capacity, European competitors apart I Late Blan Volkswagen Corrado.

walls shying the from producing large volumes of 2+2-bodied sporting cars, Europe's man offer similar performance in models looking exactly like the family hatchbacks on which they are

the new Citroen ZX Volcane, 16-valve engined versions the Renault 19 and Fiat Tipo, the supercharged VW Polo and Britain's Rover 220 GTL I of the cars bought in

classes, respectively typi-Golf and Valentia Control of the Vectra). The best of the Control of the Control

This is opened potential gap in the part of the part o price is all-important.

Responding to public pressure, far less emphasis is being put

on sheer performance

As a result, a braid minimal production a price leader, although that model has been remarking by the Cale. Pengeot's latest product a smaller, lighter and cheaper car than its perennially suc-

cessful I Higher up the market, the introduction of larger and more sophisticated men models has increased the possibilities of substitution.

The new Arall and 100 male are bigger and considerably than the cars they replace, it is foreseeable that many 100 owners will find the new 20 models most find the new 80 models most acceptable They offer virtually every-

terms the larger 100s provide at terms to performance and refinement. All they be is in bulk. As traffic becomes ever

trade down in the but in noth-

on long journeys with a people and driving a large in it more. The for everyday use, probably by the driver alone, and at at rate smaller tiful, especially when the car still has power steering, autohaps air conditioning.

The Audi 80s are only one example of this new generation of modestly dimensioned, luxu-riously furnished and comprehensively equipped cars. Much the same can be said of the BMW 3-series, the Rover 200/ 400 and the new front-wheel driven Volvo 850 GLT, which has perhaps the best driving characteristics of any car Volvo has ever made. There are many others, especially

from Japanese makers.

Responding to the pressure of public and official opinion, far less emphasis is being put on sheer performance. Only a handful of small volume makers of ultra-fast cars for the wealthy now boast of 300 kmh (186 mph) maximum speeds that are, mercifully, both ille-gal and for all practical pur-poses, unattainable even on

the German autobahnen. Instead, more emphasis is being put on the standard fit-al catalytic converters and of the safety of anti-lock braking systems, of availability of electronic traction control systems or full-time wheel



Peugeot 105: setting a new trend in small cars



Bentley Continental R: luxury at a price

if the world is really getting wisdom in the the fos-

eil fuel is burned in un engines, the better. the moment to reduce a car's fuel consumption is to fit it with ■ diesel engine. Diesels will cut consumption by about possible with directinjection engines,
pioneered by Group
Perkins introfiat Volkswagen.

Especially turbo-charged intercooled, diesel cars have more than enough performance for today's traffic conditions and are little different from petrol-engined cars to

Even Japan has been hit by the slowdown, writes Steven Butler

Hurtling over the bumps

has been a dull year for James makers. Total car production in the first half of the year fell by 2.1 per cent, with the mainstream market for small cars hit hardest. For the first in anyone's mem-ory, all three of the world's inal car markets - Japan, the US and Europe - have

slowed down at the time. be affected as a result. Nissan, Japan's second biggest car maker, said last month it was feeling pressure so much that it would cut capital spend-ing by delaying the start of

But it would be wrong to see the deceleration this year as anything more than a bump in the road. While the momentum

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of the industry may have slowed, it is still hurtling for-ward with new model designs and technology that will pose a stiff challenge to the world's vehicle makers.

The new products are aimed first at gaining a bigger share of the Japanese market. As in the past, winning on the home turi will certainly be the prelude to stronger sales

Japan's car makers are aiming for the allegiance of increasingly affluent and fash-ion-conscious consumers. Nissan, once thought among the dullest of car designers, spotlighted this trend in 1987 with its Cima model luxury car. Until then, large luxury cars www sold almost exclusively as executive cars for corporate

The new car revolutionised Nissan's public image, and helped reverse years of decline in its Japanese market share. The competition however was quick to respond.

The car makers now feel that styling is a very important part of selling cars," says Mr Keith Donaldson, an analyst at Indeed, this models, Historia

Toyota, which dominates the Japanese market with a share of more than 40 per cant, fol-lowed in the wake of Nissan and has had an even bigger winner with its Lexus marque. Last year Mitsubishi Motor picked up market share after the launch of its Diamante model, while Mazda has been swamped with orders for its Sentia luxury saloon, which

July. Honda, Japan's traditional

ogy and design, has been left behind in the race for boldlydesigned luxury vehicles and has decisively lost its traditional third place standing in this sector of the Japanese market to Mitsubishi. The Honda Accord, which was innovative styling offered by its competitors. The car man poorly received in Japan (although it was a big hit in

home has suffered as a result. Yet Japanese car companies are in a fast-moving race with competitors attacking each other at many different points. A slump in Honda sales has been reversed in recent months

Europe in seen as the main battleground for the 1990s

by the introduction of a sporty minicar, the Beat, and by spe-in editions of the Civic, its basic economy car, loaded with extra features. More luxurious versions of the Accord have also been selling well and the launch of a completely rede-signed Civic this month and the Prelude model should also help to revive Honda's fortunes by pandering to Japanese con-

The battle to capture the luxtry end of the Japanese mar-ket has put the country's car makers in a better position to compete against luxury car makers overseas, particularly in the US, where they have already scored winning punches against European imports. In July, for the first time ever, Toyota's Lexus and Nissan's Infinity outsold BMW

Toyota and Nissan have set up separate distribution chan-nels for the upmarket cars. Competition should heat up as Mazda and Mitsubishi plan to set up luxury distribution channels of their own in the US. Uj comparison,

share of 11.8 per cent as
27.8 per cent in the
that is changing rapidly, as Japanese manufacturing operating operating.

ing capacity in Europe grows.

Burope is widely seen as the
main battleground for the 1990s. The battle will be fought over styling, performance, and price. But Japanese companies are increasingly directing grammes toward coping with stricter environmental and safety standards. As a possible taste of things to come, on con-secutive days in late July, both Honda and Mitsubishi announced the development of engines that offer up to 20 per cent higher efficiency with no significant loss of performance. They will be available in mod-

Although there are signifi-cant differences between the two engine designs, both burn an air fuel mixture that is lean, with a low fuel content. The lean burn allows more comniete and cleaner combustion. although lean air fuel mixtures are more difficult to ignite. The two companies overcame this problem by redesigning valves and the combustion chamber.

ld this autumn.

The race to stay ahead, however, is going to be an expensive one that will not be easy to fund unless sales pick up. Although sales of Mil-sized cars (over 2000cc) rose by 39.2 per cent in the first half of the year, and mini-car sales grew by 19.4 per cent, the mainstay of the market, small cars, saw an 11.8 per cent drop. Overall domestic sales dipped by 3.3 per cent. Higher interest rates and the

impossibility of raising equity funding because of the ket have bitten into cash balances. The leading companies are still strong financially, but like Nissan they are having to ask much tougher questions about capital budgets. The cost to be as cheap as it was in the mid-1980s for a long time, if ever. And with serious labour shortages hitting the industry, making automobiles in Japan is becoming even more capital-



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WORLD CAR INDUSTRY 10

Martin Dickson sees signs of a gradual fightback by the Big Three

Cautious recovery from the deep red

combat more intense Japa-nese competition. The Big Three - General Motors.
Ford and Chrysler - collectively
lost almost \$4bn in the first half of
this year as the industry went through its worst downturn in a decade, and none of the companies is expected to return to the black

THE Big Three Detroit motor manufacturers, still bleeding red ink from the US recession of the

past year, are beginning to make cautiously optimistic noises about recovery. Yet any

ought in be extremely muted, for the industry still faces daunting

long-term problems ut struggles

In the first seven months of year, US car and light truck sales totalled 7.34m vehicles, down from 8.48m in the same period of 1990, and while there are tentative signs of an upturn in demand, the recovery is likely to be very gradual. GM is forecasting 1992 industry-wide sales some 10 per cent higher than this year, of 13.5m to 14m vehicles, but still below the long-term trend in volume growth. in volume growth.

There is, moreover, precions little hope of demand coming into balance with manufacturing capacity in the near future, and that is likely to keep downward pressure on prices. Over in past manufacturers have had to offer

maintain their market position. Japanese manufacturers, PID have up "transplant" assembly plants the US the past decade, continuing expand capacity as they deeper and deeper into the market. Detroit, for its part, has

been to cut capacity in line with reduced market share.
To top-selling car in the line is Japanese – the Honda — and Japanese for more than 30 per cent of the US market – including Japanese cars sold through American Their penetration is much more than

of Car market of heavily rental companies, which ties Big Three. When for well 40 market, European and products will the lated up it around

Moreover, Japanese particularly popular younger buyers and on the trend-setting Coast implication in the Americans die, their brand loyalty will with them I Japa-

nese penetration will

That said, the Japanese are from foolproof – they in have introduce discounts their and Nissan, in particular, has finding in the market market in difficult. I are grounded vigorously in the last few. crously in the past few Japanese threat, but it is sufficiently far shore up their position.

counter-offensive include:

Capacity cuts. Worldwide, procapacity le estimated in but some 6m of those units are in a lat. North American market. All in the late of the late o with a large rationalisation in in

late and its plants are now III near 80 per cent of capacity. How ever, the figure for Chrysler is around 66 per cent and for III is a mere per cent GM's new chairpledged to him a capacity with

Any midbrullung ought to be extremely muted, for the industry still faces daunting long-term problems

demand by the end of 1992, although company offi in recently Plant date are matter of delicate negotiation with the the Illum Anto Workers Union and industry's contracts with the much received the cost-savings that can hieved cost-savings in can hieved a pattern-setting three-year deal highworkers of and

At time, to shut capacity is in finally admit a permanent in of markets to Us Japanese, and the Un manufacturers and in unwilling to concede in much ground just yet. concede much ground just yet.

Plant efficiency is much improved - and well ahead most European rivals - with Form its leading in way.

Its bly works - notably Atlanta, Georgia, plant - regarded by industry analysts as all - as efficient in the most implementation. nese rivals, to implementation better production methods good in Chrysler and substantial ground catch up.

But Japanese advantage of green-field rural with relatively cheap, young later. The later panies have the been for the later. tally re-evaluating way they organise their businesses, learning joint operations they have running ill Japa-

benefits whether or not they nese. There has been a gradual movement towards the "lean" man-ufacturing techniques pioneered in Japan, involving changes in rela-usuppliers, corpo-departments, workers, and in to the cus-

> The reliability and styling American also much improved, and the quality gap separating them from Japanese has narrowed, if disappeared entirely. However, and still a sti much slower than its Japanese rivals in bringing new products market - a serious deficiency in a world and technology are changing so rapidly and the ability to control of niche markets an important

ingredient success.
In in spite all success.
In motor manufacturers has backing in confidence about was ability to catch the Jap-A recent indus-try by Ernst Voung University Michi-

gan asked them to rank eight companles in competitiveness now and in the year 2000.

The consensus — that while makers would — improve their competitiveness, the Japanese would also get better and in many key areas continue to set standards. At the turn of the century, said the business leaders,

century, said the business leaders, three Japanese companies—Toyota, Honda and Nissan—would remain the most competitive, followed by General Motors and Fordin equal fourth—Protectionism. Faced with all these pressures, US manufacturers—political help to stem the Japanese—An important landmark came last June when the Big Three, in a rare display of the Big Three, in a rare display of co-operation, filed an anti-dumping suit against Japanese producers of mini-vans, claiming these are being sold in the US market below cost. If that suit is successful, others seem sure to follow, particularly at the luxury end of the US market, where the Japanese have been making big

The industry has also been lobby-ing Congressmen for action to limit relief from costs which Detroit says gives its rivals a head-start. These include high US health-care costs and onerous safety, clean-air and fuel economy regulations.

Out

Japan is getting closer to the American consumer

Transplant sales are overtaking imports

"THE amazing new car 0

Thus Monda Motor, Man Japanese manufacturer. been proudly advertising built a plant in Marysville, III It is Japanese car be designed built solely in III III US - although the least was of the vehicles are being exported in Europe and

Japan in II.

The advertising campaign underlines the anxiety of III.

Japanese manufacturers (so-called "transplants") in Ul be seen - American companies at a time when their ever-increasing advances are again setting off protection-ist noises in Detroit.

And the fact that the car was designed and built in the US illustrates a new trend in the Japanese companies' strategy: by researching, engineering and designing their cars in America, as well as building them in the country, the Japanese are getting closer to the consumer and improving their speeding up the time it takes to bring products to market. And in the intensely competitive 1990s, these could prove crucial advantages as manufacturers respond to fast-changing

The past decade has revolud the Japanese role in the US can industry. The limit 1970s saw the first big burst of expansion: thanks to the two successive Middle East oil crises, which switched the fashion to smaller, fuel efficient managed to capture some 17



Toyota Previa: facing US dumping charge

per cent of the US car market by the turn of the decade, entirely through imports.

However, rising US protectionist sentiment led to volun-

tary import restraints and a realisation by Japanese compa-nies that for further expansion they would need to set up man-ufacturing facilities in the US. Honda was the first in opening its Marysville plant in use but was being followed by Nissan, Toyota and other Asian manufacturers, some working alone and some in joint ventures with US

By the end of last year, nine Japanese and one Korean com-pany had taken some 29 per cent of the car market, and 24.9 per cent of the total truck car market, im from 27.1 per cent and 23.1 per cent in When vehicles engineered by the Japanese, but sold by US companies are included, the total car total jumped to around 32 per cent last year.

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United Technologies Automotive, look at tech-

nology one way: how 🛮 can 📖 📹 customers

And among larger larger facturers, sales have transplant operations had overtaken. their imports. their they production the the few years and expand their distri-bution network – particularly in the Midwest, which remains a sales in the Amer-

The speed of the advance has so alarmed their American rivals that several leading Detroit figures and the United Auto Union calling for new import quotas, or even a cap on the total Japa-nese share of the US market. This implies a huge cut in Japanese import quota, which stands at 2.3m units a However, for the past Japanese imports have fallen well below that

- 1.7m units in 1000 -

duction from transplants.

build-up 🔳 📂

For argued in transplants would merely assembly plants employing labour, leaving a critical jobs in a done in Japan. But the prove the for manufac-turers, argument hardly Japanese II. Tim - Honda, III. Toyota - which have turned their US operations in fully-fledged, Image manufacturers .

They have been orbinated as engineering design facili-ties.

of Japanese transplant parts companies. Honda, for example, around 75 per west facilities we will be parts said

However, many dies, made engines, we imported, here un fin trail over un tent few per still be to manu-

facture or buy locally.

Political pressures apart,
market-place competition is direction. In the US, as in Japan, I plants use "just in time" manufacturing techniques and require very close co-operation with parts suppliers. For this to most efficiently, lines of manual atom need to in shirt.

At present the Japanese transplants appear to have a advantage over the lat of

The Honda advertising campaign underlines the anxiety of Japanese car manufacturers

a huge advantage min pared in the worst finnish

Contributory factors include their man full sites, Ihm generally muser, non-union forces, illust temporary freedom from pension costs niques. But the have been closing the gap on factory competitiveness, and to maintain their edge as the 1990s progress the transplants will need the flexibility that local autonomy can bring.

It would be wrong, however, in suggest that the transplants are invincible. Numerous teething problems at them has encouraged Detroit advance can be

The two most successful have been Honda and Toyota. Honda makes the most popular car in the US, the Accord, and in the first seven months of this year the group accounted for some 9.4 per cent of the US car market. Toyota, the largest car group in Japan, accounted for 8.7 per cent. Both compa-nies have been increasing their market share although in com-mon with their US rivals they have also been hit by falling volume because of the reces sion. They have to follow Company to many the contract of the contract o

Nissan, however, and sufin II. US. Styling II. in the early gave its cars a dull image that it in not entirely shaken and last year II had by pull its Armen mini-van off the market - and it would be mill. The group's peaked 1 1985 then nose-dived in limited A succession of new introductions, including luxury car, the Infiniti, helped it pick up a little ground this year, but its car market share still stands at

only 4.9 per cent. Mazda, which established a plant at Flat Rock, Michigan, in the unionised heart of the American motor industry, ran into recurrent clashes with its labour force - partly because the Japanese group tially in that workers in more than II actually 1-Incred There were Mis strains - ween W American executives and the June

hierarchy.

On the road to clawing back market share

GENERAL MOTORS

A REMARKABLE new vigour shaking up General Motors.
Largest manufacturer in world, which spent much in seemingly income. decline

Mr Robert Stempel, took as chairman in July last year, the company has been clawing that ILL and share in moving faster in cut wall and reduce in heavy of manufacture

ing capacity.

Mr Stempel should mt get all in credit for this. Many of the programmes from which the group is starting to benefit were put in place under his predecessor, the controversial Mr Roger Smith, who tried to force change on the sprawling group by throwing money at its problems.

And the severe impact of the US recession over the past 12 months has forced the group to accelerate change, whether or not it likes it. In the first six months of this year GM lost \$1.2bn and Wall Street expects it to remain in the red for the year as a whole, in spite of signs of a gradual recovery in the US economy and vehicle market. However, Mr Stempel so far seems much more suc cessful than his prede gaining the support for belt-tightening and new working methods This is partly because of his down-to-earth personality, and partly because he made clear early on that all GM's employ-

ees - managers included - were going to share in its pain. That is a distinct contrast to the 1980s when the group gained a reputation for demanding sacrifices from the rank and file while top executives continued to reap gener-ous per and perks. Tel il was

The severe impact of the US recession over the past 12 months has forced the group to accelerate change

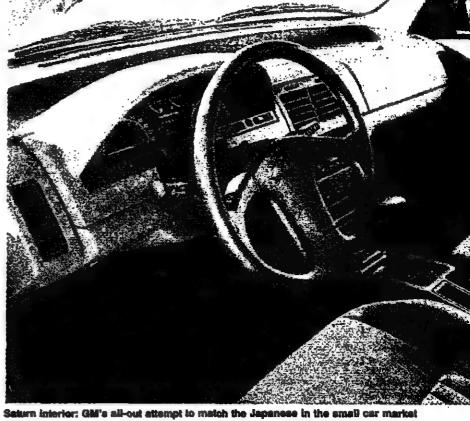
during that draw that the once arrogant all got in Unprepared in the Japanese onslaught against the US market, it of the car some drop some 46 per land the decade to a 35 per cent at the However, GM seems in have

drawn a line. dalla II would defend the 35 and over the past year it has manud in win imb customers. In the state of months of the state of the sta cent if the car market and aims to take this to 40 per cent

over the next couple of years.
That is going to be tough, given the immense competition from US and Japanese rivals. GM's first challenge is to produce quality vehicles that excite customers, and this it may now be starting to do. with a very full programme of new model samples.

One of the group's first successes is a new luxury sedan, the Park Avenue, which has been a hig hit for GM's Buick division, bucking the recessionary downturn. Buick has been gaining market share, thanks to a thorough revamp of its product line and marketing philosophy.

However, GM remains the high cost producer of the US industry, with its factories on average taking far longer than those of its rivals to turn out vehicles. The group is working hard to improve this. One example is the way it is cutting the number of parts that go into its cars and standardising that remain. It also wants to change relations with suppliers, using the district of the suppliers and the suppliers are suppliers. and prices at cut prices over the life ul a contract. Annihri example if an upheaval in product



ent operations at the Chevrolet-Pontiac-Canada purillargest North America car-making business. These har re-organised along the efficient lines found rival Japanese companies. And in group has experian entirely new

approach to car building at the plant in Tennessee which builds its new Saturn small car a model reported in the early was an all-out US attempt to beat the Japanese in the small car market. Saturn vehicles went on sale

for the first time last autumn but so far the project has been far from a resounding success. The Saturn plant has a produc tion capacity of 1,200 cars a day production notably problems with I'll output less running al abuti half that level.

managed to buy the cars seem pretty pleased with them, but Saturn's shaky not image in the much-hyped project eac profitability.

A second big problem for GM

is that ill manufacturing capacity far exceeds demand to products. The a \$2.1bn arms II had you le and d closing The state of the s and Mr Stempel pledged to running all its plants 💹 full

Buick has been gaining market share, hanks to a revamp of its product line

capacity by the end of _____ recently, however, officials saying to growth in US means may some time in 1996 history full expec-

savings will from three-year labour agreement Mr Stempel signed last arms with the United Auto Workers Union, which guarantees employees most of him pay, they work.

Still, in new relationship with the min - essentially trading job security for workplace flexibility - n enabled the a potentially important agreement allowing Dhio assembly plant to a operated with three

GM already used in highly successful European operations. The European business, which made \$1.9bn last year, is playing a vital role off-setting the red ink in North America, and it will need to do so for a considerable time yet.

GM EUlerin acknowledge

uphseval and cost-cutting. unlikely to be profitable again until im III market for men and trucks rises II 15m vehicles a year. And that is not likely until 1993 Mt the earliest.

Martin Dickson

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WORLD CAR INDUSTRY 11

CALIFORNIA, the US's most populous and richest state, is a cru-cial market for expensive cars. But California is also where the world's first laws were enacted to control the emission of noxious gases from car exhausts, and since the late 1960s those laws have been progressively tightened.

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It is not, however, merely that California sets its own exhaust emission standards. What makes its standards crucially important is that they have usually been adopted, after a delay of one or two years, as US Federal standards. That, in turn, has been enough to ensure their adoption in other countries, including Japan, which suffer seasons air sullity problems or severe air quality problems or which, like Sweden, are acutely ecology-conscious.

The process has sometimes extended over a long period. The Calfornian regulations of 1980 were generally applied to all new cars sold in the US from the 1983 model year, and in Japan from shortly dards will not apply to all new cars sold in the EC until January 1, 1993. It is unlikely, however, that it will take nearly 15 years for subsequent Californian initiatives to be embraced in Europe. The Germans in particular, along with the Swiss

Ecology-conscious countries are seeking to introduce strict regulations on emission control

California sets exhausting standards

The regulations are significant because they involve large additional

emission control system.

They can only be met, it within the foreseeable catalytic neter within which precious metals induce noxious fumes (carbon monoxide, unburned hydrocarbons, oxides of nitrogen) either to oxidise or to decompose into harmless - in a toxic sense at least - carbon dioxide; water vapour and nitrogen.

A typical catalytic converter costs perhaps £100 but it in only 🚟 beginning. For the converter work properly, the contents of the exhaust gases entering it need to be carefully controlled. The temperature must be correct (most convert-ers "light off" at around 300degC, but begin to suffer if they get too hot) and there must menough residual oxygen to permit the oxidisation process to take place. requirements can be met only by fitting the engine with an electronically-controlled injection tem, adding at least another £100 by comparison and a system with 2 Carling with.

The reason the EC took longer

than any other part of the industri lised world to bite the bullet of this extra cost was political. Its ecologi cal hawks, the Germans and their allies, spent years convincing those the owners is small, cheap cars - the Italians, the French and to a degree the British - that there was really no alternative. Now the EC must look to the next stage, because California has not stood still and the rest of the world is already fol-

The scene is shifting. It is now widely acknowledged that the emission standards set for California for model year "US94" of hydrocarbons and

oxides of nitrogen, represent some-thing close to the limit of what can be achieved with a conventional engine. In most cases the US94 limits can be met by further refinement of existing systems: by fitting catalytic converters with electrical

Fleets of methanol-fuelled cars are being run in California by US car makers and Japanese and German importers

heaters to bring them more quickly to operating temperature, by recir-culating a proportion of exhaust gas back to the engine intake, and simi lar measures which will not, by and large, involve an incremental cost like that of adopting the catalytic converter and electronic fuel injec-

California is not, contrary is some fears, about to _____ overall

emission standards to the point where its citizens will have to junk their cars and return to public transport or the bicycle (though the diesel engine manufacturers still have some technical problems to of particulate emissions). Instead, it to have decided that the most realistic way to achieve further reductions in emissions is to adopt what might be called a "proportional" approach. Accordingly, the state has already proposed that by a series of target dates stretching into the 21st century, sales of new vehicles should include a proportion of what are defined as Low Emission Vehicles

The will methanol, which will among other things begin emissions of begin in the California Las

(LEVs) and Zero Emission Vehicles

anywhere of the Carte That of methanol-fuelled tam

cars are already being run in the state by the "big three" American car manufacturers, and the big Japanese and German importers. The ZEVs will inevitably be electrically-

The Californian approach

problems for the car manufacturers, who will have to ensure (about) 1998 will have to include the requisite proportion of LEVs and 2011 First, they will have in develop suitable vehicles, a process which is already under GM, instance, shown a series ting electrically-powered prototypes and seriously about putting into small-scale proluction, and BMW has announced its own variation on the theme.

The manufacturers' second problem is that almost certainly, they will be to "buy" their LEV and ZEV sales. The limited and performance of cars them unattractive they can be cheaply,

and the cost figures emerging from technical discussion look anything but consequently, it seems certain that pricing policy will in involve conventional cars

subsidising electric vehicles.

This will be no problem as long is small if it rises to a significant level, anything over 10 per cent, then market distortions will begin to arise. The simplistic assumption that by the year 2010 every Califor-nian household will have a ZEV to take into town and car (or LEV) for long journeys takes account of cost differen-III - just as most calculations of which which running com assume the exclusive use of cheap

off-peak power. In this respect, California is doing the rest wine world a service: if the crunch comes (bearing in mind that the man has a far adroitly and deany ultimate confrontation with either is highly motorised popula those who provide the vehicles) then we shall all be in position to learn. The most likely conclusion, however, is that Calif ornia will continue to point the way in which the rec of the mobile world will develop. If it in inevita-

Jeff Daniels

SOUTH KOREA

Out of the pits

manufacturers are getting back on track after a protracted stay in the pits. Exports, which slumped so sharply in the past few years, are recovering, while the domestic market continues to

show strong growth. Improved design and technology are also apparent in the host of new models which have been taking to the streets.

Total production for the six Korean car manufacturers reached 517,128 units in the half if it year, an

increase of 19 per cent over the comparable period law year. Exports by an impressive 164,000 units, while domestic sales rose by almost 20 per cent There are several reasons for

improvement. On manufacturers have had a fair degree of success in diversitying sales away from the flagging US market. Eastern Europe, south-east Asia and the Middle East have seen the strongest gains.
At the same time,

and labour disputes of time of component suppliers, which every year since 1987, have a result, production has been smoother and there have been fewer quality problems which have dogged overseas sales in

recent years.
On the domestic side, progress has also been steady. The continued rise in South Koreans' disposable incomes has created ready customers for the new models which have been rolling off the production line. Sales of just under Lilm are expected in the Korean market for the full year.

But beneath the picture of improved performance there remain a series of challenges all the factors which lie behind the increases in production and exports there are caveats which may take some of the wind from the Korean car makers' sails. In the case of the new mar-

kets, for example, there are limits to the amount of growth which can be expected. Eastern European countries, in particular, face constraints on hard currency and may find it difficult to maintain their appetite for imported cars.

"I don't believe we will continue to see the same growth from eastern Europe," says Mr N.M. Kim, managing director of export marketing at Hyun-

SOUTH KORBA'S car dal Motors, Land Land car

But the time being, manny Europe With with all and Middle I will provide trade trade to for Korean manufacturers. But they will never represent alternate to the US – which alternate Korea's single big-

In this respect, the news is not particularly encouraging. protracted described in the Hyundai's plant - which supplies the Sonata to the US market is running at less than 50 per cent capacity while shipments from Korea mostly will below their 1987

"Everyone is saying that the US economy is starting in recover," says Mr Kim. "But I don't see any improvement in the car market yet."

The Hyundal executive is more optimistic about labour relations. His company, like most of Korean industry, expe-rienced a surprisingly peaceful wage-bargaining season.

Mr Lee Dong Hwa, general manager of the Korea Automo-bile Manufacturers' Association, subscribes to this view. "Management and labour have learned that there is little to gain from strikes. They are now more experienced in solving problems through negotia-

Title the improvement in labour market, margines at Korean car companies are now able to devote more time to the anie to devote more time to the problems a upgrading idency productivity and enhancing and quality.

Here too, the been progress. The new that been production lines - from the sporty Hyundal Baewoo Espero Saloon - are a long way removed from the

long way removed from the humble Pony which spear-headed in move into the in 1986. Certain models of the Scoupe are also fitted with an engine developed by Hyundai earlier this year.

But in terms of engineering and production technology the Korean manufacturers still



Hyundai Elantra: new launch in US and Europe

"The overall trend is much better," says Mr Kim. "This is perhaps the turning point." Executives at Kia Motors,

the second largest manufacturer are, however, unlikely to agree. A protracted labour dis-pute in July halted production for several weeks and caused a downturn in year-on-year pro-duction figures for the indus-try as a whole in that mouth.

The disruption at Kia shows that the risk of labour unrest also suggests, on a more encouraging note, that there is a process at work which is creating improved workplace

Unlike Hyundai and Daewoo Motors - a 50/50 joint venture with General Motors - Kia has hitherto seen very few indus-trial disputes. The fact that it is now experiencing a strike, while its counterparts are enjoying relative industrial peace, suggests is a learning process ment and labour which Kia executives are only just con-



with their international, and particularly Japanese, rivals.

A recent report by Kia Rconomic Language Institute, respected think lim on local automobile industry, argued that failure increas productivity in line was eroding the competitiveness of the

It cited the fact that a four-door Hyundai Excel has seen its price in the US increas from \$7,890 to \$8,115 over the past year. The price of a Toyota Tercel, one of the Past of the Competitors has, by contrast, fallen from \$6.198 to

> the introduction of new production lines by several of the Korean car makers should help reverse this erosion in competi-tiveness. Along with continued improvements in technology and design capabilities these are the principal factors which will determine Korean ou industry our resume its inroads into inter-

BY ANY standards, the Australian car industry is guilty of one of the world's great missed opportunities. In the late 1850s, when Japan was all recovering industrially and psychologically in the effects of the Later War, Australia was the world's seventh largest car maker, and the biggest in Asia.

That combination, combined

with the country's high standard of living and access to international capital, provided the Australian industry with

an opportunity to develop a big exporting industry.

It never happened. A little over 30 years later, Australia produces only about 1 per cent of annual global car production around a units, roughly equivalent is a major of the major Japanese manufacturers.

To opportunity was Australia the to insulate its economy behind high tariff walls and import quotas, rather than face aggressive competition in world markets.

The strategy encouraged foreign manufacturers to set up assembly plants in produce vehicles for the growing domestic market. As a result. Australia's 17m people are served by five domestic car makers, Fill Motors' Holden's Automotive IDMIA of E US, and Toyota Nissan and Wantahi of

But while the five companies competed strongly for domestic sales, the lack if learning competition led to a high cost structure which depended on protection in in survival.

This delicately in the in 1984, what Mr Bob Hawke's began deregulating and opening the Australian the board.

In the car industry, changes in the form of the

Intita Car Pian, named Senator John Button, the Industry Minister who was its itini nurithers and regulator. The plan was based on the belief that the existing structure I the industry – five manufacturers producing 13 models with annual production averaging 28,000, but in 10,000 - was

Solution, Mr Button and the car makers agreed, was for protection to be progressively reduced, gradually increasing the pressure for more efficient production through rationalisa-tion of the model range and co-operation between manufac-

Under the first stage of the plan, tariff the plan has been cut from a rate of 57.5 cent, and will fall to 35 per cent in January. In addition, import quotas have been abolished,

AUSTRALIA

Missed opportunities

local content scheme for domestically produced cars. The plan also provides an export facilitation scheme under which manufacturers duction runs of more popular models in return for reductions

on tariffs on imported compo-So far, the plan has produced mixed results. It has models being manufactured from 11 Li eight, all II which have production runs of more than 20,000. But average production is still only 45,000 —

low by world standards. There have also been two cooperative agreements product-sharing arrangement increased capacity manager at several plants, and merger Toyota at GMHA under which both companies' production will be owned by mell jointly-owned harm

company. However, the joint venture we we to be impleassembly plants in the closed dies in the closed Queensland plant in 1985. Exports are up 112 per cent

since 1985, largely thanks to shipments to the US of Ford's open-top Capri, but total volume remains insignificant 📰 22,478. There are also doubts about the viability of export without the import provided the export

Limportantly, the limit Japanese production costs is still around — — — — — enough to wipe out the domes-industry in a relatively

background of the government tighten the efficiency squeeze industry. Mr Hawke announced in May that tariff protection would be cut by an percentage points a year from next year, to a target of 15 per

The policy tightening was

some in whom hinted they production II protection was a further. The has yet and on the threat, but Mr Norman Iddles, Toyoya Austra-lia's vice-president for I planning, spoke for when he warned recently that industry would "change dramatically" in

marchitann her a chile manufacturing and cutting through heavy capital investment and have the So far, only Toyota has com-mitted itself to significant capiinvestment, although its plans to spend new manufacturing plant in Melbourne will also benefit GMHA through the joint ven-

In Mr Miller words, the

ture agreem Ford Mr Jac Nasser, president II Ford Australia, says the company will continue to manufacture

Australian-designed Falcon

old Poling, diameter of French US parent, the group will for couple of

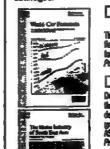
whether long-term manufactur-ing in

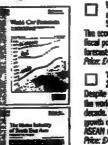
Nissan and Mitsubishi bave
intend con-tinue building in Australia in future. However, Nissan has accumulated losses of A\$500m over the past 15 years, and has been hit hard by a fall in prices caused by the Button Plan. Mitsubishl makes only one model in Aus-

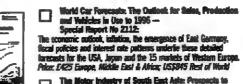
In the short term, the manunation and tariff reliable Nissan made a record A\$125m net on net less on less year, while Ford lost less miles A\$41m to 41 Toyota and GMHA have revealed

In the longer term, they will need patience and deep pockets
survive. Mr Bill Scales,
chairman of Automotive Industry Authority, govern-advisory body, says all five manufacturers can survive they make the right investment and marketing decisions. Senator Button appears land the has been talking

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FINANCIAL TIMES COMPANIES & MARKETS

O THE FINANCIAL TIMES LIMITED 1991

Wednesday September 11 1991



Brent Walker board in crisis meeting

Directors of Missi Walker, the troubled UK leisure group, were last night in a stress meeting to decide how to respond a stress of condholders to back a reconstruction plan. Meanwhile, of the 47 creditor banks proke they be prepared to possider an offer from Lonrho, the trading group. Page 22:

Citicorp may sell Italian arm Chicorp, the US bank seeking to sell assets to strengthen its capital base, is expected to sell its 46-branch Italian banking subsidiary the end of this month in a deal likely to be worth around \$300m. Page 16

Asset sale lifts HJ Heinz



HJ Heinz, the US foods group, yester-day announced a quarter earnings. But without a _____

aged with \$266m in the same period last year.

Recession ends for textile group The end of the recession has arrived according to Mr Brian Haggas, chairman of John Haggas, the worsted spinner. The line went into recession two permitted everyone and when all my mates were chortling. Now we are the first out while everyone and is atili compaining." Page 23

Delta suffers despite staff outs



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Delta, In UK and and angineering group, and in the by 20 per Mr (left), chief executive, UK in the "bump of ceturning in the linto

Polly Peck creditors told of plan Creditors of Polly Peck International, is col-Sansul Group; its Far Hand I plans I link sansul Group; its Far Hand I plans I link group, with two electronics companies. Page

Bed debts hit Australian bank

The Bank of Australia yesterday blamed recession and increased bad debte for a 45 per cent fall in net specifig profits to A\$272m (tiS\$214.1m) for the year to the end of

Frankfurt inquiry widens

In a inquiry into the securities market has widened with up to 150 traders being investigated for larger related offences. Page 16

FT-Actuaries World Indices The World Index Panel Indian on some changes, which into at the Indian the current quarter.

Market Statistics

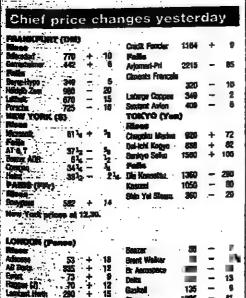
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Hitachi cuts capital spending by 20%

By Steven Butler in Tokyo

HITACHI, Japan's largest electrical machinery manufac-turer, acut planned capital expenditure by 20 per cent in the year the end of 1992 in weak demand for computer ory chips, we company said re-

The cuts amount to Y60bn (\$444.8m). Hitachi im projected a 27 cent fall in pre-tax profits In Yilliam in the current from year. The reductions will cut megabit dynamic random memory (D-Ram) chips, generation I high capacity computer memory

production make month

ticularly in the US, has undercut sales projections and ind m a rapid in line in memory chip prices. Prices for 4MB D-Ram chips from about Y6,000 today. They are expected to 12,000 by an part end.

Toshiba NEC, Japan's other hig memory chip produc-nyesterday said III invest-

but in the had been the of the 4MB D-Ram chips 2.5m month III II planned in increase production to a a grant of market conditions, however, The production and le alle a produce

raising investment capital, caused by high interest and Japanese share prices.

The decision by Hitachi = cut planned production of the latest generation in high-capacity memory chips has underscored the huge and of stay-ing in the race for leadership in

under falling analysts expect smaller participrofits and the higher analysts expect smaller participants to drop of the race. Mr pants to drop of the race. Mr Barry Dargan, an analyst James Capel, said: "It is just becoming **w** expensive to develop generation of semi-conduc-tors you will see more centration in the industry." After a shake-out, the three or four Japanese companies would see higher margins on chip production.

John Ridding in Seoul examines the forthcoming liberalisation of the Korean stock market

Foreigners prise open the door

will finally trust To purel - the first Magest

in Asia in a capitalisation, and third biggest in terms of the largest in the world which is still closed to for-

Until now, evidence of liberalisation. Del 🖦 📥 👊 final guidelines last week though leaving several important unclear - had leaving foreign ownership of Korean equity.

These parameters are limited. Foreigners will be restricted to owning 10 per cent of the shares in most Korean companies and 8 per unit of those involved in pub-lic utilities un other

A few includKepco, the leading electricity
company, will be completely
barred to foreigners. I foreign
individuals, the limit will be 3 per cent ownership of the shares of any one company.

But the opening is even more restricted than these limits sug-

Outstanding Euromarket equity-linked issues such as convertible bonds will a counted various ownership Hmits too will strategic investments such m the 10 mm of Kia Motors, I second largest carmaker, which by Ford the US.

Taking illesting investments into account, and

ing an overall market capitalisa-high as the of opening, this would mean that Komen comes un eligible en foreign Excluding these existing investments, current market cap-

le estimated at about places ! I have league Hong market.

existing will, however, house advantages. From month they have a month the mon

lying on the cxchange. I doing, however, they ill lose is current premiums if it is equity-linked trading.

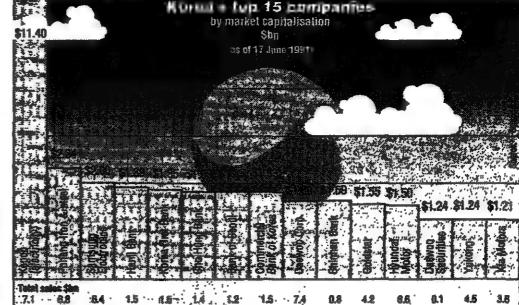
The opening of the Korean market is in line with the government's capital market liberalis tion programme announced in which set a timetable for

opening and door in fireign inves-

tors. Pressure from trading partners, in particular III US, has kept the Korean government to commitments.
"These guidelines are the which promised in 1988," says Mr Oum Bong Sung, Counsellor to the minister of finance. But they are also the first step in the second round of market opening" and that the market

foreign ownership will gradually increased Moreover. In says that the government will take I flexible concerning investment in companies which breach their foreign ownership limits because issues er direct investments. Foreign ownership of such companies could be while issues of mer classes of

might also | permitted. ne question me how many foreign investors will attend the opening party. Clearly the maxi-



mum potential investment will come flooding in immediately. But just be appealing in the Linux market likely to

The Seoul exchange is not the same market 1987 1988 when the index virtually doubled in successive years on the bad of rapid, export-led economic development. It has since fallen from a 1989 peak of 1,007 to about 681 today.

uch of reason is found in a host of eco-nomic problems such as rising manufacturing costs and the erosion of industrial competitiveness. But there has also been a rethinking we wiew that Korean companies mild quickly citits indr made in Japan and

London analysis that there will be simulated business in South Korean shares. According to Baring Securities.

one of the four foreign securities firms granted permission to open branches in Seoul Korean companies Lil have already issued convertible and marrant bonds and global depository receipts

underlying prices in Seoul. Mr Bristowe, a line of Govett International, says sheer size of the market bring in III institutions in a big way.

Improving economic fundamentals coincide will equity market ratings which was severatospheric" as they want severatospheric

The Korean economy remains one of the most dynamic in the mill A growth men market M 8.9 per cent this will will en few equals while the problems of inflation and a rising trade deficit

remain manageable. January, foreign investors likely to find reasonably-priced market. The weighted price-earnings ratio for the market as whole is about 20 less than Tokyo and Taipei and other of the A markets. Measures such price to book value and price to gross cash flow reveal still

heaper shares. stocks are likely have appreciated that if the entry of foreigners and may quickly their ownership ceilings reached.

As a result, it man be secondprovide I potential "There in tremendous value w la found smaller companies", bays Mr Peter Irving, managing direc-tor of Korea Schroder Fund Man-agement. But he cautions that many are highly geared, while liquidity also problem. attraction of various

use and smaller companies which

alone, however, the market opening. Just as important will be the practicalities of investing in the market such as placing orders and serving

still grey areas concerning the permitted use of funds held in the accounts of foreign investors, arrangements for dealing and commissions, and whether foreign investors have to deposit funds in seem of executing trade.

The ministry of finance promises a series of further announcements to clarify such concerns. ing date, in ticking

Cochrane in London

IBM pins hopes on Enterprise launch

By Louise Katan in 544 Francisco

INTERNATIONAL Business Machines is due in announce today the launch of six new mainframe computers and related and equipment which II hopes will boost slump-

The launch | expected in bave significant impact on IIII earnings and could be a bell-

Mainframe computer Mainframe computer and serwith related products and sergenerate more than half me revenues and a larger portion of profits, making new prodannouncements critical for

IBM's operating profits plunged to per rent in the half of the per rent in the half of were down 8 per cent, raising the spectre that it report its first decline in annual revenues in 45 years.

The mainframe complete IBM's Enterprise Systems generation I main-frame computers, unveiled last year, and bring the new product In-product In-

The company is expected to announce computers - one, or three units to complement

Over the past year, manifester bave been depressed by poor economic conditions. Industry analysts we say potential customers may have been waiting to IBM's new machines rather than buy current products. The new main-frames will theory as well boost IBM's competitive position versus IBM "plug-compatible" mainframes, Amdahl and Hitachi Data IBM dominates the world mar-

ket for mainframe computers with an than 60 per

NatWest launches £140m preference shares issue

NATIONAL Bank, the UK banking group, launched a £140m (£242.2m) preference share issue after the close of trading yesterday, bolstering its core capital and capacity to lend.

The second largest UK clearing bank picked Salomon Brothers, the US investment bank recently

dropped by the British treasury from the £5bn British Telecom share issue, to run the issue instead of County NatWest, its merchant banking subsidiary. The issue follows NatWest's interim results announced last

profit of £101m after record bad debt provisions of £902m. The issue, strongly rumoured during trading hours yesterday, was taken as a sign that the bank will not make a rights issue in the near future. The shares were unchanged yesterday, against a

background of falling prices in the sector. While well-capitalised by interuntilinal standards, it is here in build capital wherever possible allow for future

growth.

Despite the thirst in new capital, in banks have the sterling preference shares because the can of capital in as high. only issues still by investors are two DUM fail in November year and in 1988.

shares and in 1988.

annual interest lim debt securities subordinated to level of equity. I issued yesterday and priced in

yield UK government bonds.

limit accord on international bank capital adequacy. The accord requires international banks in achieve a minimum capital-to-assets ratio of 8 per by January 1993. Core cap tal, comprising only equity El Bull preference shares. It is not a per man of NatWest's The I ratio is just over 5 per cent, the

count as The I capital under the

The choice of Salomon Brothers to lead the be explained by the US firm's parket for bank securities. new sources of capital which are acceptable to regulators. Ear-lier is year it is the first issue of permanent bearing The issue of irredeemable, uncomplative preference will will manent society.

Beazer agrees bank refinancing

By Andrew Taylor, Construction Correspondent

BEAZER, the heavily indebted construction and building materials group, yesterday announced agreement with its bankers refinancing, paving the the the sale of its UKhousebuilding, property and arr tracting businesses.

The with 100 lending banks requires repayment by Paragraph of at the control of at the control of the control marily from Im flotation of the UK businesses. The pathfinder

prospectus in a sale in due in be published today. The group's net debt at the end of June IIMin compared with shareholders' funds of £1.115bn, said Mr Brian Beazer, chairman and MM executive. III refinancing announced Beazer pre-tax profits, including UK

operations, fell M per cent In

during the 12 months will have to repay interest on the end June. 2.3bn. Operating profits of the UK-based business, which will

pany CHB, fell more than a third 🖿 🖼 🗀 Pridle lime the III building operations, multiple by Myer cent la IMA

Under the refinancing, dividend payments by the management strictly controlled. Payments above minimal level will depend on whether the exceeds agreed profit levels, according bankers.

In return, the pour following initial repayment of will have in repay further capital third Wil and of 1888. It loans during this period.

CHB will become a separately quoted company with almost no It will be to establish Ill own loan arrangements and

About 10 per cent of shares are expected to be reserved to existing Department shareholders, who will given priority alexanders in the flotation. Alord half Beazer's shareholders are thought to be in

Bones mil yesterday that Mild group dividends, which in the last mill with the UK businesses, had the man from 7.75p to 4p. Illin to be on American Depository Receipts, net of 15 per reduced transport \$0.57 This announcement appears as a malter of record only.

August, 1991

TURK EXIMBANK EXPORT CREDIT BANK OF TURKEY

U.S. \$150,000,000

Credit Option Term Loan Facility

Bankers Trust International PLC

J.P. Morgan Securities Ltd.

American Express Bank Ltd.

Morgan Guaranty Trust Company of New York Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Trust Company

Funds provided by

American Express Bank Ltd.

der österreichischen Sparkassen Aktiengesellschaft

Türkiye İş Bankası A.Ş.

Torkiye İş Bankası A.Ş.

Banco III Nanoli

Yapı 💶 🔤 Bankası A.Ş. Hypobank International S.A.

Morgan Guaranty Trust Company of New York

T.C. Ziraat Bankası Arab Banking Corporation [AUI] Ryosbin Leasing (U.K.) Limited

Banque Française Al Commerce Exterieur EDM International (London) Ltd.

Osterreichische W. Aktienresellschaft

Deutsch Tallen Bank Nippon Credit [10] (Deutschland) [10] Mayor, S.A.

Bankers Trust Company

INTERNATIONAL COMPANIES AND FINANCE

Citicorp expected to sell Italian unit for \$300m

By Alan Friedman in New York

CITICORP, the leading US bank seeking to dispose assets in order to strengthen li capital base, it expected is sell its in the litalian banking subsidiary toward the end this month in a deal likely to be around \$300m.

The bank has already held talks with two rules tive buyers — Bank and Banco Ambrosiano Ven-

Deutsche which trois the 100-branch Banca d'America d'Italia (BAI), it acquired from Bank of America in thought more likely

The Bank I Italy will

lata Italia and M believed = leaning towards Deutsche Bank in lease III preserve III Citibank branch network as foreign-owned franchise. The Italian central bink has

long welcomed foreign banks
In Italy in an effort in stimulate competition among the country's institutions.
Citicorp paid around \$120m
acquire the branch network
in 1985 from the part of the

IRI holding group.
Citicorp's own valuation branches, located mainly in southern Italy. and L400bn (\$315m). Harris Ambrosiano is understood II offering around L360bn for Citibank Italia. Citicorp's Italian subsidiary has \$2bn of deposits and \$2.7bn of least the parent, with the remaining 3 per cent traded on the Milan over-the-counter market.

At the time if its purchase of the Italian network, previously known Banca Gard Sud, Citicorp planned in pool com-mercial and retail banking in an to blan-

the Italian peninsula.

Aside from the mail a sale funds in strengthen its capital, Citicorp found its combined did not work as well as a market niche approach. Its Italian activities

Générale de Banque rises 9%

By Andrew Hill in Brussels

GENERALE de Banque, Belgium's biggest commercial bank, pushed up net profit by nearly in in half of 1991, but time increased provisions against loan limit in light continuing economic

The group made BFr4.61bn (\$129m) in first half, against the equivalent period year. The increase in profit was interest income, despite shrinking margins, an improvement in margin

By Katharine Campbell in Frankfurt

THE INQUIRY into the allegation of illegal trading in Frankfurt and the has widened, with up to 150

tax-related offences.

The latest and will

be several weeks before

charges are brought, according to the city prescription office.

income, and continued controls, which helped overheads slightly.

"All things being equal, improving trend in profitability descriptions and the control of ity demonstrated during the tained during in wall in

months." The line in H. Depreciation charges and provisions by 14 per to BFr3.84bn, of the Brank bulk proviagainst
A Générale spokeswoman
yesterday: "We have I

liter of Man reer prudent as far as provisions are con-

preliminary much might be

In June, and of anonymous little alleging impropri-tion in III depart depart

ment of Deutsche Bank

sparked an insider commission investigation as well as wider

enquiries by the Frankfurt city

Many of the suspect transac-tions, which involve

available early he month.

The group that lending by private BFr1,114bn, against BFr1,04bn, the public sector lending slightly BFr611bn from BFr623bn.

profit included in a denary charges BFr700m - in penultimate unada of null extraordinary charges and gains offset in the first in months of 1990.

A further BFr700m of restructuring will balf, pleting BFr3.4bn the reduction plan.

from unspecified number of banks and brokerage operations, in married in

Capital gains are only tax if securities are for

longer than six months, warrants, which are often highly geared instru-

ments, imprice dramatically within days or hours.

Occidental Petroleum Corporation

Société Nationale Elf Aquitaine

relate W equity warrants.

Frankfurt securities market probe widens

It will be it group's second hig acquisition in year, following the Kingswood chemists' Holland Barrett health Hare acquired it £55m in May, financed by a \$71m on May, financed by a \$

July 1991

I sold its subsidiary

plus the assumption iii

\$130,000,000 ml debt

Outside Petroleum (Great Britain), Inc.

\$1,350,000,000

Lloyds **Chemists** to acquire Macarthy

By Jane Fuller in London

MACARTHY, owner 📰 a chain UK chemists' shops which had attracted the attention of three bidders, he capitulated' in in (\$140m) offer from

Lloyds Chemists.
Lloyds' bid the highest since Grampian Holdings, III Scottish mini-conglomerate, set the ball rolling in May. The Office of Fair Trading's decision in refer UniChem's bid to the Monopolies and Mergers Commission the other strong contender

from the field.
Although UniChem, the pharmaceuticals wholesaler, might returned to the fray an MMC inquiry, Mr Ian Parsons, Macarthy's chief executive, said: "The prospect all another three months'

uncertainty diabolical."
Lloyds' offer of one Macarthy's values Un target's shares at the each. This com-til 168p on the eve of Grampian's first bid. Lloyds already or had

The attraction of Macarthy, which pure the Savory & Moore chain, included III recession-resistant nature of chemists' shops and ment-imposed barrier to the opening of pharmacies.

Lloyds still has gain the OFT, which UniChem because of The wholesaling of prescrip-

If bid is cleared, additional 175 will total is 810, consolidating position in number which is 1,069.

271m one-for-two rights issue.

Allen Lloyd, chairman, said Savory & profitability would improved by

cutting central costs, improv-ing purchasing power and introducing higher margin own-label products

BMW sales up 2.5% at 8 months

increased by 2.5 per cent in the first eight months of this year despite recession in some major markets.
Mr Ebehard Kuenheim.

the chairman. Line rise recorded despite "ruinous petition" created by Japa-

Speaking the Frankfurt motor show, Mr Von Kuen-heim warned that further action would be needed by to reduce costs in Germany - the only country where ■ manufactures - if it III remain competitive in the accused the Japanese ■ dumping in the US, although he did

BMW'S world-wide car sales | mame the manufacturers. Describing Japanese manufacturers as having "an aggressive policy II conquering mar-kets", he pointed out that Japanese manufacturers' share of world car production has risen to 31 per cent. up from 22 per cent W 1985. Domestic US manufacturers

had been the main casualty. Europe was now the main **** for Japanese competition following the recent EC-Japanese
"understanding" the gradual opening of EC market
to Japanese competition by 1999.

In the year's eight months, BMW produced

levels, lifting group turnover by per DM19.006bn (\$10.14bn) Unit sales in to 367.600. The due the

367,600. The _____ due __ the 3 series range which went into production were year. Output in the series is running in 1.200 a day compared with 400 = day at the start of the year. BMW also unveiled the E1, a

battery-powered electric "con-cept" car which is expected to form the basis for the company comply with lattern legislation requiring manufactur-to MI a certain proportion "ultra-low" and "zero" emission vehicles from

company

for a two scater sports tar an all aluminium body u tubular aluminium frame. The unveiling of the vehicle which uses a similar drivetrain to Audi's recently launched V6 range, immedistely prompted speculation that it would emerge as a production car to provide Audit with a rival to Japan's profit erating sports car sector.

current range, even those first

registered several years ago.

• Audi unveiled what it

described a "design study"

Porsche earnings fall victim to recession

W Our Financial Simi

sports car maker, william a drop le earnings le in finan-cial year to July 31 1991 and said it MIII have M struggle In maintain profits 📥 🕮 in

Mr Arno Bohn, it executive, said he did not see an end to the recession is the US or Britain. "The weakness in western European countries continues. The trend not turning around and poorer additions will prevail,"

in it past years, it the company has already indi-mass already indi-that net

PORSCHE, Ille German luxury from a slump in US sales, triggered by the same of the dollar, by upgrading its and reducing its dependence on North America.

the market, which all foreign imports, the Porsche Lyes-terday III turnover in slipped by 3 pc said in the sl

between District and DM60m from Data (a rise of 26 per

Much of weaker earnings trend in the past financial year from the the dollar, which accounted some DM60m DM100m Model changes and II

nomic uncertainty caused by as did the recession in key Porsche recently all slide in the little of

fell by 18 per cent from 31,235 in the 1990-91 financial year deliveries and the fall in foreign sales, the proportion
of the output sold abroad fell
time of per cent to \$6.5 per

financial year, Mr Bonn said, sales and profits could be maintained in the previous year's levels "only with the greate effort". He said that Japan one bright sport however; every sixth Polische currently in in coun-

Bilspedition takes 20% of Magnusson to take over French transport group

THE NOTICE DOES NOT COMMITTEE IN OFFER FOR SALE AND THE STOCKS LISTED BELOW ARE NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL DEALINGS IN THE STOCKS ON THE INTERNATIONAL STOCK EXCHANGE ARE THE TO COMMENCE ON THE INTERNATIONAL STOCK

ISSUES OF GOVERNMENT STOCK

The Bank of England announces that We Majesty's Treasury has

The price paid by the Bank in Issue was in each case the middle market price in the instrument Stock in 100 p.m. in the September 1111 as certified by the Government Broker. n each case, the amount issued on 9th September 1991 represents a further the control of the control of the state of the control o

In the final paragraph of Lamotice; the provisions for Capital Application has been made to the Council of The International Stock Exchange for each further tranche of stock to be admitted to the

Copies of the prospectuses for 9 per cent Tressury Loan, Tuesdated 17th July 1991, 103 per cent Exchequer Stock, 1997 and 1997 and 1997 per cent Tressury Loan, 1997 and 1997 and 1997 per cent Tressury Loan, 1997 and 199

New Issues, Southgate House, Southgate Street, Gloucester, GL1

The Stocks are repayable at par, and interest is payable half-yearly,

Redemption

9 per cent Tressury Loan, 17th November 1988 17th May

The further tranches of stock will rank for a full six months'

on the next interest payment date applicable to the relevant Stock.

Each of the Stocks referred in this notice is specified paragraph 1 of 2 to the Capital Gains Tax Act 1979 as a gilt-edged security (under legislation exempt from in on capital gains, irrespective of the period for in the second le held).

Author is drawn to the strong leaded by Her Majesty's

Treasury on United 1985 which explained Intermediate of policy, Her Majesty's Government nor Intermediate of England their respective servants

or undertake disclose tax changes not yet amounced, even they may specifically terms on which, or il conditions under which, further stock are issued or sold by or on behalf of the Government or the that no responsibility can therefore accepted any nomission shall neither render any transparation lights to accept the solution of the conditions and the render and transparation lights to accept the solution of the conditions and the render and transparation lights to accept the solution of the conditions and the solution of the conditions are the render and transparation lights to accept the solution of the conditions are the solutions.

neither render any transaction liable to 🖿 set aside nor give rise 🖿

10) per mm Exchequer 21st February 1997

91 per cent Treasury Loan, 15th January 1999

Government 🕍 🕶

any claim for compensation.

LONDON

September 1991

9 mm cent TREASURY LOAN, 100M

10) per cent EXCHEDIBLE STOCK, IEEE

Der cent TREASURY LOAN, 1999

created me 9th September 1991, and has issued at the Bar amounts as installed if with all the firstin listed before

By Robert Taylor in Stockholm

BILSPEDITION, the Nordic region's largest private trans-port group, L. acquired 20 the shares in the Fatton group, which was of France's leading transport was haulage

The purchase of the black in Lyons-based group has been carried but through Bilspedition's French subsidiary, Scansped, which has co-oper-Fatton group and had a leading position in transport between 🝱 Lyons area and

2200 million

£200 million

line equity link formalised long-standing mall whip a strategic alliance which aimed at widening co-operation with Scansped

Fatton will retain per the total the total to the series of the total to the total t

of expansion designed to furcompany's to one Europe's

payment dates

7th Novembi

21st February

21st August

15th January

15th July

chair at Nobel Industries

By John Burton in Marketin

MR BERNT Magnusson, www iii corporate restructurers, has been appointed chairman of Nobel Industries, the chemical

The choice of Magnusson, who transformed the former Nordstjernan group from an unwieldy industrial conglomer-second larg-concern under NCC name, has increased speculation the broken up and

Nordbanken, un statement trolled bank, last month took

shareholder, Mr Erik Penser, defaulted on losing Br Jacob Palmstierns, L. deputy chairman I Nordbacken will L. become deputy chairman I Nobel.

Nordbanken has raised Skrson (8809m) in now called through a share issue to help finance its rescue of Nobel with the state subscribing to 79 per cent of the offer and underper cent of the otter and inder-writing the rest. Nobel lost SKr5.4bn through investments by its finance company substi-iory Gamlestaden.

Expected t

Barinera Ba

TO THE HOLDERS OF

TVO. Teollisuuden Volma 🖤 FRF 500,000,000 Retractable Bonds due 2001

Notice is hereby given that pursuant to clause (b) of paragraph interest of the Terms and Conditions of the Bonds, the Bonds shall bear interest for the five-year period commencing October 23, 1981, at a rate which shall be equal to 0.90 % per annum above the yield of the OAT 9.80 % 1996 quoted on the Reuter page CDCP by the Caisse des Dépôts et Consignations at noon (Paris time) on October 21, 1991, such rate being rounded to the nearest whole multiple of 1/8 %.

The new interest rate resulting from the above-mentioned formult will be published in accordance with the Terms and Conditions of the Bonds an October 24, 1991.

Notice is further many that accordance

Notice is further given that pursuant to paragraph Prepayment at the Option of the Bondholder, the holder of any of the above Bonds will

Option of the Bondholder, the holder of any of the above Bonds willhave the option to have such Bonds redeemed by TVO at par-on—
October 23, Till ("the Interest Option Date").
To exercise such option, the holder must surrender such Bonds to be redeemed (together with IIII coupons appertaining thereto which mature after such Interest Option Date) to the Paying Banks, at the addresses mentioned on the Bonds, against issuance by any paying bank to which the Bond has been surrendered, of a receipt, not more than 30 not less than III days prior to the Interest Option Date.

Luxembourg, September 11, 1991

The Fiscal Agent



KREDIETBANK S.A. BOURGEOISE

Kingdom of Sweden Issue of up to £75,000,000 11% per cent. Bonds due 1993

IS The Bondholders that, in acco with Clause III of the Terms Conditions of the Bonds, the Kingdom of Sweden will redeem all the ourstanding Bonds IOI: per III of their principal amount on 15th October, 1991, (the Redemption Date"), together with III accrued the Redemption Date.

Notice of Early Redemption

Payment of principal and will be made or after the Redemption Dam at specified of any of the Paying Agents isted below against surrender of the Bonds, together with all unmatured cupons attached. te accrued interest payable upon presentation of each will to £93.75 per £5,000 denomination.

PAYING AGENTS Bankers Trust Cumpany I Appold Street Broadgate London EC2A 2HE

Bankers Trust GmbH Bockenheimer Landstrasse
Frankfurt am Main I Banque Indosuez Luxembourg Allée L-2520 Luxembourg

Banque Indosuez Belgique S.A. des Colonies 40 B-1000 Swiss Bank Corporation

Bankers Trust Company, London 11th September,

Agent Bank

RIDDELTON LIMITED HK\$1,900,000,000

ERE DEVELOPMENT (ONTERNATIONAL) LIMITED Various to heavily given than for the interest period from 1 Separation: us 30 Newwater, 1991 (both does softwing the learner state has been front at 7.25% per season. Learner psychile on 2 Decrember 1991 with mounts of IGCO 17,678.08 per 185031,000,000 Tracebo a Season.

HK\$1,860,000,000 Rate Bonds dee 2000 Guaranteed by <u>de demetografika</u> (Billerikkistokrat) fir

RIDDELTON LIMITED

The undersigned is all in financial in the

III Constantial Petroleum Corporation

Salomon Brothers Inc

dété d'investissament à Capital Variable 33, Boulevard Prince Henri

L-1724 Luxembourg R.C. No B.34036 Fidelity Funds has declared a disident in respect of shares of Fidelity Funds - Starling Band Fund ill issue at the close of business on 1st August, 1901, of £0,0054 pounds sterling (0.54 pancie) per share. In the case of registands shares, disidends will be paid or reinvested in additional shares of Storling Band Fund, as appropriate, on 12th September 1991; divided cheques not cashed within 5 years will ispus and the dividend will revent to Fidelity Funds.

In the case of bearer shares, dividends will be paid to holders of bearer shares in storling (or by arrangement with the Paying Agent and at the cost of the shareholder, in any other currency) against tender of the relevant coupon (coupon no 3) to:

8.ANNERS TRUST LUXEMBOURG SA

1.11 SOX 807, 14 BOULEVARD F.D.

LUXEMBOURG, (LUXEMBOURG PAYING AGENT)

Chargers de Witer! Chevreux de Viriet, 30 Rue Saint-Augus Midland Bank Pk on, 101/114 Cannon St., 750002, Paris France, AMRO Bank

Bank of Ireland

Herengracht 595 Amsterdam, The Netherlands

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A REPUBLIE

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DAY SETTI MBERIE

Heinz advances to \$254m on gain from disposal

By Martin Dickson in New York

H.J. HEINZ, the US foods group, yesterday announced \$1.56bn to \$1.50bn, partly because the disposal company a unique opportunity group, yesterday announced a starp rise in first-quarter earnings, but the increase was due to a one-time gain from the sale of a business. The company's underlying profits performance dipped from the same period of last year.

Heinz reported net income of \$254.4m, or 95 cents a share, compared with income of \$254.4m, or 95 cents a share, compared with income of \$143.2m, or 54 cents, in the same period of last year.

The company said the gain from the Hubinger sale I income of the same period of last year.

The company said the gain from the Hubinger sale I income of the same period of last year.

However, the results included \$221m pre-tax gain on the sale last June of Hubinger, a corn milling operation in lows. Strapping — out, recession On the second of the part of t company's operating income totalled \$213m, compared with \$266m in the same period of Mr Anthony O'Reilly, the

five years, Reuter reports from

investment Canada, the federal agency, said that the aid would be allocated on a proj-

pany from a consortium com-prising Alemia of Italy and

would be allocated on a project basis.

The amouncement followed the federal government's post-ponement of the deadline for appreving a hid for the company from a consecutive consecut

The group's

The group's

His by reduced unit volume
and the strengthening in the
However,
were offset by an increase in

pany's core products.

The company said the gain from the Hubinger sale been partially offset by increased marketing initiatives and charges with reduction both which continue and intensify throughout

Mr Anthony O'Reilly, the

company a unique opportunity to go attack, increasing marketing support for its accelerating

reduction
This would
to deliver full-year in with past together with acquisition if JL Foods, a distributor, would to extend our growth through 1990s," Mr O'Reilly

However, is figures were helow analysts' expectadown = % in morning trading on II - York = Exchange.

Canada may help de Havilland

CANADA'S federal governThe European consortium was rose in making small, 30 to rose to commute aircraft. 70-seat commuter aircraft. 70-seat commuter aircraft.

Mr Philip III project proj

CANADA'S federal governprovincial governarment of Ontario are prepared to provide C\$303m
partner in its bid, a condition
laid down by the federal government, but no Canadian
muter aircraft division over
muter aircraft division over company
offer to
Commenting on Boeing's
inability turn profit at
de Havilland, Mr Ed Philip,
I industry minister,
sadd: "Boeing basically industry.
Wilson, win-Canada, all government aid depended un specific animaliand in Ill contype of business – jets. think partnership with (the consorsortium's revised :

plan. as well as de Havilland —

Seagram renews repurchase plan By Robert Gibbene in Montreal

tium] has tremendous poten-

Aerospatiale and Amil -

SEAGRAM, one of the world's leading drinks groups, has renewed for another 12 months like share repurchase programme which was due to gramme which was due to gramme which was due to US\$111, flowing a sharp second-quarter drop in earnings that the programme, the group can purchase up to 4.76m Seagram shares or 5 per cent of the total issued as of August 31 last year on the SEAGRAM, one of the world's August 31 last year on the markets through the New Toronto and Mentucal

Mr Philip Koven, an analyst with Richardson Greenshields, Canada, said Seagram would

stock exchanges. Any purchases can take place between September 25 this year and September 24 1982.

Under the old programme, 190,000 shares were repurchased at an average price of US\$1.5m.

Canada; said Seagram would repurchase stock on market weakness. As with most other analysts, he has reduced his estimate of Seagram's fiscal 1992 earnings — to US\$7.65 a share from US\$8.05.

O TLC Beatrice International, the foods group, has sold its

distribution unit, Max-Delrue, to Tropicana Con-tinental, AP-DJ reports. The purchase price was not disclosed

Tropicana Ciclinatal is the French annual of Tropicana Products, wholly-owned sub-sidiary of Seagram.

sold, sold other prod-ucts, Tropicana orange and grapefruit juices for more than 25 years. TLC said it planned to me

the proceeds for general corporate purposes.

Tropicana said that Maxime Delrue would operate as a separate subsidiary within Tropicana Europe.

Ford expected to offer debt securities

FORD, the US carmaker, is expected to sell \$700m of debt securities in a two-part offering that will be priced as soon as possible, according to Wall Street sources, AP-DJ reports.

The first part of the offering consists of \$350m of 10-year notes which will be sold through underwriters led by

Goldman Sachs & Co.
The non-callable notes are expected to be priced at a spread at 125 to 100 basis points above the Treasury's 10-

The second part consists of \$350m of 20-year debentures also to be sold through under-

writers led by Goldman.

non-callable debentures are expected to im priced it is spread of 145 III 150 basis points above the Treasury's bond.

The debt securities are

expected to be mited Single-A2 by Moody's Investors and Single-A by Standard &

Notice of Extraordinary Prepayment

To the Holders of

Santa Barbara Savings and Loan Association

soor in interest to Senta Burbara Federal Savings and Loan Association)

Colleteralized Floating Rate Notes Due 1996 (the "Bonds") CUSIP No.

The undersigned, as trustee (the "Trustee") under the Indenture dated as of August 1, 1986 (the "Indenture") from Santa Barbara Savings and Loan Association (predecessor interest to Santa Barbara Federal Savings and Loan Association ("Santa Barbara Federal")), hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as receiver of Santa Barbara Federal, disaffirming and repudiating the Indenture and the impursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1000 PTC impursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1000 PTC impursuant to its appointed receiver of Santa Barbara Federal on August 9, 1991. RTC has established September 13. (the "Prepayment Date") as the date of prepayment of the Bonds and has notified us that it will deposit with the Trustee on or prior to the Prepayment Date funds equal to the par value of the Bonds plus accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE BONDS WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE On AND AFTER SAID DATE.

NO INTEREST THEREON SHALL ACCRUE OF AND AFTER SAID DATE.
Holders should present their Bonds to any of the following Paying Agents for paym on the Prepayment Date:

Citibank, N.A. 111 Wall Street, 5th Floor New York, New York 10043 United States

Citibank, N.A. Citibank House London WC2R 1HB

Citicorp Bank (Luxembourg) S.A. 14 Avenue Marie Therese Limembourg

Any questions or communications with respect to this notice may be addressed to the Trustee

Citibank, N.A. Corporate Trust Administration Wall Street - 13th Floor New York, New Wast 1988 Am Vincent Lopez Tel: (212) 412-6226

CITIBANK, N.A.,

*This CUSIP number has been assigned by Standard Poor's Corporation and is included solely for the convenience of the holders. Neither Santa Barbara Federal nor the Trustee shall responsible for the selection or use of this CUSIP number, or any representation made as to its correctness on the Bonds or as indicated in this notice.

Withholding of 20% of gross redemption proceeds II any payment made within the United Is required by the Interest and Dividend The Compliance II III the the Paying Agent has the correct taxpayer number (social security or employer number) or exemption certificate of the Interest furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting Bonds for payment within the United States.

Pimco stops Treasury dealing with Salomon

By Marrie Harverson in New York

SALOMON Brothers, the embattled wall and ties house, lost another customer when Pacific Investment Management Company (Pimco), the \$32bn US invest-ment fund, announced it was suspending all dealings in government securities with the

Pimco was the client which unknowingly had for \$15m of Treasury bonds in February Then Mr Paul Mozer, the for-mer head of bond trading at Salomon, tried to play a prac-tical joke on a departing coltical joke on a departing col-league. Mr Mozer was fired last month over the auction-rigging scandal that engulfed the securities firm if the beginning of August.

The joke iii. which iii.

The joke iii. which iii.

Submitted, eventually in to the US Treasury awarding

the US Treasury awarding over \$870m in 30-year bonds to Pimco. The investment fund never knew it owned the secu-rities, which after the auction were placed into the account of another Salomon customer and eventually sold back to

Mr William Gross, manag-ing director at Pimco, said the ing director at rimos, sain the suspension was indefinite, and that there was no possibility of Salomon earning a reprieve.

The suspension not such as confident as a confidence of a confide as equities or corporate bonds, but Salomon will still lose a little of the decision. Pimco lills \$15bn to government any one time.

• The US Federal Bureau of Investigation confirmed it was looking into "securities and anti-trust violations" in connection with the Salomon Brothers affair, Reuter reports from New York. The FBI is part of the US Justice Department, which is already looking at the criminal aspects of the

Malaysian plantation deal proposed

By Lim Houn Hoon in Kuala Lumpur

KUALA Lumpur Kepong (KLK), m leading Malaysian plantation group, is proposing to buy all the plantation assets of Icul Kawan, its largest

The M\$218m (US\$79m) deal, paid with 58.1m KLK shares at M\$3.75 each, will give Batu Kawan a 42.6 per cent stake in

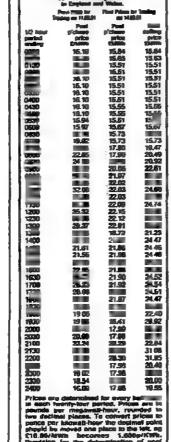
the plantation group.

It will also consolidate nearly all the plantation interests of Mr Lee Loy Seng, KIK chairman, at a time when many other Malaysian planta-tion groups face fragmentation because of low returns on commodities. KLK's land holdings

will increase by 16 per cent to nearly 197,000 acres. As part of the deal, two plantation subsidiaries listed

in the UK and Hong Kong will be transferred to KLK.

Batu Kawan, which gains M\$66.8m from the sale, will be left with four small manufac-turing subsidiaries. The group said it was seeking to expand into the industrial sector.



Commonwealth Bank tumbles 45%

By Kevin Brown in Sydney

COMMONWEALTH Inni al Australia yesterday blamed recession and increased bad debts for a 45 per cent fall in net operating profits to A\$272m (US\$214.1m) for the year to the

end of June.
The result, which was in line with market forecasts, comes days before Commonwealth's numer on the Austra-lian Stock Exchange following the flotation had month of just under 🖿 per man til lim styck: was continued for by a 12 per cent increase to A\$1.02bn in charges for bad and desired debts III and the contract

(SBV) last year.

A\$1.6bn acquisition of

the blace Hera of Victoria

SBV followed a rescue package agreed between the federal and Victoria state governments in

continental, SBV's merchant banking subsidiary. Analysts had sig-increase in Common-

wealth's in portfolio corporate la main in Victoria, the canus of Australia's

ther benefits banks tion to the residual banks completed, the residual said.

in said of the crash of Tri- tion fund in reflect surplus

A\$531m. demotive restaining.

However, Commonwealth
SBV had begun to contribto operating profits in the
half. In purchase had in of "major strate-gic value", and would yield fur-

Commonwealth said net profit had risen to discount including abnormal A\$617m. The state abnormal item was a bank's superannua-

Veneza Australia, in Papua

Man Guinea, and in US,

it it and

interests, including point the Rocky Moun-

with Ampol Exploration.

The company has has

contributions. 🔛 profit abnormals last year was

Mr Don Sanders, managing director, said _____ bank had fol-_____ "conservative" provi-sioning policy in ____ light of the _____ facing custom-

ers as result of the recession.

"The bank's operating profit was affected by the ary conditions which slowed fall in demand for finance led III increased bad and doubt-

ful debts," said.
Mr Sanders said weak domestic activity and depressed world markets for key exports expected limit opportunities during current war would intensify competition for quality

"However, Commonwealth Bank is well positioned share in benefits when the economic men gets under

way," La said. The board said the bank expected in pay its first interim dividend on April 30 and its first final dividend in October. The payout was likely to higher than returns me the government in the directors said.

The federal government raised A\$1.3bn from the flotation of just under 30 per cent of Commonwealth, 📠 biggest flotation in Australian corpo-

The flotation was oversubby A\$600m, indicating that would trade at significant premium when the bank is listed

TNT sells 18% stake in exploration company

TNT, the Australian-based transport group, yesterday sold its 18 per cent stake in Petro-leum Securities Australia, an oil and minerals exploration company, as part of its divest-ment of non-core holdings,

writes Kevin Brown.
The group said it had sold 14.17m shares held by Primera, a subsidiary, and 1.25m shares held by the TNT Superannua-tion Fund for a total of A\$2.47m (US\$1.9m). The group said the sale price represented a profit of A\$2.47m, indicating

he holding had been written to zero. Den Duyts, m company associated senior Petroleum Securities executives, includ-ing Mr Adrian Fletcher, the chairman, and Mr Terry Fern. the managing director. Petroleum Securities oper-

ates in the Canning Basin of

sold mining interests through Mining and Salamander Gold Mines. TNT has been disposing of holdings reporting a net loss of A\$197m are reporting a net loss of A\$197m are reporting a net loss of A\$197m are reporting a net loss of A\$197m are reporting to the reporting

lian group, for ALC: UNK TNT in the steps if heavy losses from its delivery to in in Europe, and in formed joint and post all and a supplementary in the control of

ili III Poseidon, III Austra-

Ashok Leyland cash call to fund truck development

ASSUL Leyland, the Madrascommercial well manufacturer, 🖥 restructuring 🚻 operations in an attempt to Piramal in Bombay.

In the phase of the shake-up, plans is spend to the plans developing of Leyland
with payload capacities 4 in 8 intra-

Mr R. J. Shahaney, ing director, with the global concept. We want to of italy, ill—rf Japan and Germany Indian technology. In hope il all give the mean a competitive edge in world markets."

To help developissue of partially convertible

debentures 🗪 a rights 🛌 The company, member of the Hinduja Group, a diversiinternational trading house, recently announced good results for ille fiscal year the and of March.

Sales, M PM 32 n were by 34 per cent, while profit was Rs919m compared with My year's Illian The company sold 24,698 1,189. In the after tax were

Al the same time, Ashok Leyland to an II in financial which probably cut

into margins. soaring and the rupee steadily weaken-ing against the currencies. heavier than anticipated,

INTERIM REPORT

nce the unsudited results for the six months to 30 June 1991. This is the second interim report of the Company.

The state of the s			described to a proper a state.
	6 Mouths	15.2.90 ₪	The state of
	to USS	30.6.90	USS
ASSETS			
investments	187,333,947	78,508,200	106,746,225
Net current	5,276,766	23,408,240	13,186,006
NET ASSETS	\$192,610,713	\$101,916,440	\$119,932,231
issued Shares	10,073,694	10,000,000	10,000,000
Net asset value per share:			
Undiluted	\$19.12	\$10.19	\$11.99
Diluted	\$17.66	\$10,16	111
NCOME			
Dividends and bond interest	7,410,519	5,191,895	16,724,109
Deposit interest	121,952	925,803	1,495,304
•	7,532,471	6,117,698	18,219,413
Management	(1,484,969)	(555,895)	(1,641,303)
INCOME	\$6,047,502	\$5,561,803	\$16,578,110
Carnings per share:	-		
Besic	\$0.60	\$0.56	\$1.66
Fully diluted	\$0.58	\$0.53	\$1.51
		Percentage ch	
	6 Months	1 Year	Since Launch
GT Chile Growth Fund (undibuted)	+59.5	+87.6	+91.2
GPA Index	+64.0	+90.9	+103.9
PSA Index	+90.0	+137.5	+159.0
		And the second s	And the second second second
	30.6.91	30.6.90	31.12.90
	*	%	%
			40
Chilean equities	90	38	69
ong-term Chilean bonds	6	26	20
Chilean equities Long-term Chilean bonds Short-term Chilean		-	•

Source: GT Capital Management Inc. Expressed in US Dollar terms with income retuvested.

Extract from Chairman's Statement

Optimistic expectations expressed by the Chairman in February, have been fulfilled and the Directors are pleased to report excellent performance for the first half of the year. By 21 August 1991 - the latest practicable date before the announcement of these results - net assets per share had risen to \$23.42 (\$21.18 after allowing for full conversion of www Warrants) as against the launch price of \$10 per share in February last year. Whilst remaining confident for the next half, the Directors feel that the excellent rates of stockmarket performance may not be fully repeated in the coming few months.

In accordance with the Company's distribution policy, the Directors will not recommend a dividend before

The Company's Interim Report will be despatched - Shareholders as - possible. Copies of this a will will be available from GT Management PLC, a member of IMRO, 8th Floor, 8 Devonshire Square, London WIM 4YJ, United Kingdom. BY CHICAGO OF THE BOARD

David Smith, Secretary The Bank of Bermuda Limited, Bank of Bermuda Building, 6 Front Street, Hamilton, HM11,

SECOND INTERIM RESULTS



BTP Futures. A vital piece of information.

Italian Government Bond (BTP) futures contract opens coportunities in the world's third largest bond market in international investors.

This was a liquidity into a single trading instrument, providing

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Div Midland Bank Plc Michael 071-260 0801 Prudential-Bache (Futures) Limited Dott. Giovaneili 071-548 5000 Quantum Financial Services, Inc.

071-488 9327 Bob Slebenmann

The launch - September 19th of the LIFFE highly efficient hedging and trading in this volatile market.

For more information on BTP and the advantages it offers, contact our designated brokers or other LIFFE members.

Refco Overseas Lte	d.
Reinert	071-488 3232
Shearson Lehman	Brothers Inc
Richard Edwards	071-260 3090
UBS Phillips & Dre	w Futures Ltd
Marid Aldrich	071-901 1292





Agent Bank

ANZBank

Australia and New Zealand

Banking Group Limited

A.C.N. 005 357 522

(Incorporated with limited liability 🖿 the State of Victoria)

U.S. \$200,000,000

Floating Rate Notes due August IPM

Notice is hereby given that for the Interest Period Min September,

1991 m 10th December, 1989 the Notes will carry a Rate of Interest

of | per cent. per annum with an Amount of Interest of U.S. \$151.67 per U.S. \$10,000 Note. The relevant Interest Payment

PUTNAM HIGH INCOME GNMA

FUND S.A.

Luxembourg, 11, rue Aldringen R.C. Luxembourg N° B 22041

The of the SICAV decided on August 27th, 1991, the payment of an interim dividend of USS III per share, payable per September 19th, 1991 per share registered on September 5th.

The Hongkong and Shanghai

Banking Corporation

U.S.\$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

Notice is hereby given that the Rate of Interest has been fixed at 5.875% and that the interest payable on the relevant Interest Payment Date Declarate 11, 1991 in respect of \$5,000 nominal of the Notes will be \$74.25 and in respect of \$100,000 nominal of the Notes will be \$1,485.07.

Hong Kong

The shares will be quoted ex-dividend as from September 5th, 1991,

Date will be I December, 1991.

Dividend Notice

1991, against remittance of coupon No 13.

September 11, 1991, London By: Cribank, N.A. (CSSI Dept.), Agent Bank

Bankers Trust Company, London

THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE ROYAL EXCHANGE, LONDON EC3V 3PJ. TEL: 071-623 0444 FAX: III 1-1/10 5864

U.S. \$150,000,000



Bank of Ireland

Undated Floating Rate Primary Capital Name In accordance with the provisions of the Notes, notice is hereby given that for the three month interest Period from September 11, 1991 to December 11, 1991 the Notes will carry an interest Hate of 5%% per annum. The payable on payment date, December 11, 1001 will be U.S. \$150.09 pm U.S. THE ION principal Imput.

By: The Chase Manhattan Bank, N.A. ondon, Agent **E** September 11, 1991





The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 1000

For the three months 11th September, 1991 in 11th December, 1991 the Notes will carry in interest and of 51%% per with a coupon amount of U.S. \$146.93 per U.S. \$10,000 Notes, payable Ilth December, 1991.

Bankers Trust Company, London

Agent Bank

U.S. \$275,000,000

U.S. been as the initial Tranche

The Bank of New York Company, Inc. Floating Subordinated Capital due 1997

Notice is hereby given that the Rate of interest has been fixed at 5.75% p.a. and that the interest payable on the relevant interest Payment Date, December 11, 1111 against Coupon No. 24 in respect of U. 111111 nominal of the 111111 will but U.S.\$145.35.

September 11, PT By: Citibank, N.A. Dept.), Reference Agent. CITIBANCO

DOMUS MORTGAGE FINANCE NO 1 plc

£100,000,000

Mortgage Backed Floating Rate Notes

due 2014

In accordance with the conditions of the Notes, and the is hereby

given, that for the three month period 6 September 1991 to 6 December 1991 the Notes will carry ■ rate of interest of 10.6625

BanCai Tri-State Corporation USD 50,000,000 Basis Bonds due 2000

In accordance with the term and conditions of the bonds, notice is hereby given that for the 6 months' period from September 11, 1991 to March 11, 1992, the bonds will interest of 6.5125% (margin included). The relepayment date will be March 11, 1982 and the coupon amount so calculated will be USD 329.24 for

LEGAL NOTICES NOTICE OF APPOINTMENT OF ADMINISTRATION SECRETE MARKANT DETERMINE LINGTON on of person appointing the ad-nive(s): TORENHEEN HANK FIC Administration Beculvers:
Peter & Duna PCA Durid A.T. Wood PCA
Latinum Groundry & Durid Latinum Groundry & Du 45 Conduit Street London Wilk of B

CITIBANC

By order of the Board of Discussion

CONTACT: LEGIST STANTON

HE ECU LTD, 29 CHESHAM PLACE. Tra: 071 245-1010 Fax: 071 235-6682

INTERNATIONAL CAPITAL MARKETS

BENCHMARK GOVERNMENT BONDS

9.760 12/01 101 9.58

| Date | Change | Viold | Week | Microtities | 108,1672 | 1 | 10,6% | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 | 10,74 |

Treasuries weaken as long | Screens dim positions are trimmed

By Patrick Harverson in New York and Sara Webb in London

AUSTRALIA

BELGIUM

ITALY

STAN

NETHERLANDS

US BOND prices weakened slightly in the long end of the market yesterday morning after market players trimmed their long positions in the absence of the rate by Reserve.

By midday, the benchmark
30-year bond the same is at

101%, yielding 8.002 per cent. The two-year note, however, held steady at 100g, 🔟 yield The cent. Yesterday's were were be expected. Bonds firmed sharply on Monday in expectation II an interest IIII reduction, so it inevitable that when the

some of those who had bought bonds would sell them. The balance of opinion, however, still favours . M point cut in Mi discount rate to 5 w cent. However, analysts now feel that the lad in

GOVERNMENT BONDS

waiting until tomorrow and Friday's producer and con-sumer prices

Yet, every day that passes without a Jalana will chip away at a market's hopes in lower interest rates.

■UK government bond prices in inflation, but the market fell later in In day un profittaking and sterling's weakness slightly lower.

The unit limit producer price inflation had slowed more than expected, with a 0.1 per cent increase in August compared with a 0.4 rise in July, confirmed hopes of a fall in inflation. Output prices and 5.6 per and the year to August, down from

(P&O) is seeking a secondary

and Anatralian exchanges.

LISTED APE TO LEGIST INTERPEDIONAL INTERPEDI

SAS 1099
SBAB 9 1/295
STATE BK STM ALST 9 1/4 93
SIMIN TOWN BK CAP MKT 9 3/8 13
SWEDERS B 1/6 94
SWEDERS B XPORT 9 5/8 93
TOKYO METROPOLES 1/4 96
WORLD BANK 8 3/8 99
XERBX CORPH 8 3/8 96

NERBY CORPY 8 JR 96

DEUTSCHE MARK STRADENTS
BULGARAN TRADE BK 8 IL 79 % ...
DEUTSCHE BK FM 5 78 96

DEUTSCHE BK FM 5 78 96

DEUTSCHE FWANCC 7 IL 79 % ...
DEUTSCHE FWANCC 7 IL 79 % ...
DEUTSCHE BK FM 5 78 96

DIB 6 1/8 96

HIG DAY BK INDIA 6 JR 96

LIFTHANSA INT FM 5 7/8 96

NAT BK HURGARY 8 96

QUEBEC HYDRO 6 JA 97

VORLD BANK 6 1/4 97

VORLD BANK 7 1/8 99

WORLD BANK 7 1/8 99

WORLD BANK 7 1/8 99

SWISS FRANC STRAIGHTS
ASIAN DEV BARK 6 10
AUSTRIA 4 5/8 98
CHUJITSIYA 7 3/4 95
COURCIL EUROPE 4 3/4 98

OHUTSHYA 7 3A 95.

COURING LEIROPE 4 3/4 98.

ELE 5 1/2 00.

CAB 5 3/4 93.

ELE C DE FRANCE 7 1/4 06.

FIRLARD 5 3/8 95.

GENERAL MOTORS 7 1/2 95.

JAPAN DEV BK 5 1/2 94.

KOBE 6 3/8 01.

MEW ZEALAND 4 7/8 99.

OUEBEC HYDRO 5 08.

WORLD BARK 5 03.

WORLD BARK 7 01.

P&O seeks HK | Polish move for NMB exchange listing NMB all the decision to in Poland Rent part of DUTCH banking concern NMB BRITISH-based Peninsular & Oriental Base Navigation strategy build up posi-tion in central and Europe. The NMB Postbank

Postbank has opened office in Warsaw, making it in first European Community bank banking banking from the Pollsh authorities, AP-DJ

FT/AIBD INTERNATIONAL BOND SERVICE

7.18 7.18 7.18 7.19 6.31 7.79 6.46 7.70 7.70

+14 +14 +15 +16 +16

+12

キャネネルト

4

+

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OTHER STRAIGHTS

BAYERSCHE VERRIS INT 7 94 LF

WIRLD BANK UT LF

UINE PERF 900 FT

BE INK 9 58 93 CS

BRITISH COLUMBUA 91 49 CS

BRITISH COLUMBUA 91 49 CS

BELL CAMADA 10 5/8 99 CS ...
BRITISH COLUMBUA 9 1/4 92 CS ...
ELEC DE FRANCE 9 1/4 99 CS ...
ELEC DE FRANCE 9 1/4 99 CS ...
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FLOATING RATE NOTES
ALBERTA PROVINCE U.2. 93
ALLIANCE & LENS 0,08 94 E.
BANCO ROMA 0,03 01
BANCO SANTO SPIRTO 93
BELGIUM U.16 97 DM
BFGE -0.02 96
HARD NA

BPLE-DUE 90
BRITAMINA 1/10 96 E
BRITAMINA 1/10 96 E
ECU
CITIZENS FED 0.15 96
COMMERCENS (0/5 FIN 93
DEMMARK-1/8 96
DRESONER FINANCE 1/32 98 DM
ELEC DE FRANCE 1/8 99
FERRO DEL STAT 94
HALIFAX 1/10 94 E
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LY 00
TRU FIN ASIA 1/8 %
TRU FIN ASIA 1/8 %
TRU FIN 3/16 05
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W ZEALARD 93
EBEC PROV 01
FFE 98

listing on the Hong Kong Stock
reading due to start
row, Reuter from reports from Amsterdam.
Operating under III The minute many and and banking scrivities, focusing pany the listing would complement its existing list-on the London, Tokyo, rice finance, limb and some modity finance, In Illiant and international payment ser-Paris, Frankfurt, Amsterdam

98.2250 9.22 9.35 8 500 11/96 2 2 8 11 01/01 103.5400 8.91 8.93 08/01 102.1400 8.42 8.41 8.58 12.500 03/01 +0.130 06/99 6.57 6.24 AND AND ARE 03/01 TERMS 07/96 THE THEIR STATE TYPE TO SEE 15 MI 9 56 9.51 101-24 -01/32 +-08/01 08/21 101-10 7.72 7.82 8.01 Treme Local market standard Technical Date/ATLAS Price Sources

Cresson, the French prime

minister, was about to resign.

However, In fall in bond prices attributed mainly

profit-taking and the limit given by the US Treasury bond

The 2001 ended at 103.54, iii yield per cent, against

and per less at Monday's

The yield spread over III

equivalent bund bund 51 bull points, compared 100

cent, moved by per closing in the per

Groep at present includes in Vienna, Moscow

NMB has already gained entry into the Polish financial

market through the consultancy organisation NMB Bank Handlowy Consul-

tants, soloint venture with Bank Handlowy, Poland's

99.56 91.81 95.45 99.45 99.85 99.89 100.45 99.89 100.62

+ 1 11.41 + 1 11.05 + 1 11.90 11.32 12.13 + 1 11.54 10.53 + 1 10.32

+4 10.9

10.51 +12 10.72 10.11 +14 10.63 9.99 9.40 -14 9.64

market.

Monday.

9.64 9.63

The expected continued fall PPI inflation is expected. feed through in further falls in RPI inflation with next months, leading hopes of further may rate

The Bank of England advantage of the rally to Mall sound of its three tranches of gilts. Traders reported some switching from short-dated gilts into longdated issues as investors moved away from the area of

The Lill gilt futures tract opened and traded a around 95.06 by afternoon, while the benchmark 11% per energial due 2003/07, which opened at 113%. slipped W 1134.

■ PROFIT-TAKING pushed French government bond prices them % of a point peterday, following the market's Traders said rumours swept
III market III Mrs Edith

for Forex dealers in Tokyo

HE Tokyo foreign exchange market has seen a drop in business volume so sharp that some banks are reducing their operations and others are pulling out alto-

gether. The decline has most seri-ously affected foreign banks in Tokyo, some of which have relied on foreign exchange trading as a mainstay. Like other financial market in Japan, the Forex sector is a victim of the squeeze on credit which slowed investment

activity. Last week, dollar-yen spot volume in through Forex
fell to a six-year low
Volume has fallen
stendily, with daily averages
down to 34bn in August, less than one-third a last Octo-\$12.7bn peak. Mr Akihiko Kagawa,

dealer the Bank Tokyo, says that interbank direct dealing among

Foreign banks are packing up or slimming their operations as the credit squeeze hits foreign exchange trading,

bonds highs meterday as the strengthened against the dollar to give a writes Emiko yen-dollar exchange mis of Terazono However, bond prices fell lower on U. day as hopes of an easing in U. The yield on the lower on U. JGB, which opened at the percent pe

have also declined significantly. He says trust banks, one-time leading players in the inter-bank market, have dropped out of the "major league" or banks trading in low of \$50m in direct dealing.

Trust banks have been hit by the decline in trust fund investment, with the weakness

investment, with the weakness of the stock market prompting companies to cancel trust fund contracts. Investment levels by fund trusts have fallen from Y11,132bn (\$8,2bn) in March 1990 to Y8,500bn in July this year.

Mr Kagawa says that the number of banks in the "850m league" has halved to seven or eight players.

Another reason is the decline in cross-border capital flows. Turnover of overseas securities investment by Japanese institutions for the first six months = 114 = 10 per and down and the year-ago

period.

Mr Lagran says immilational capital transactions, which are of trading volume, have almost limppeared. However, because Japanese banks have a commitment in 🕍 Tokyo market, they cannot shrink their operations to the same extent as some foreign banks.

Foreign exchange brokers, whose commissions are directly affected by 9.91 11.17 11.17 11.4 volume, are gloomier. Mr Kazuo Fujii, of Forex brokers Nittan AP, says that if the present in the smaller brokers will

> r Fujli attributes the current sluggishness to the "three Bs" the limit of financial bubble, the Bank of International Settlement's capital ratio rules, and benk

Some foreign banks have head for the door.
First Bank California moved Forex operations to Singapore in May, while First Talland Bank of Boston has cut its Tokyo First operations half. Mellon Bank moved out Tokyo altogether in

An Institute
Foreign Banks in Tokyo some banks are finding it difficult to justify keeping sevtrading rooms in trading rooms in zone. Of the 89 foreign bank branches in Tokyo, 27 banks reported at the end Al March, while 15 branches suffered reduced

Brofits.

However, Mr Richard

Bonald, at Barclays Bank

Tokyo, says that it has mainly
been the US banks which have
been contracting operations.

He points out that to some

around problems faced in the

US. Mr MacDonald says that

European banks are less reli-ant on dollar-yen activity. "The Japanese banks which rely heavily on client business are the ones that are hurting the most. The European banks trade mainly in European cur-rencies as the sterling and D-Mark and are not as dependent on customer

Mr Kagawa feels it may take another 18 months before institutions become active again. He says some sporadic activity may be seen this month due it transactions related to interim book closing, but the sluggishness will continue for the time

price 8td Offer Prem.
60 2 95 1171, 1183, 1100
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7 45 1184, 1195, 49.01 CANVERTIBLE BOM DE
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CODOYEAR TURE 6 7/8 00
GRACE (W79 6 1/4 02
HARGON 9 1/2 04 E
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HILLSOWN 4 1/3 02 E
LAND SEEDS 6 3/4 02 E
AMISUBISH 6K 1 5/4 02
CODE 8 602 YEN STRAIGHTS
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EIB 4 3/8 94
FINLAND 6 3/4 96
EPIERAL ELECTRIC 5 3/4 93
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PLOATERS RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Spread = Margin above elements

client rate [three-model above mean rate) for US dollars. C.cpn = The current coupon.

COMMERTIBLE BOYOS:

Convertige in the current coupon.

Convertige in the c **CURRENCY ASSET & DEBT MANAGEMENT** THE COST EFFECTIVE REAL. TIME PRICE INFORMATION SERVICE **★ FX ★ EQUITIES ★ FUTURES & OPTIONS ★**

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OF SECONDARIA ETS Screens din for Forex dealers in Tokyo

The decision has a country of the decision by the second of the second o states of bottles of a state of the state of And here dulingers having the continue of the

Foreign banks are packing up. slamming their operations as it credit squeeze hits foreign exchange trading writes Emiko Terazono

have area delegated to the same and the same and the control of the same and the sa deed to hand father have been and transfer with the makes of the section of the transfer of the section of the grapher of higher titles.

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Bill Coleman, talented amateur phonographer and investment banker with an environmental focus.



Bill Coleman believes

is a sound investment.

the environment

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makes ABB the world leader in electrical engineering.



INTERNATIONAL CAPITAL MARKETS

US bank

earnings

down 12%

for quarter

MANK earnings dropped in

the second quarter, but Mr William Seidman, chairman of

Federal Deposit Insurance Corporation, said he expected a slight improvement in earn-

ings for the full year.
The FDIC, which supervises

and insures bank deposits,

said commercial bank totalled \$4.6bn, down

per in from in period

■ year miller. Mr Seldman (pictured

below), which is shortly in least FDIC chairmanship, said

he expected earnings total \$18bn \$19bn the whole of 1991, compared with a total

of III. in 1990.

By George Graham

Argentina breaks the lull with \$300m two-year deal

By Simon London

THE DEARTH of new issues in the Eurodollar of Eurobond market broken yesterday with contrasting high-yield and very low-yield deals launched by Argentina and the European Investment

Argentina added its the growing list of Latin American borrowers which have returned to the international capi a market this two-year

deal, lead-managed by J.P. Morgan Securities, and priced in offer investors semi-annual yield of 11.3 per - - - US Treasury bonds ill 510 battis points.

Participants in the deal reported strong demand from continental Europe and off-US investors, the two areas which most consistent buyers Latin American paper, The bonds up from price of the to be 100% by the close of trading. Like Brazil, which

tapped the market this through the Petrobras title through the retrouras
oil company, Argentina
has not agreed a full
rescheduling agreement with
bank crèditors. In view
investors' concern issuer, the last the last a put option with one

contrasting del came Bank, which launched a \$300m Ive-year issue lead-managed by S. G. Warburg. The deal car-ill a coupon 7% per and and was priced to yield 25 basis points The United States of this maturity — considered to be very tight by many inter-

Borrower US DOLLARS Sandoz Fr EIB(a)† Rep.of Argentins(a)† Toha Zina Co.(a)¢†

CANADIAN DOLLARS

Link Fin.for

Dev.Bk.(a)†

mediarles before the bond was launched.

However, doubt proved unfounded. The deal strong demand from European investors and traded up from a limit re-offer price of 99.734 to bid by late all the the yield spread

INTERNATIONAL BONDS

over Treasuries In III Sandoz, the second largest

made a rare visit the inter-national debt market, launching a \$500m warrant bond issue, lead-managed by UHI Phillips & Drew.
The seven-year bands a coupon of 4 per cent, and

to buy Sandoz price just SFr10 above the price price in the issue launched - exercise premium % per dividend yield of around 1.7

There are the class of warrant convertible either into Sandoz bearer that or participation certificates. which are make the mi Principles.

Participants II the deal mail that the terms of the issue enough elicit enthusias tic response from international

In addition, the deal larger than the \$200m to \$300m issue the market had been

After a promising the deal fell from an interprise if **HEW INTERNATIONAL BOND ISSUES**

101 4

With #Floating a)
to offering exercise into Sandoz bearer shared or bearer participation oer
tg price. c) Coupon payable semi-annually. Put option 7/10/92 at 99% %. At 4
) payable quarterly in arress. Minimum occupant

par to 98 bid by late afternoon, just inside full of 2¼ per cent.

Ontario Hydro's fourth Canadian dollar global bond offering will be a 30-year deal, launched as soon market conditions are right, the borrowers said. Joint lead man-agers to the deal will be Goldman Sachs, IBJ International, RBC Dominion and Wash

Union Had of Switzerland will not use new man in its synthetic medium-term franc bond future. Its follows the ment by the Coptions and Financial Exchange that it would offer a medium-term interest

October 3.

Paul Dimmick bes been named head trading Chemical Banking Corp, which is being formed by the of Chemical and Manufacturers Hanover, Reuter reports from New

Mr Dimmick is currently president of Manufacturers Hanover Securities, the primary dealership of Manualt. Hanover,

Mr Dimmick's user of responsibility will include Treasury, municipal, mortgageand cial paper markets, along with brokerage of US securities and exchange-traded futures and

Ina Drew, currently a managing III in Chemical, will responsible in management of US dollar interest rate sensitivity in liquidity. Her will will domestic investment portfolios of die bank.

Book runner

Citibank AG

1%/14 IMI III III

5.G. Warbuig Secs.

bearer participation certificates at a on 7/10/92 at 99% %. d) Coupon pays

The FDIC showed

that 88 per cent of banks were profitable in the April-June period, and we half reported higher earnings than a year However, this was in by continued commercial property loan problems, espe-cially in California and north US. "Unfortunately, the second-

quarter figures could be char-acterised as the banking industry bumping along the industry bumping along the bottom recession. In recession. In recession. In the last recession with the look like it getting much better," Mr Seldman said. He repeated his call for Congress the bank insurance fund, ithough expected the fund still to have a positive balance by the end of this year.

Investors await stream of issues

INVESTORS can expect to be bombarded by a steady stream of international equity issues Furn Europe and the emerging markets, but fewer issues from the US, in III final quarter of this year.

The recent min in world stock markets is likely to from: currently unlisted companies about le float: Illies companies raising new capital; and secondary market trades, to sell all or part of his

A total M \$3.043bn was through international equity in the first quarter, and \$7.184bn in the second quarter, according to figures from International Financing

Wan the runner hill drawing to sciose, corporate finance departments expect a steady pick-up in activity. "The quarter, particularly if one or two big deals," says UK house. However, Profit for the final

quarter may and quite high as in the limit or second, given that were US companies expected a launch international equity the final quarter in the final second quarters of 1991. "Most of the obvious financing has been done - from now on only expect to smaller deals emerging from the US," says one American

In Europe, a handful of large international equity are expected in next The British Telecom scheduled for November is

INTERNATIONAL **EQUITIES**

expected to amount to more than £5bn. Other companies unlikely any large offerings at the BT so the competing for investors' funds. corporate finance departments do expect handful n large European Issues before and after the BT offering.

Italy, Spain and, to sesser extent, Portugal are international equity internation in the pext few months. Partial priva-France, and possibly Sweden, during 1992. The main large European

large international equity issues in the next few months are: Banco di Napoli and possibly Credito Italiano, as a result the planned reorganisation of the Italian banking sector; Repsol, Spain's state-controlled oil producer and refiner, which has already been partially pri-vatised; Total, the French state-controlled oil group which some investment banks believe could raise about \$500m; Beazer, the heavily-borrowed construction and build-

ing materials group, which plans to float its UK-based housebuilding and contracting Among the emerging economies, Mexico is earning a reputation an interesting market for investors. Interna-tional offerings have been launched recently by Grupo Carso, a holding company, and Empaques forestry company, while Televisa, the television and publishing group, is preparing an estimated \$500m equity offering by November or

December.
"Mexico has replaced limit market," up one emerging which the second in forthcoming Mexican "People think I is a second mar-

ket, and generally we it as a bit more stable than some Far Eastern markets: it's close to the US and some Mexican companies are seeking listings on

the NYSE."
Mexico has the additional advantage har Far Restern markets such as Korea and Talwan of allowing direct

Taiwan of allowing direct ulty investment.
Until recent, foreign investors have had to invest in Korean and Taiwanese convertible bonds or in the first through country funds. However, the situation will change soon as has promised to allow limited direct investment in certain equities next year. The announcement has raised interest in the Kasem market among UK and European among UK and European

among UK and European investors recently.

Already, stream of Korean and Taiwanese deals — mainly convertible bonds and bonds with — is in the ripeline. These include: Far Eastern Textiles, Taiwan's largest textiles group (lead-managed by Salomon Brothers); Parific Electric Wire — Catile, Taiwan's biggest cable maker (lead-managed by Schroder); as well as KiA motors, Hangyang Chemical, I — Pharmaceutcals, and — Cement Korea.

Japanese banks' debt ratings downgraded

I and III Toho Bank, Reports from Tokyo.

Japan Credit and A had downgraded the long-term debt of the Long-Term Credit Long-to As plus from Ass Long its relatively with lending to non-bank financial institutions compared with city banks, and increases in loans in real estate and construction firms in recent years.

The agency also downgraded assets has received from the country and property markets. The agency Bank of Ikeda, an

regional bank, to A minus from

downgraded I long-term debt margins and declining profits.

Japan Credit downgraded the long-term dall of Toho Bank, a regional bank based in Fukushima, plus from As Japan, by plus from As minus due to its narrowing profit margins and declining

> the downgrades are Long-Term Credit Bank's Y80bn of debt, Tokal's Y80bn debts, Y10bn of debt, and Toho' Hong Transit
> US\$5bn in between
> now and to fund tion # a 32km railway from Kong's island to a new airport to be built on Lantau island, Reuter

Long-term dell subject w

Securitisation study by American Express

AMERICAN Express may securitisation issue this year, AP-DJ reports. Mr Michael P. Monaco, chief officer,

pany "will make a decision within a mould or so" under initial test of the credit and the state of the credit and the credit and the state of the credit and t market. American Express said in July it was looking at securitisation of martgage and an arrivable on the books of Boston Co,

the asset management arm of Shearson Lehman Holdthe currently being restruc-

review in sour solution to

Mr Macorn libit is touring Europe in mid mand managers and other financial investors, said, however, that American Express had expanded its

include well and receivna said lie company looking minimum \$30m.
to \$400m securitisation of mr
receivables alone and a similar
amount for Boston Co's

gage book.
"We haven't made a decision
yet on the exact dollar
amount," Mr Monaco said. wever, he said it was possi-ble that the company would least \$400m of its oredit card and mortage receivables by the of the

e Iraq is opening in the land is opening in the lank with an initial capital of 100m dinars, the Iraqi in Agency

reports.
The bank, to be known as the Dilla (Tigris) Bank, would offer shares to businessmen and other investors.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

100

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS	7	Tuesday September 10 1991			Man Sep 9	Fri Sep 6	Thu Sep 5	Year ago (approx)		
& SUB-SECTIONS Figures in parentheses show number of stocks per section		Index No.	Day's Change	Est. Earnings Yield% (Max.)	Gress Div. Yield% (Act. at (25%)	Est. P/E Ratio (Net)	xd adj. 1991 to date	lodex Na.	Index No.	Indiex No.	Index No.
1	CAPITAL GOODS (183)		-0.5	9.59	5.57	12.85	23.87	875.25	879.28	874,81	739.86
		1120.62	-0.5	8.02	5.54	15.91	32.33	1126.22			915.82
	Contracting, Construction (31)		-0.2	8.68	6.61	15.43	33.40	1185.47	1189.91		1126.7€
4	Electricals (11)	2468.28	-1.4	9.69	5.40	13.18	63.95				
- 5	Electronics (24)	1796.65	-0.5	9.82	5.07	12.76	48,40				1596.6
	Engineering-Aerospace (8)		-1.1	17.07	6.26	7.02	12.11	404.B5	416.01		437.09
- 71	Engineering-General (45)	498.99	-0.8	10.42	5.15	11.78	13.19	502.87	502.99		411.3
	Metals Forming (8)	445.72	-0.8	14.84	7.92	8.18	17.15				418.8
.9	Motors (12)	367.52	-0.6	7.97	6.54	16.02	12.70	369 85	371.25		303.48
	Other Industrial Materials (20)		-0.1	8.27 7.30	4.89 3.49	14,17 16,90	38.33	1669,40			
쇎	CONSUMER GROUP (188)	1000.47	-1.0			15.30	27.37	1585.69			
22	Brewers and Distillers (22)	1928.30	-0.6 -0.2	7.97 9.26	3.46 4.02	13.35	34.70 24.86	1940.11 1236.46	1947.18 1234.71	1949.98 1236.69	1012 00
25	Food Manuracturing 117/	1233.00	-1.1	7.92	3.07	16.50	44.38		2751.63		2405.29
27	Food Retailing (17)	2470 50	-1.7	5.29	2.36	21.53	35.03		3775.45		2383.00
쓂	Hotels and Leisure (23)	1 174 07	-0.7	8.26	9.07	14.74	37.19	1385.65	1385.70		1205 8
57	Media (26)	1676.03	-0.6	7.22	4.65	18.04	41.56			1520.09	0.00
31	Packaging, Paper & Printing (18)	770.43	-2.3	7.30	4.27	16.60	16.35	788.41	785.72	780.58	504.78
34	Stores (32)	1028 49	-0.7	7.41	3.62	17.61	17.96	1035.27	1036.43	1030.49	752.27
	Textiles (9)		-0.5	7.37	4.83	17.29	14.09	646.93	651.16		404.02
40	OTHER GROUPS (109)	1289 52	-0.5	9.40	5.02	13.32	32.75		L304.40	1298.59	1024.9
	Business Services (12)		-0.3	7.50	4.56	16.50	30.08	1442.79	1443 37	1432.82	0.00
42	Chemicals (21)	1475.98	-0.3	6.90	4.89	17.89		1490.63		1492.91	1044.58
43	Conglomerates (10)	1498.51	-1.4	9.94	7.04	12 15	35,17		1526.57		
44	Transport (13)	2363.96	-0.3	7.62	4.54	16.25	62.68		2368.04	2359.44	1916.4
45	Electricity (16)	1245.78	-0.2	14 09	5.22	9.10	27.53	1247.78	1255.03	1246.12	0.00
461	Telephone Networks(4)	11545.79	-0.5	9.55	3.93	13.71	28.34	1553.71	1570.63	1565.79	1153.78
	Water(10)		-0.9	16.40	6.17	6.75	118.37	2516.48	2539.85	2528.54	1947.50
48	Miscellaneous (23)		-0.5	5.21	5.16	26.57	47.96	1931.34	1947.79	1931 28	1546.2
49	INDUSTRIAL GROUP (480)	1310.40	-0.7	8.42	4,38	14,73	28,74	1,320.14	1326.09	1321.00	I031_55
51	011 & Gas (20)	2451.05	-04	10.66	5.62	12.39	78.32	2460,41	2469,89	2479.74	2485.05
	500 SHARE INDEX (500)	1408.56	-0.7	8.70	4,54	14.39		1418 49	1424.67	1420.58	1149.80
_	FINANCIAL GROUP (92)	837.28	-0.9	_	5.57	_	27.93	844.77	846.06	844.11	691.39
	Banks (9)		-0.9	4.35	5.45	43,10	36.83	988.17	990.15	987.40	740.103
	Insurance (Life) (7)		~1.0	_	5.23	-	42.61		1617.92	1616.70	
	Insurance (Composite) (6)		-1.4	- 1	6.62	- 1	25.81	674.65	678.82	677.38	581.58
	Insurance (Brokers) (9)		-0.5	7.24	5.97	18 06		1135.99	1131.11	1132,23	B39.39
68	Merchant Banks (7)	452.96	-0.2	-	4.63	- 1	12.16	453 8B	451.78	449.63	371.46
11	Property (36)	955.12	-0.4	5.83	4.88	24.16	22.40	958.49	952.31	950.93	918.08
70	Other Financial (18)		-1.1	10.69	677	11.75	8.67	271.30	268.91	266.91	254 29
71	Investment Trusts (69)	1245.30	-0.7	-	3.47	-	24.33	1254 27	1261.80	1260.00	1058.40
	ALL-SHARE INDEX (661)		-0.7		4 64	-	31.08	1278.85	1284 07	1280.53	1039.42
+		Index	Day's	Day's	Day's	Seo	Sep	Seo	Sea	Seo	Year
- 1		No.	Change	High (a)	Law (b)	9	- G	5	4	3	290

	FIXED INTEREST							AVERAGE GROSS REDEMPTION YIELD	s	Tue Seg 10	Mon Sep	Year ago (approx.)	
Ī	PRICE INDICES	Tue Sep 10	Day's change %	Mon Sep 9	Accrued Interest		1 2	Coupons 15 years		9.44	8.57 9.47	11.01 11.01	
2 3 4 5	Index-Linked	122.58 135.20 142.12 159.00 133.39	+0.25 +0.37 +0.10	122.48 135.08 141.77 158.40 133.26	2.13 0.46 2.60 1.98	10.60 8.83 9.28	7 8 9 10	Coupons 15 years (8%-10%) 20 years 18 years (11%-) 20 years (11%-) 20 years (11%-) Irredeemables	to Syrs.	9.44 9.61 9.83 9.72	9.47 9.64 9.62 9.85 9.73 9.67 9.69	11.01 12.06 11.50 11.34 12.15 11.76 11.62 11.13	
7	Up to 5 years (1) Over 5 years (10) All stocks (11)	148.65	+0.14	163.72 148.44 149.46			13 14	isflation rate 10% tip inflation rate 10% Co	rer 5 yrs la 5 yrs rer 5 yrs	4.20 2.80 4.01	4.20 2.81 4.02	4.30 3.49 4.12	
9	Debs & Luans (58)	113.79	+0.58	113.13	2.39	7.35		Loans 15	jears jears jears	11.44 11.16 10.97	11.46 11.22 11.05	14.16 13.06 12.82	

aOpening Index 26:46. 1; 9 am 26:36. 3; 10 am 26:31. 11 am 26:37. 9; Noon 26:38. 9; 1 pm 26:38. 2; 2 sm 26:38. 2; 2 30 pm 26:37. 9; 3 pm 26:30. 6; 4.10 pm 26:31. 9; (3) 8.30 am (6) 3.07 pm 1 Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday Issues. A list of codifications is available from the Publishers, The Floancial Times, Number One, Southwark Bridge, London SE1 9HL. The FT-ACTUARIES SHAKE INDICES SERVICE covers a range of electronic and paper-based product. Telating to these Indices. These are available by subscription from FINSTAT, Iben House, 42-47 Minories, London EC3M 10Y. Tel: 071-702 0991.

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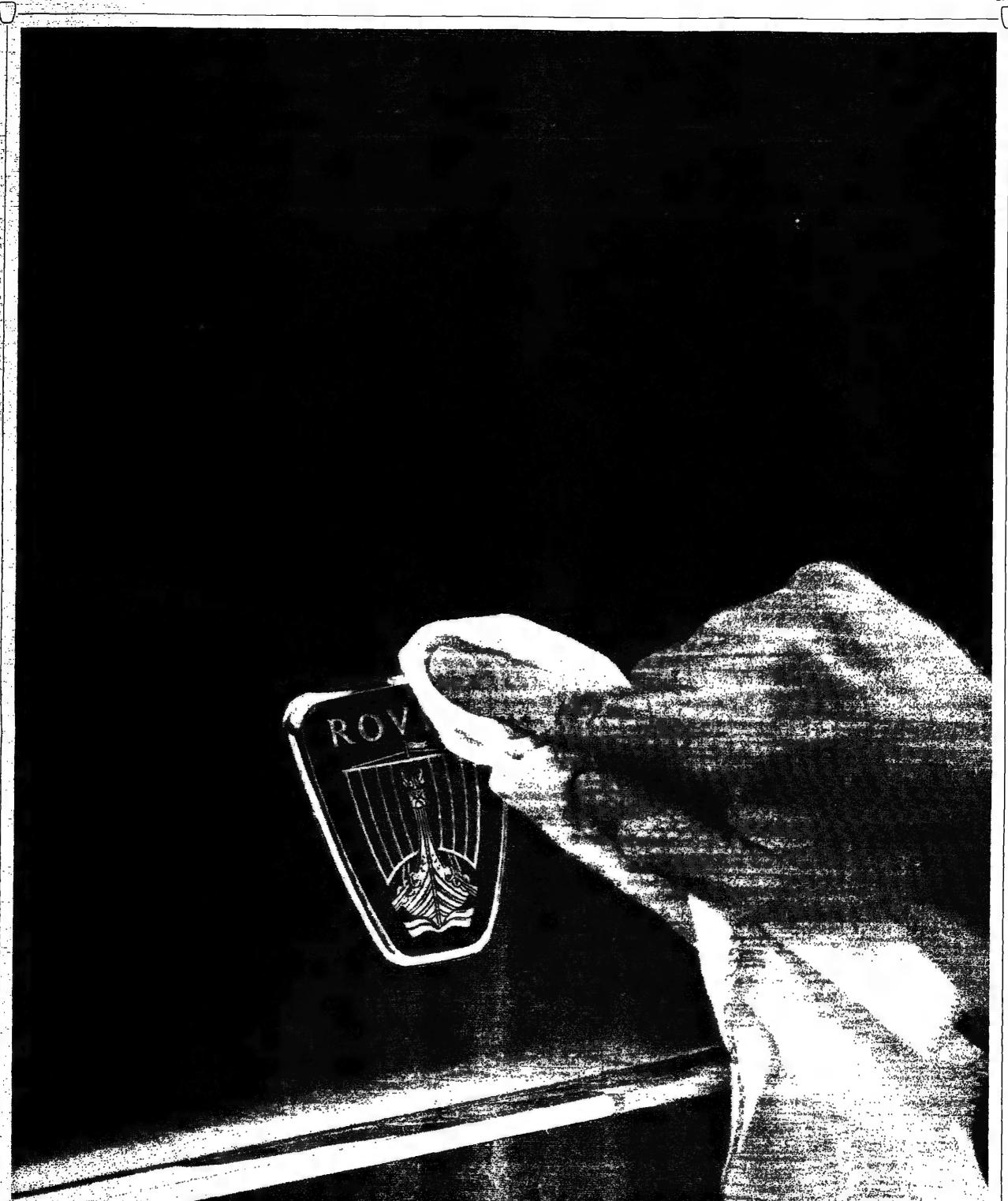
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A USED ROVER IS BOUND TO BE A BIT SPOILT.

Before a used Rover me be approved it has to get through an inspection covering up to 60 individual tests.

To begin with, all the paintwork is scrutinised to see if it's up to scratch.

Then, everything from the first switch on the dashboard down to the last ball joint is thoroughly cleaned and checked. (To make sure it's done properly, before they test the car we test the dealer.)

The engine and all the related electrical systems are given a computerised diagnostic check and the mileage is authenticated.

If you're not completely satisfied with the car in

the first couple of weeks, there's a 14-day exchange plan?

Finally, each model comes with a reassuring

6 months free warranty backed by Rover."

And the knowledge that when you drive off in your new car, that's exactly what it will feel like. A new car.



EX 101

*SUBJECT TO VEHICLE AVAILABILITY: **FULL TERMS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN STRUCT BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BEQUEST THE WARRACTY WILLIAM SCHOOL BETWEEN UNDERSTRINGS AND CONDITIONS AVAILABLE ON BETWEEN UNDERSTRINGS AND CONDITIONS
Options running out as bond holders threaten reconstruction

Crisis deepens at Brent Walker

BRENT WALKER'S directors were last night in a crisis meeting with Standard Char-tered, its lead bank, to how respond the infinial of holders its convertible

Earlier in the day, Mr Ken Scobie, chief the troubled leisure group, had met with Mr Christopher Spor-borg, deputy chairman of Hambros Bank, who is ing the dissident bond light Mr Sporborg told him that there was no question in enough bondholders backing reconstruction plan to

allow it in through.

This came as a blow in the which had hoped that statement put

Ramar shares

suspended

By Richard Gourlay

previous day by the bondholders let some for

The reconstruction plan is dead", commented ■ bond-holder. He added that Brent Walker's limited had only two outions.

They must either to negotiate with Lonrho, the trading group which it to acquire Brent Walker, into receivership. He mill there wery

third option. The dissident bondholders, i by Mr Michael Smurfit his com-mus Jefferson Smurfit, would accept revision of the struction plan which the bondholders security new of preference

shares being issued in the However, the banks said yesterday that they would never

agree to this, as a point of principle. been united in their sition 🖿 Lonrho's offer. But terday and said they would be prepared to consider an offer, if

Lonrho was prepared to pro-vide financial support to Brent Walker while it was inspecting the leisure group's assets, known is due dilithey Lonrho carried out Loude diliinspection, only Lind

not come la anything then we have our money back first on the basis of whoever puts in the funds last gets them back first." One banker said last night he did not believe that any

m make II acceptable

musiculary increase in the

binler superster to them

around £20m", said a banker.

Lonrho yesterday said it would be willing provide the loan. But a

and a milition. "If the bid did

"Lonrho will have to put up

money put in by Lonrho should rank ahead of the

Walker.

Shares in Ramar Textiles, a supplier to Marks and Spen-cer, have been suspended at 14p after Samuel Montagu withdrew its underwriting for a rights issue and share placing for the garments company. Ramar said its poor finangial position had caused production difficulties which

Suspension of the shares came before today's extraordi-nary general meeting where shareholders would have voted to approve the £3.2m placing and £3.2m rights issue.

Samuel Montagu said yesterday that it was not yet clear how the company's financial position could have changed

On August 16, at the time the rights issue and share placing were announced, Mr Ronald Metzger, chairman and finance director, said Ramar was profitable at the operating

what he called "one-off coets" had resulted in a loss before tax of 25.78m for the nine months to end-March this year but "these matters" had been learned we called year but "these matters" had been largely resolved, he said.
Samuel Montagu said Ramar directors had been forced to reassess their previous state-increase."

Samuel Montagu said Ramar had been irrelevant. "We decided it would be exceptional supplier increase." However, EIS's many points and the EGM.

EIS bucks depressed sector trend with advance to £7.1m

EIS GROUP THEFT IM recessionary trend in the engineering by raising both interim profits and divi-

by nearly 6 £7.06m (£6.66m) in the half of

If the specialist engineer delivers pre-tax profit expecta-tions of £14.5m to the full £1m 1990, it will ackieved 21 mars of

growth.
EIS also announced yesterday the £3.85m purchase of Flightspares, a distributor of aircraft parts, but said the £18.3m raised in a rights issue in April remained intact, giv-ing it scope for further acquisi-

Interest received had risen by about £200,000 as a result of the issue.

was helped by just over £3m from last year's acquisition of Davall, a maker of gear prod-

ucts. Mr Howard Wormsley, com-

tomers had often taken a simi-The group had been fleet of foot in terms of finding new applications and geographic destinations for its products. Mr Peter Haslehurst, chief

executive, said the strongest performance had come from the Flexibox seals and couplings division, where demand had buoyant han oil

neering was similar to the first half of last year, while process equipment and shown vulnerability to the motor and consumer goods sectors.

The group was protected by the geographic spread of its

Two thirts of manager lies nurses, with a bid half of in continental Europe. There are factories in 11 countries and the group operates in

Earnings per share, adjusted for the 1-for-4 rights issue, 14.211p (13.954p). The interim distance 3.175p (3.025p).

One virtue of the UK recession been to me the word

from the chaff, giving a com-shine. It has proved particu-larly adept ... passing on its disciplines to acquisitions and the cash it has in hand will to be amply repeated. Flightspares should move a classic example. should prove a classic example, for behind its measly 1990-91 pre-tax profit of £230,000 lie sales of more than film and operating profit of nearly sim. operating profit of nearly £1m. April's rights issue price of 265p, at quite a discount to the market price of 327p, looks even cheaper at yesterday's close of 370p, a new high. Bouquets aside, there are two slight dampeners. One is that the extra shares in issue, coming only two years after the last rights issue, will keep earnings per share flat this earnings per share flat this year and next, even on another forecast rise to £16m in 1992. The other is that EIS is short on recovery potential, although in 1993 a late-cycle upturn in process equipment should coin-cide with the full benefit of acquisitions picked up in the recession. On a prospective n/e recession. On a prospective p/e of less than 13, it is at a disengineering and a strong hold.

An encouraging performance

The key points from the Group's interim Report were as follows:-

"Against a background of increasingly difficult trading conditions . . . the Group's performance ... has been encouraging."

"Significant progress has been made in implementing actions to achieve the benefits from the merger."

*The Group's paper manufacturing operations produced an excellent performance."

"Caution needs to be exercised in considering the second half-year outlook."

"The Group is better placed than most of its competitors to perform effectively."

"We remain confident about the prospects for the Group once overall economic conditions improve?

INANCIAL SUMMARY	6 Months	Proforma Months to 30.6.90 E's m
Turnover	1,258.8	1,394.8
Pretax Profit	135.5	142.3
Operating Profit - Paper Manufacturing	142.2	126.9
- Paper Merchanting	8.8 ·	14.3
- Forestry L Pulp	(4.9)	6.8
Total Operating Profit	146.1	148.0
Earnings per share	10.7р	11.7p
Dividend per share ·	3.30p	3.30



Arjo Wiggins Appleton

The leading paper group in the EEC.

Molins to fight Leucadia takeover

By Drammen Maddox

MOLINS, Ille international inhama and packaging machinery group, yesterday the extraordinary meeting which it will be had be independence Iras Leucadia National the II and the conglomerate lish already 48.5 per cent of its

The company has urged shareholders to reject Lencad loan illumina ity == U. Molins board if

per cent fall in interim pre-tax profits to £6.8m (£7.0m) for the

Leucadia has steadily increased failure of offer in Maria in May 1990.

EGM and will propose to remove three non-executive Molins and appoint in a line own nomi-

Molins argues that Leucadia is attempting to secure control without making a full offer to shareholders, "consistent with its corporate history in III generally accepted principle in III United Kingdom".
It points out that the Molins

share price of about 357p is above Leucadia's offer of 275p per share in May 1990. Recent share purchases by Leucadia have been at 400p.

Despite a 29 per cent rise in turnover to £75m, Molins managed only a 5 per cent increase in trading profits to £6.9m (£6.6m).

Margins were life by price competition in LAID the packaging, and by the failure of SNOW UK marty printing to make profits following a deferral of expected

to and interest payments 21.8m (£1.5m).

Earnings fell 5 per cent to 16.4p (17.3p) and the half year dividend is maintained at

Molins' advisers are Lazard Brothers and Leucadia's are Hambros Bank. 8

Better trend at Singer & Friedlander

Singer & Friedlander, the merchant banking and prop-erty group, yesterday reported a dip in interim pre-tax profits but a recovery from last year's poor second half year when bad debts hit its banking busi-

Profits emerged at £8.11m against £8.72m in last year's first half and £4.85m in the second half. An unchanged 1p interim dividend is declared from earnings of 2.59p (2.64p).

(2.5-p).

Banking profits slipped to £4.28m (25.02m) reflecting "quest conditions in most of the areas in which the bank operates," the group

said.

Property made a flat contri-bution of £1.31m with the port-folio virtually fully let. The group resumed buying prop-erty earlier this year after a near three-year gap while the market peaked then

Interest and investment (£3.15m) with higher earnings from companies more offsetting declining in the companies

Arjo Wiggins Appleton meets _______ cit City forecasts with £136m

Appleton, the Anglo-French group which formed last through - Wiggins Teape Appleton and Arjomari-Prioux, yesterday reported "encouraging" progress against
background
profits for months to line 30 to to a notional comparable figure of £142m. The profits was in line with expectations but lysts disappointed that the only held at

The manus fell 17p to the 2720 AWA's slipped in to with prices disguising a marginal increase in volumes.

Molins has also declared a 3

increase in amounted amounted in 10.7p (11.7p).

If Stephen Walls, chief executive, and the companies of merging in the companies in progressing well – if at a slightly slower pace than be had originally hoped.

"If we look at the benefits of the merger then they certainly

the merger then they certainly that that anticipated at the time of the deal," he said. Mr Mr adversely III do by ative currency movements and the group's making design the land of pulp

turing

Stephen Wails: sale of Portuguese mill stake progressing

the sale of its 42.9 per cent stake in the Portuguese Sopor-cel pulp mill. A decision is expected before the end of the

the stake for £126m to Stora of Sweden fell foul of the Portuguese government on competi

AWA's paper manufacturing activities saw a strong increase in operating profits from £126.9m to £142.2m as Appleton Papers in the US recorded strong gains. But paper mer-chanting was badly hit by depressed prices and profits fell from £14.3m to £8.8m.

The company's forestry and pulp operations experienced a sharp reversal in their fortunes

as a result of weakening prices, and fell from a profit of

into a £4.9m loss.
Mr Walls said he remains cautious about the prospects in the second half with recovery being delayed by the continu-

being delayed by the continuing over-capacity in some sectors of the paper market.
But he added that demand in
the US had begun to pick up
and that there were "glimmers" in the UK. "There are
the first signs of improvement
in activity levels but it is very
fragile," he said.

France remained an uncertoin market and Germany.

tain market and Germany; which had remained extremely buoyant in the first six-months, was beginning to

Shortfall in orders cuts P-E by 33% to £1.8m in first half

P-E International, European management and European managemen and computer consultancy, and 33 per test slump in pre-tax profits for the first half of 1991, from the first hal

Turnover numby 4 pur min helped 1 a 15 per rise in manufacture fees, sticularly in systems puter services, and by a brief in UK fees after the Gulf war before the second

quarter's disappointment.
In the UK the systems group
performed well but management consultancy, information technology and computer wivices were hit in the second

quarter as their customers cut

postponed and in incompanies were converted in firm orders."

Total costs rose per cent, partly because more fee-carning staff were needed to secure

Earnings fell per 2 cent increase in shares acquisition of SNJB. The interim dividend is maintained 2p.
The £9.8m pt to of Handley-Walker in August group one of the UK's larger independent management

The state of a management consultancy allowing staff

P-E has little choice but to retain key, expensive staff in get a horn of the scanty available business. The pause in acquisitions while: Handley-Walker in digested, will give a chance to judge the and in an whether other small acquisitions can mairii Wellerias success: A full year pre-tax figure of £4.35m (£4.2m) and earnings of 14.4p (15p) scarcely looks demanding given Handley-the inclusion. But nor does it leave room for the kind of nasty surprises that other acquisitive "people businesses" have "..." as ear nouts that can be satisfied only if the whole group does well. A prospective p/e of 12.4 reflects the group's strong market position but will be vulnerable to truther decreases.

CLF Holdings buy-back deal in £39m restructure

By Norma Cohen, Investments Correspondent

MR TONY Barnes, former chairman CLF Holdings, has agreed in buy back the bled to be from lenders to CLF to an for a nominal

He his company to ings, a large-ticket leas-ing operation, in 1988

CLF Yeoman, said yesterday that its banks had agreed to restructure £39m in debts in exchange for a deal to spin off company's troubled CLF subsidiary. ubsidiary.
All debts were incurred in connection with losses at the

connection with losses at the CLF subsidiary.

Yeoman had earlier said that it had been unable to find a buyer for CLF, that it believed the subsidiary had no value, and that it had written its valuation down to zero. CLF is a small ticket leasing company with operations in the UK and

Trading in company's

shares were halted on September 6 after the company said that talks with its 37 bankers had broken down.

Trading will remain suspended until shareholders have months attach of the

restructuring
expected in mid-October.
Meanwhile, CLF Yeoman
it was pursuing a claim
against SG Warburg and soliciLinklaters and Payne. It
that they should have known about financial difficulties in subsidiary CLF which became evident shortly after the acquisition was com-

CLF Yeoman said was now Warburg, his between CLF 193m purchase price and unit's current

The company said it optimistic about for legal action but did not a hearing for 18

Acquisitions lift Bodycote to £5.52m

By Peggy Hollinger

Acquisitions and the absence of interest charges helped push Bodycote International, the metal technology group with holdings in packaging and textiles, ahead by almost 10 per cent for the six months to June 30.

Pre-tax profits rose from £5.03m to £5.52m on turnover down 16 per cent at £32.6m The group received interest of £43,000, against charges of £835,000 last time.

"All our mainstream businesses performed well," said Mr Joe Dwek, chairman. Stockpack, the packaging arm, was the strongest business with \$25 to 30 per cent rise.

Despite its dependence on the aerospace industry, metal technology continued to show strong growth contribution.

Templeton Galbraith eases by 5% to \$33.6m

By Philip Coggan, Philip Finance Editor

TEMPLETON, United 1 Hansberger, Im Bahamas-based fund management group, yesterday announced a 40 per cent increase in its interim div-idend despite a 5 per cent fall in first half pre-tax profits.
The company said that the dividend increase reflected its

strong cash position, the recent performance of the strong cash position, the recent funds and confidence about the future of the state assured The shares rose 3p to 230p.

Templeton's statement had a characteristically political mes-

sage, citing the decline of com-munism as "one of the major municipoints in world history. The largest worries past 40 years have evaporated. On was the danger of nuclear war. The other was the announced determination of the communists to dominate the earth."

Templeton believes that recent changes will lead to more rapid increases in pros-perity and megreater willing-mass to invest across interna-

In the six months to June 30.

Templeton's operating profits dropped by per the first part of the first half of 1990. However, a substantial rise in income from its liquid assets to \$6.67m (\$3.62m) helped restrict the fall in pre-tax prof-its at \$33.6m (\$35.3m).

June 30 were \$17.5bn, up from \$15.9bn at the end of 1990. This increase was due to the rise in world stock markets. There was a led lich of \$100m to redemptions. In half turn-\$104.2m, of decline in commission in the derived initial charges on fund Templeton said that adminis-

Funds under manag

24 per cent over the first half of 1990 because of the purchase of Dais, a US quantitative research group and the conver-Templeton Life Assurance.

per share were 18.6 cents (19.8 cents) the

			UNCE		
	Current	payment	Corres - ponding dividend	Total for pear	Total last year
Ario Wilesho	1.25	21	2	2	4
Arjo Wiggineint Beattle(James)int	E.34		3.3	· •	6.35
Beazer	1.4	ine S	1.4	-	6.5
Bodycote IIIint		Jan 2 Dec 31	0.05	4	7.75
in a second	3	Dec 31	3.25		8.75
Deltaint	ů	Dec II	4.2		4.
ESInt	3.175t	Dec	3.025	-	14
Ferrumint	1.11	Jan 6	1	-	11.4
int	3	Oct 14	4	-	2.25 8.5
(J)fin	3	Die e	- 1	9	2
itemingint	3.25	DC 28	à	-	6.5
CountiesInt	2.75	Dist 24	2.75		8.25
Lambert Howarthint	4	Oct 24	3.6		11.25
Macro4fin	7.175	Nov 11		11	8.0
Trustint		Nov 14	450		9
	0.5	Apr 6	1.5	100	1.5
Molineint	3	Oct I			12
————Jnt	10	Sep 27	i i		18
Ospreyfin		Dec all	- 1	2.7	4.35
(Michael)Int	0.0	Nov 14	0.0		1.8
Parambent	0.55	Oct 11	0.55		1.55
PCTInt		Nov 15	2.4		6.4
P-E ind	2†	PW 1		Ę.	5.2
Pitterd GarnerInt	nți		0.25	-	0.25
RPS §int	1.4	Def 25	1.4	-	3.2
Scot Heritable	υŊ		1.5		1.5
§Int	1	Oct 29	1	-	2
Singer/Friedi'erInt	1	Nov 1	i	-	2.5
Templeton Galb'hint	7 +	25	5	-	15

Equivalent percept interior percept where otherwise stated, rights allowing for scrip issue, for capital increased by ACarries scrip option,

180

-

strong growth, contributing shout 60 per cent of pre-tax profits, against 50 per cent.

Earnings rose to 13.4p (12.7p) and the interim dividend is lifted to 3.5p (2.25p).

Savoy cites Gulf war and recession for £0.67m loss

By David Churchill, Leisure Industries Correspondent

THE SAVOY Hotel yesterday. atmounced a 2674,000 loss for the first half of 1991, blaming the Gulf war and the effects of the recession on hotel occu-

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Acquisitions

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40 Jan 20

to £5,52m By Peggs Hollager

The loss compared with a pre-tax-profit of £5.34m at the same stage last year. The company said that the impact of the war and the eco-nomic downturn was reflected in a 19 per cent fall in group turnover, from £45.6m to

The group comprises the Berkeley, Claridges, Connaught, and Savoy Hotels in London as well as the Lygon Arms in Broadway in the Cots-wolds, and the Lancaster in Paris. It also owns several Lon-don restaurants and the Forest Mere health resort in Hamp-

Savoy's ordinary shares are 69 per cent-owned by the Forte hotel chain and consolidated in its results, although it only has 42 per cent of the company's voting shares.

After several years of bitter rivairy between the two companies, an agreement reached two years ago means that Forte has two seats on the

Nu-Swift falls

to £10.7m as

recession hits

Nu-Swift yesterday announced

pre-tax profits down from £17m to £10.7m in the first

half of 1991, as the recession hit the group's office cleaning

and fire protection businesses

Turnover declined from £187.5m to £165.7m.

2187.5m to £165.7m.
The interim dividend is raised to 10p (8p) despite a fall in earnings to 15.45p (21.73p) per share. The group is 59 per cent owned by Mr Jacques Murray, its chairman, and 20.4 per cent by ADT, Mr Michael Asheroft's Bermuda registered security and auction company. Profits in the UK were £1.07m (£2.81m), while profits of. National Cleaning, a US business, dropped to £1.57m (£5.04m). US trading conditions remained difficult, perticularly in New York City, but a reorganisation sarlier this year should show benefits in the second half. Nu-Swift sald.

Interest earned was \$7.01m (£6.18m) thanks to cash remaining from the £184m

received in February 1990, for

the sale of Compagnic Con-trale Sicil, the French fire pro-

The company identified property as a secore business and began investing last year in Las Vegas and London.

tection business.

in the UK and US.



Giles Shepherd: sees only

By Peggy Hollinger

Savoy are return for Savoy voting the until Mr Glies Shepherd, Savoy's managing director, said yester-day that the first three months

PITTARD GARNAR, IN

company, has returned pre-tax prof-cut \$1.04m, against losses of

\$1.87m, We the no medic to

"Although trading condi-tion been i from the been is from the been in the bee

financial well-being," said Mr Macdonald, chairman.

Turnover fell by

demand, more pol-

icy on accepting customers,

margin, lower volume prod-

The clothing md chamois division, which last year

would breach interest cover

covenants for Let to end-

Mr John Callcutt, chief exec-

utive of the group which ear-lier this year announced pre-

tax losses of £33.9m for the six months to and-March, said he

October.

worst encountered since the beginning of the last war." In that operating the group and been in the in the first quarter, although it had returned to profit the following the months. Occupancy levels in the Savoy has the fil from an

half last year to just under 60 per this year. Mr Shepherd throughout the group

month during the first half,
with down by 10 first half of last year.

errors II we cent in the firm

Although trading picked in June, Mr Shepherd and that hotel in July
August disappointing.
in spite of line
expressed in dollar comparison with the beginning of the year.

He only selimmer ()
confidence beginning to
appear the old that the tendency of executives in the of Level bookings.

reported operating Lines of

operating profit although

"the clothing had

man is still far from

accounts for about 30 to 35 per of group turnover. In been hardest by the collapse in sheepskin prices appear.

Several appear of the stationary and staffing a staffing and s

restructured and staffing reduced by 300 m 1100.

compared to a limit of 6.8p. No dividend in recommended in

dividend recommends pay-ordinary shares, although pay-

This division, which

Pittard back in the black over", M said.

Mr Haggas expected 1992 to be very busy. Many of the itary millimus both at been

IL mill division it was a matthey of containing losses until improved.

In the part in the last in the retail was in from the £1.22m in £249,000. Manufacturing the same an increase in CLASS.

J Haggas recovers and sees end of recession Were were of the

Mr Brian

H chairman of John

West

spinner.

working at full
and he expected a little
improvement conditions.
His comments accompanied

a recovery in pre-tax profits in the second half of the year to June 30 resulting in year-end figures of £1.82m (£733,000). The shares improved 12p to

He ded by the monal man was will was the asual man. all my were chortling. It we are the first out while everyone else is all complaining." The first half of the year h

seen short-time working in the spinning division and a 17 per next fall in latinia

Full-time day working and night production was renarial in the middle of gradually improved since.

MAN OWNERS.

Improvements were all expected in the fabric muretail divisions. However, in

profits in 21.95m to Turnover fell to £33.4m

(236.5m). Earnings per share

1.93p). Following

1.93p). Following

1.93p is recommended,

Cost-cutting exercise only limits damage caused by recession

Delta profits dive by 28% to £33m

UK COMPANY NEWS

A COST-cutting exercise that included reducing the workforce by a see and only limit il damage by the recession on Delta, electrical and engineer-

Taxable profit fell by to 123.1m (£46.1m) to 123.1m in volume of up per cent in parts of the busi-

meeting in April, for result half of last year when profits amounted to said Milm.

Turnover slipped by Turnover slipped by Turnover (£415.5m).

The state price | 13p to 412p yesterday.

A time rate | 13p to 412p yesterday.

A time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 14p time rate | 13p to 412p time rate | 13p time 18.9p. The interim delical it lidd

Mr Robert Easton, chief

executive, said the UK contin-to "bump along ilm bot-tom". Signs M returning confiyet us translate into

intended build ence. Another acquisition donthal was in the emphasis on protection against was mid to be "a diment of high safety".

The group was and placed to an acquisition with gearing remaining a about the year-end level 14 5 14 com many liability toll £41cm.

Mr Raston said there had II ment of hard work in fight in the last received. including shedding 3,000 jobs and rationalising production

In engineering, it is five to been condensed into the profit had held up comparatively well at £9.5m (£10.5m), the post of a transfer of a tra strong performance in Ger-

in cables, when profit fell nearly to £10.7m (£16.6m).

Mr I volumes in power general cabling, the newly privatocking in negotiating sively im price.

reorganisation (UK production last reduced the number of sites by third, although capacity THE REAL PROPERTY.

Greater volumes operating efficiency. Volume decline stemming destocking by UK also al the circuit protec-



Allent Resident UK continued to bump along the bottom

by exchange run movements impact of recession in Austra-was incurred in this,

Polly administrators plan Sansui link

CREDITORS' committee of Polly electronics conglomerate, were HH yesterday plans by M administrators link Group, its Far Lawren electronics group, with the other electronics compa-

Mr Michael Jordan of Coopers Lybrand Deloitte, we senior administrator, flew is to London for its day w attend the meeting with the creditors'

Members told that despite growing financial problems Sansui, things are

generally looking positive for planned reconstruction if the Sansui is in urgent of cash as it limit set to incur a pre-tax late of Y6.4bn (£28m) limit year, reversing earlier expecta-

black this year after half a decade of

Goldstar of Korea, and Mr Alf Gooding, the Which electronics entrepreneur, and

Grand Holdings of Hong Kong been suggested in possible joint part-Creditors were told that plans for a

partial floating Del Exchange proceeding well. Tomorrow Mr Asil Nadir, Polly Peck

chairman, makes the appearance at It lawyers pressing for the from the Serious Fraud Time II visit northern Cyprus to inspect company records which they will totally ate Mr Nadir of charges of theft from com-pany funds. They say that the records ham already been authenticated by foren-

Disposals and closures cut SHT losses

By Peggy Hollinger

In return the interest pre-Heritable Trust, the mini-conglomerate, yesterday learner losses, following in sale or design of several loss-

making to June 30 fell from 23.88m to £3.15m on turnover down 29 per cent at £38.4m. Losses per share rose from 7.8p to 9.2p and the interim dividend is omitted (1.5p).

An extraordinary charge of was due to debt ref-nancing provisions for losses asset disposals. The group is in negotiations

with bankers on an extension standstill agreemen which expired on July 31. Net debt at the year-end 11 266.4m. The proceeds 11 256.4m. The proceeds 11 256.4m. Sales, which include John Letters, the golf club manufac-

and London, it been used to been agreed. reduce debt. During the six months, the group clossed OCM Canada, the oriental carpet group, and Nippasox, ill in the tile manufacturer.

Mr John Whiteh . com secretary, said the erty portfolio by and end if the year. Further non-residential property sales, amounting to about £6.5m had already turer, and property in

The group also with-drawn from UK housebuilding and on July 30 agreed the sale

Standard Fireworks t strongest business during the six months, and an order book which exceeded that of the made £3.1m profits for of last year.

Macro 4 up 4% and

optimistic MACRO 4, independent

computer software company, lifted taxable profits from \$7,25m \$27,65m in the year to June 30. parties and total and the second of the seco

June 30.

Mr Tom Kelly, chairman, said there had been no easing of the difficult trading conditions he had reported at the interim stage. And looking ahead, he said the group transitions are also after the group transitions are said to group transitions. remained exposed to overs currencies, particularly 🚍

However, the continental Etropean subsidiaries were anticipating continued growth cash resources were strong and growing and he remained opti-mistic of more than a nominal profits increase during the coming year. The company's marketing philosophy remained one of renting rather than selling its products. Earnings per share emerged at 23p (20.6p). A final dividend of 7.175p is recommended, lift-

ing the total to 11p (8.9p).
Turnover improved by 22 per cent to £18m (£14.8m). The sidiaries and agents contrib-uted 78 per cent (76 per cent) of sales, reflecting, Mr Kelly said, increasing commitment to overseas markets. All subsidiarles continued to be cash generative and cash sufficient.

Sturge to manage Lloyd's syndicate

Sturge Holdings, the biggest Lloyd's managing and mem-bers agency group, is to man-age Leadenhall syndicate 254, a medium-sized motor insurance syndicate with stamp capacity permitted premium income

of £25.8m in 1991. Leadenhall formerly managed by Charman Underwriting Agency which will now concentrate exclusively on marine syndicates.

James Beattie declines 22%

James Beattle, Wolverhampton-based department store group, suffered a per cent fall in pre-tax profits from months to July 31.

The company blamed the recession. It added that it was not possible to judge the tim-ing of any uptorn and hopes of an improvement in the second nalf were almost certain to be frustrated.

Turnover was almid at 228.3m but that was at the margins trading profit fell to (£1.49m). had investment income and interest fell to

Earnings were 3.4p, against 4.2sp. The interim div-held 1.4p.

Ferrum concerned over Dutch side

Ferrum Holdings, the engineer-ing and olifield services group, lifted taxable profits by 34 per cent over the six months to The advance - from £1.06m

to £1.42m - on turnover ahead to £24m (£22.1m) and according to Mr Simon Miller, chief executive, represented "a continuing advance in spite of the current economic climate." However, Mr Dun-lop, is retire as chairman in the year-end, in the Dutch economy showed signs in slowing, a

group's structures division. The interim dividend is raised 1.1p (1p), payable from earnings (3.34p).

Herring Son & Daw just ahead to £1.8m

Taxable profits Herring Son Holdings, commercial property consultant, edged ahead from 11.81m in the six months 13.31. The company also

announced two acquisitions yesterday. Leay Maxwell, Man-chester, and Bristol Keith Groves, being acquired I total consideration not exceeding \$250,000, all which Emilian in shares is being paid 🔙 Leay

Maxwell. Mr Nick Owen, the chairman, and the interim result had helped by a mean improvement in agents activity. Additionally, from the state of business appeals months period amounted and welding equipment. If the beginning to come in a little \$5.18m, up from 11 is last that marginally

£3.02m to £2.37m for the six earlier than expected. dividend in stepped up 3.25p (3p), payable from earnings of 9.74p (9.71p) share. Turnover

Sharp decline to £636,000 at HCN

Advertising

Home Counties NewspaHoldings, the printer and
publisher, report a sharp cut
in pre-tax profit for the half

(26.66m).

end-June. to to was tional charge he redun Turnover was up irre

The interim dividend is maintained 2.75p, payable earnings per down from 14.36p 4.25p.

warned that improvement is greatest trading parties. overall trading position must be dependent in Le

Difficult trading at

Trading Howarth and competitive" according 🐸 Mr Roger Rowland, chairman & the Lan-CAMBRIC CARRY CORNER DISCO Despite an in taxable profits, from III -21.49m, a retail upturn", he is The

turnover of (£20.7m). Ale us at an esternio cent (80 per cent) earnings improved in 18.6p, against 16.4p last time and the letere dividend is lifted in to (3.6p).

Merchants Trust

The Merchants Trust, managed by Milanian Benson, reported of 231.7p at July 31. The figure compared with 215.7p ■ year mriam Med 191.3p all the many year-end in January. Kleinwort Benson-managed

of 10p for the current

25% to £2.09m

recruitment agency, reported a cent decline in pre-tax profits in the months to

The interim dividend is

Lambert Howarth

portion of the risk in VAT

The improvement on

Net assets ahead at

Attributable revenue if "

investment trust by the six

time, for earnings of 6.04p (5.7p) per share.
A second interim dividend of 2.5p (2.25p) in declared. In directors intend to pur a total

Michael Page down

The fall, from III'm in 22.09m, rates from Manual down to to Lord Rippon of Hexham, chairman, all the results reflected the continuing diffi-cult economic conditions for service industries and for employment businesses in par-

Earnings per thin came out at 2.13p (2.78p) but the market beld 1.0.6p.
Lord Rippon 111 112 while no significant included in trading levels was envisaged in the short term, the remained committed to the development of its European

Parambe tumbles sharply to £1,475

to £55,840 charges.
Earnings fell to 0.02p (0.66p) but the dividend a 0.55p.

Turnover by 25 cent £103,815 (£138,416). Gross investment income was barely down at £72,721 (ETC.) dealing income on the of of mi dropped mi and securities to £2,520 D.OH)

Improved margins as PCT edges ahead

PCT Group, the DEM company which ministr and hires power tools and lifting

interim profits reflected Improved margins === cost

The improvement for the first half of 1991, from the to £560,181, was achieved an turnover of Dan (USB) Following an increased tax charge, earnings per share worked through at (8.3p). The interim tracking green up to 2.5p (2.4p).

Fairbriar shares suspended

Fairbriar, il Epsom based housebuilder development were suspended yesterday: "pending clarification company's financial position." The shares

suspended at the company's Mr Mar Dipre, Fairbriar's chairman, announced in February that the group had made a pre-tax during the six months III September 🔳

company might have in make provisions against its property which could lim is an increase in borrowings.

He then warned the

add to RPS fall RPS, the USM-quoted environconsultancy, reported

Redundancy costs

pre-tax profits of Calling ar the six months III June 30. The outcome, struck ener exceptional redundancy costs of £121,000, compared 1990 and came on harmon of £4.61m (£4.78m).

man, said 🖿 expected to improve in the second half for cutting the mat base and developing more efficient of servicing clients. A maintained interim dividend if 1.4p is payable from earnings of 1.64p (5.03p).

Mr Le Clouston, chair-

Severfield-Reeve drops to £505,000

the industry.

Earnings share were down from 8.2p to 3.24p but the Commenting in the outlook, In John Reeve, chairman, said bearing in mind III III III recession affecting the con-struction industry, have started as second half

year will a good will book". **Robinson Brothers** shows 85% advance

Partly because a an improvement in the sterling-dollar exchange rate, Robinson Brothers (Ryders Green). maker organic chemicals, achieved 55 cent advance in pre-tax profits, in

On up from £10.4m to £12.1m tim taxable result came out at ____ (£410,000). Rarnings were (10p) E1 share. company's arm mil quoted.

TLS Range moves £267,000 into red

TILE Range, the USM-quoted webicle in swung III June III An interim pre-tax in of compared with profit

profit of 1997/10 at the line year-end. Turnover improved into E4.67m; profits the operating level However, a in the charges from pushed the

Mr Richard Birley, chairfirst half had been difficult customers had william from the economic Towever, he hard half had well, giving hope that recession may ending. Losse py there was out at 1.58p (2.85p earnings) and the no interim dividend (1p),

Cantors falls 37% and sees no upturn

Cantors, a retail frame group, reported 37 per 1991 The fall, from to

In addition, bad weather, the Gulf increase in the VAT rate combined

sumer demand.

to £57.03m.

Mr Harold Cantor, chairman.

said that although the com-pany made record first half

profits I had not immune

chancellor's stated

intention of restricting con-

extremely difficult.

The recommended final dividend is held 3p for a maintained total by the year of 4p. Barnings were 16.92p (17.9p). Recession catches

up with Gaskell

Exposure in the depressed construction and motor in the heavily upon Gaskell, the Lancashire-based carpets group.

profits for six months iii June 28 slumped to just £55,000 against £1.06m last

> and automotive upholstery products.
> Nevertheless, interim held 3p. payable from earnings 0.6p (13.9p)

time. Turnover declined to £16.8m (£20.8m) reflecting

Osprev falls sharply to £869,000

Osprey Communications pre-tax profits for Im year ended May 31 drop from £1.56m on turnover up to £31.2m. Much ill the farmer was

die in delaying expen-

A recommended final divi-

diture.

dend if 1.35p and a total a total 2.7p (4.35p). Earnings per tell to 4.67p (8.38p). Trecovery from the recession remains uncertain," said M John French, chairman. "But aged by Lie and Lie unaudited management management for the first months if the current

during this period." Adscene down 37% but recovery seen

the limit profits ever

The Marie Group, printer publisher provincial reported reported fall pre-tax profits from £2.53m, carry on 15 improvement in

£1.12m to £705,000 in the year May 31.

Publishing operating profits and down by per cent while there was a 19 per cent fall in

Mr Harry Lambert, chairman and chief executive, said that on the of the warter's figures the present year should be considerably better

Turnover was £17m (4m) with earnings per com-ing out 3.6p (4.4p). A recommended final dividend of 1.25p million in (4p) in

Provisions put

Micklegate in red Provisions against the fall in ; value in properties in Micklegate Group with taxable losses of £806,000 the year in end-April, compared with profits in

USM-quoted property group fell from 22.1p in 18.6p per share. On turnover of £7.74m (£6.25m) II was a profit care before exceptional charges.

He tangible was at the

The continuing its policy of keeping completed and let developments rather than selling them W discounted prices. Lieu share came out 2.79p (earnings 8.43p). The pro-

£20m expansion for Land Securities

Land Securities, the III largproperty company, in ght the Coppergate Centre, York's main shopping centre, from Wimpey Property Holdings for Line

The 160,000 sq ft retail! development, which has annual rental income £1.65m. national and retailers, including Dol. ; cis, Marks and Spencer, Fenwicks, Principles and the Body Shop. It also incorpor- i the Jorvik Viking museum, has im visi-

Wimpey and that the star ing actively in property, while reducing in long-term invest-

ment commitments.



CREST Nicholson, the loss-making housebuilder and commercial property developer, has renegotiated a £205m multi-option facility former that it beginning of July after mium we the loan package has been increased, "but not oner-ously," said Mr Callcutt. The announcing it would not paying interim dividend.

The 17 banks, III by National Westminster, have

multi-option facility was origi-nally negotiated during the Group borrowings peaked at £115m this summer representagreed waive interest arrangements this year and

ing parting of more than 80 per cent. Callcutt said yesterday was on the to reduce borrowings to later by the end of October. have negotiated lower level **NEWS DIGEST**

Michael Page Group, It-

end-June

drop in pre-tax profits announced by Parambe. dealer in investments works of art, for www law year to June M. The result was mind iffer a PSA from III III

The company said ! the

second depended the

ability of Ashlar, its we dealing

subsidiary, to increase sales.

en hall benen im er Severfield-Reeve, III struc-£1.31m to £505,000 in Land £1.31m to £505,000 in Land to end-June. Turnover Margins fell from 12.6 per in 7.7 per cent, reflecting "aggressive competition" in

following Inco output cut

SOME LEADING nickel producers considering fol-lowing Inco's example of a pro-duction cut in an effort to head off a further decline in metal

Inco, the world's second-biggest producer after Nortlsk in the Soviet Union. ■ trimming its output of refined nickel by 10m lbs for the remainder of 1991 by halting production some its higher-cost facilities. Sudbury, Ontario, The company's output for the was expected to be clightly higher expected to be slightly higher than last year's lbs. main rival, Falconbridge,

is others rumoured to be examining further production cuts. It recently announced of the than per cent Kristiansand refinery in Norway. Falcon-bridge not available for comment yesterday.

Inco is concerned growing supplies, especially from the Soviet Union, may repeat the unsettling experience of early 1990, when prices fell 📖 low lib. Three-month metal on lib. London

Metal Exchange closed yester-day up 827.50 at \$7,822.50 ■

Brown in Sydney

THE AUSTRALIAN government yesterday stepped up its campaign against European Community agricultural

let designed to make consum-ers aware of the costs of the

Common Agricultural Policy.
The CAP was the main target of the Australian-led Cairns
Group of 14 agricultural
exporting nations during III

unsuccessful Uruguay Round of the Gatt, which stalled

December in Brussels as ■

result of the row between the

III and the EC over farm subsi-

Australia has long argued

that EC would not accept the costs of the CAP if

they were aware of its full

effects. However, I timing of

it is intended in lay the

LME WAREHOUSE STOCKS

tonne, equivalent 🔳 📰 a lb. In addition, producers appear to have an eye on

long-term contract negotia-tions which in due in mext month. The contracts, typically for three years in Inco's case, contain in floor and ceiling prices, and a market now might give tomers leverage III demand drop in contract The nickel consumption picture mixed W Victor Laza-

rovici, analyst BBN BBN Capel Toronto, Wyesterday that North American stain-less steel producers little recovery in demand, and have become nurchasing commitments. Inco however.

that strong in Japan and other parts of the Far East

talks per later und year. The government paying A\$40,000 (£18,000) for 7,000 copies of the booklet, Are You

Paying Too Much?, in an attempt is strengthen internal EC opposition in the CAP.

The in is being publish in English, French, German, Spanish and Italian, and

will in distributed through

Australian embassies W "influ-

ential" groups such ■ taxpayers' associations and consumer

It says CAP subsidies

increase taxes by up to 27 recent and food prices by

between III per cent IIII per

cant, adding £400 wear food bill 2225 with bill

for the strange household.

"The pamphlet demonstrates that the CAP not only grossly

Anti-CAP booklet launched

will offset stagnant markets in North America and Europe. and that western demand will strong = 1990's 1.5bn lbs. Lower consumption in the Union and east-

An Inco said yester-day that the production cutbacks will have no effect its expansion plans II Thompson, Manitoba, which II proceeding on schedule. However. hiring freeze reinstated and all overtime work has cancelled.
In the Ontario division, pro-

ern Europe may ☐ contributing however. ☐ rising Soviet

duction suspended at Creighton No. I mine which we brought out of mothballs last October to meet strong demand. Mining of sevdeposits adjacent M Garson mine has also suspended. Me development of the McCreedy mine, which began in being halted for further

Inco said that some other capital spending plans may in both Ontario

of its they have to pay," said Dr Itali Blewett, the Trade

Minister. The of protect not readily identi-

flable to consumers, who

"It is in in interests of

pro-protectionist govern-ments to an available this kind of information, which

might with stronger calls for reform. This is why the

Australian government has

taken the unusual step of pre-paring information for dissemi-nation in another country."

The booklet drew immediate criticism from Mr Ove Juul

Jorgensen, leader of the EC

was "not conducive" to resolu-tion of the Uruguay Round. "I don't think it is the most bril-

egation M Australia, said it

of MA CAP, he said.

Nickel producers consider | Soviet crisis keeps markets guessing

Kenneth Gooding. David Blackwell and Barbara Durr on post-coup confusion

LAST MONTH'S abortive Fremlin coup d'etat and the ensuing constitutional crises have highlighted the impact on world commodity markets of the calamitous decime of the Soviet economy over the past two years. The question now concerns the extent to which increased western aid will allow the government to satisfy its population's hunger for food imports and take the edge of the country's appetite for hard currency, thereby staunching the flood of metals exports that have been undermining western markets.

American grain traders are awaiting new estimates this week from the US Department of Agriculture on Soviet supply and demand for grains. Fresh figures will be out tomorrow, based in part on the findings of a USDA team that was in the Soviet Union during the week of the coup examining the state of the Soviet wheat crop, In August, before the coup, the USDA had already raised its estimate of Soviet import needs during the 1991-1992 grain marketing year 🥅 37m tonnes, a 10.3m-tonne increase compared with last year.

With \$900m worth of sovernment agricultural credits banging in the balance, the coup had made the grain market gyrate wildly last month, first plummeting then shooting

But two problems are casting a pall on the market: the political instability of the Soviet Union and the unwillingness of commercial banks under these highly uncertain circumstances to finance Soviet grain purchases. Worries about Soviet finan-

cial accountability have caused commercial banks to hesitate on financing the \$315m worth of credits that President George Bush has made available immediately. Under the US government credit programme, 93 per cent of the grain purchase and 4.5 per cent of the interest M covered. The Soviets have been able

buy 100,000 barred of maize using their last credit remaining for 1990-91. Among the so-called "soft" commodity markets the Soviet Union has we importance for sugar. It is significant producer, with just over me hectares sown to sugar beet, yielding about 9m tonnes of sugar.

About half we industry is concentrated in the Ukraine, with another third in the Russian Federation. The Ukraine trades sugar against oil from the Russian Federation. Mr Chris Pack, analyst with

Czarnikow, IIII London trader, points out that Soviet beet yields are only three trace a bectare, compared with the EC's six to eight tonnes. "Just a modern beet seed would improve things quite a bit." says.
The transportation system is

The Soviet Union is still the world's higgest oil producer, although production in been slipping since the middle of as a result of the natural decline in the western Siberia oil fileds, and the general disruption of United economy and lack of investment. In the first half of this year the decline in production accelerated, according to Mr Fergus MacLeod, III analyst with County NatWest WoodMar, which revised its estimate for the first half down from 10.7m b'd to 10.2m b/d. The Soviet oil minister is predicting a simi-

old and and down.

Mr Pack believes.

However. Soviet per capita consumption, at 42 kg, is sig-nificantly higher than the EC's

30 kg. Much of the extra sugar is used by the "moonshine"

industry brewing lilicit vodka,

Traditionally most of the

annual Soviet deficit of about

4.5m tonnes has been filled by swapping oil for Cuban sugar.

That trade is beginning to fal-ter, however, which could lead not only in the Cubans seeking

buyers, but also to the for-

mer Soviet countries seeking

until two years ago the Soviet Union was among the

82/3 84/5 86/7 88/9 90/1

world's leading consumers of

but its bean grindings

have since declined by mer cent to 70,000 tonnes, according

to Gill & Duffus, the London

trader. And Mr Tony Chadwick. analyst with Prudential

Bache, believes the figure

could be even lower next year. While chocolate making is a

big industry in the Soviet

Union, employing many peo-

ple, such a luxury product is

bound to take a back

behind bread-making wheat

and sugar. Nevertheless. con-

sumption figures more

likely to rise than III as per-

sonal spending power

(60 kg each) comprises Indian

robusta, which is traded for

Soviet Union's importance is as

For the markets the

Soviet cocoa bean

grindings

of iron ore, lead, nickel, maninefficient, and about 10 per ganese and potash. Further-more, its output of copper, cent of the crop disappears before it reaches the crushing factories, which are themselves gold, diamonds, platinum, paledium, thodium and zinc

of global significance.

the biggest impact of the Soviet search for foreign currency and in ability to divert materials from a sagging mestic economy has been felt in the total metal metal kets - the for copper, aluminium, nickel, lead, zinc

Uranium free market prices well below the run of production because western traders and drawing on huge Soviet stockpiles - estimated to contain up to 200,000 tonnes or four years of western

requirements - to provide alternative of supply.

Much of the Soviet mineral wealth is found in Siberia, part of the Russian Federation, but the high-grade manganese II found in Georgia, there large iron an deposits in the Ukraine an well as Russia. while Kazakhstan, the MAM industrialised of the Asian republics, he lead and zinc mines and smelters m well aluminium smelters. There also a large aluminium smelter (possibly with an annual capacity of the tonness in Tajikistan in central Asia. Copper is found in Armenia and Kazakhstan m well as Russia

The Soviet Union made its mark in the west's limber metal markets most heavily with nickel, produced at Nor-ilsk, on the Kola peninsula the Finish border.

Nickel exports from the Soviet Union to the west nearly tripled in the I and now account for about 15 per cent of western world supplies. The Soviet Union and its foreastern bloc satellites have also been satisfying between 1 cent and 3 per cent of western demand for copper and aluminium, enough to have a significant prices when supplies were

As the Soviet economy went to reverse last year, however, fee, another luxury. The great bulk of the Soviet Union's con-sumption of just over 1m bags its metal sales to the west in cuts in imports had profound impact on market balances and continued to weigh heavily in prices in the first half of 1991. The Metals A Minerals Research Services consultancy group suggests the the unexpected flows

(Prices supplied by Amelgamated [[mill] Trading)

The daily turnover | | | | |

High/Low MI Official Kerb and Open Internal

lar figure, representing an 11 per cent fall on ilm first half imi year. About 90 per cent of Soviet oil output comes from western Siberia, in in Comment of the comments of

Consumption within the Soviet Union has fallen along with GNP, although Mr MacLeod III country was almost rationing itself in a move to keep exports strong. About thirds of exports have traditionally come to the West, III remainder going to Europe, has borne III brunt of the decline.

lows of 1986.

to send prices in metals traded on the London Metal Exchange (where world prices are determined) down by an average in per in this year, taking them close in their historic

Copper imports from the from 140,000 to tonnes we year and it was principally the sharp increase in these that prevented another shortfall in supplies. History suggests that the bloc cop-exports will rise to illumi

in year. tonnes in 12 in 150,000 I forecasts an increase in the tonnes. It says the last market moved into a supply surplus was year

tonnes)	1990	ioti
Aluminum	7,000	117
Copper	100	94
Lead	460	9"
Nickel	111	129
Tin	15	89
Zinc		139
(troy ounces)		
Gold	100	149
Silver	45m	129

because of a flood of Soviet material. In the eastern block imported 3,000 and of lead. Last year it exported 8000 tonnes and MMRS forecasts way to the west this year.

Nickel shipments from the Soviet Union had already a very high level showed only a marginal increase, from to to 100,000 tonnes, last year.

If believes there will be another slight rise, this year.

It says the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equi-librium". The former Comecon countries imported no tin last year after taking tonnes

There a complete reversal in mill in zinc year, Comecon imports # 4,000 by exports of the replaced

(Light) 42,000 US

21.33 21.30 21.27 20.64

21.38 21.36 21.32 20.66

10 tonnes;\$/ton

105.80

9 83

118.70 119.25 119.95

66.57 67.75 68.45

116.15 116.80 117.65 117.65 117.65 117.65

Close Previous High/Low

103.

66,04

Promise High/Low

exports could in near this level There he daubts about whether the Soviet Union can maintain metals output because most of its smelting and refining expacity has been deteriorating while the finance required for expansion has By western standards the

Soviet metals industry is grossly inefficient and also a terrible polluter. In the past 18 months copper plants in Armenia and the Units have been closed for environmental reasons. The aluminium smelter in Kanaker in The Commental control of the commental control of the commental control of the commental control of the commental control of the commental control of the commental control of the commental control of the contro shut lean long as 1981 and the Sumgait aluminium smelter in Azerbaijan was this summer.
A Scandinavian group, led

by Outokumpu of Finland, putting together a scheing to upgrade six nickel smeltowned by the Norilsk Compeninsula;
the biggest producer of this metal in the world and also one of the world's great pollut-

Noriisk also produces nearly all the Soviet Union's platinum group metals. All three are essential in tive anti-pollution catalysts and the Union last troy of platinum, of rhodium 1.66m of palladium. That represented about 50 per cent of the west's palladium needs, 20 per cent for platinum

needs, 20 per cent for planning, and per cent for planning.

"A meltdown in the preclous metals mining would impact the rhodium price, first," says I Andy Smith, analyst with I Union I I of Switzerland, "Not only Switzerland, "Not only I analyst administration of switzerland, "Not only I analysis administration of switzerland of switzerland." Soviets dominant suppliers, just below South Africa, but also Soviet www. www probably low. It comes out of the end of platinum group als refining process, in the fit-ciencles along the production chain would Mr rhodium the

hardest."
The Soviets certainly loom metals markets than in gold but 🔛 country aimed 🖿 📰 between \$2.5bn and and of foreign currency year from gold according to Mr Timothy ireen, independent analyst He metal. To M so it we sold annual to 8m ounces. Mr up to 11m ounces of will ma

now be expected. Most analysts believe I al tress and of its gold, which it needs retain in reserves to provide some credibility for its currency. However, they of possibly in ounces we on in west (sold in with a promise buy back at an agreed future date) should

Chicago

distorts world trade, but also massively inflates price EC consumers charged for produce the groundwork for renewed Cairns Group attack in the CAP when the Uruguay Round liant idea in the In I phase of these very complex negotia-

Prices from Maini Bulletin (last (1.95-2.15).

market 99.6 pmr cent, m per tonne, in warehouse, 1.640-1.670

COBALT: European free market, min per cent, \$ market, min per cent, \$ lb, in warehouse, 4.80-5.40.

m warehouse, 14.00-14.50 (13.85-

selling. London makes of the of the

York's overnight

Western in Chicago Initia and

hydradia at make y may keeping

trading with it tomorrow's USDA report. Comex gold futures trading lower in midday in a Soviet warned if

possible gold sales. Tass quoted

foreign E The Bank for Foreign E

unco-ordinated = I = = (among

increasingly in the republics) are ery maily

'spoil' 🕮 market 📖 🖦 to 🗉

204 J 188.00

20.03

19.85 19.72 19.66 18

196.50 196.00 194.00 189.25 184.25

Compiled from

285.5 280.1 279.5

i.

19.55

100

C and F Dundee; BTC US\$425, SWC US\$425, BTD US\$390, SWD U\$\$385, C and F Antworp: BTC US\$400, BWC U\$\$395, BTD U\$\$375, BWD U\$\$370

pot 🔤 shipment 📖 🕟 🛍 🖦

ending tonnes (n)

285.2 279.2

19.94 19.75 19.66 19.62

fall in prices for gold."

about dry weather in Brazil.

I under pressure in light

same).

per cent. | per tonne unit (10 kg) WO, cif, (same). VAALUUU European free market, min. 98 per cent. I a lb V₂O₄, cif. 2.20-2.40 (same). URANIUM: Nu Nuexco exchange /value, # per lb. U3Os,

COCOA - London POX

Previous High/Low

114 10 120.10

121.30

110.0

London FOX

- London POX (Cash in

110.5 110.0

140.50 141.00

106.5

110 D

1

712

MINOR METALS PRICES

week's in brackets).

BISMUTH: European free market, min. 99.99 per cent, lb. lots in warehouse.

CADMIUM: European free market, min. per cent. \$ lb. in warehouse, 2.05-2.35

MARKET REPORT

Aluminium prices moved

a record 631,650 tonnes. The

gains came im the burn of firmer

copper and some forward trade buying interest. (PAI smelter

stocks for July showed I'm total

down Marin tonnes underpinned

rose 3,871 In July. Copper prices were easier following profit

although expected, was supportive

\$17056-7.15q + 0.10 + 125 + 0.10 + 0.10

+1 +25

-0.85 -3 0

-3.36* -11.16 +4.99*

1911

+ CL 10

\$246-248 \$192-194 \$69-71

. .

-103 Sc

1 r0.0c

35.4c

70.32

==

£112.0a

14.00

\$320.0t

\$151.5a

prices. III traders pointed out producers were only moving

taking and chart selling. that have been fell to be tonnes, the first drop with July,

but early gains soon III

London Markets

NWE prompt delivery per tenne CIF)

SPOT MARKETS

W.T i |1 pm 📟 i

Gas Oil Heavy Fuel Oil

Gold (per troy oz)

Silver (per troy oz)

Copper (US Producer)

York)

Plys (live weight)t

(US)

Super)

RI I

daily (72w)
daily sugar (white)
Tate and Lyio

olt \$470.01

tMeat fatstock change fatstock hange market. Rollerdam

oll (per barrel

on the LME despite a rim # 5,700 tonnes in LME warehouse

in warehouse, 14.00-14.50 (13.85-

14.30). MERCURY: European free market, min. 99.99 cent. III lb flask, in warehouse, MOLYBDENUM: European

free market, drummed molyb-

SELENIUM: European free

market, standard min. 65

a supplier. In volume will it is world's leading producer WORLD COMMODITIES PRICES

m. Will's party (\$ per tonne)

Clase

gas oil.

	nink.	737	Trial State	Gash	1253-6	1243-4	1252		252-3			
lan.	100	773	III 766	il months	MARK.	1274-5	1286/1272	! 1	262-3	1286-7		lots.
May Mi	796 816	792 812	796 788 816 808	Copper, ili	21 A 🔤	tonne)				Total de	ły 📉	
	836 866	830	835	Gash 3 months	1352-3	1364-5 1364-4 5	1352/13/7		347-8	1382-3		lots
	440	573	880 870	Lead (£ pe	formes					Total di	illy fee	2,74
May Jul	997 914	=	904	Gash 3 months	EM.0	313-3.5 325-5.5	320 1		16.5-7.0 27.5-8 0	328-9		lots
			# 10 Ionnas	Males (S pe	er topped			_		The di	Hy East	= 55
price		43.10 HTT	is per tonne). Dad 10 day averag		7810-20 7820-26	7770-80	7825/7320		820-25	7886-60		
_	- CO - CO		Entone	15 per 1							dly i	= 14
COPP		PUA	High/Low	Cash	5580-90	8560-70			580-82			
Sep	541		547 540	3 months		5645-55	-			5665-8		
yov yep	567	-	575 56 5	-		(S per tonne)				Total di	ofy Section	4,77
Jan Mar	586 597	582 583	592 585 602	Cash 3 months	1027-9 1045-6	1030-2 1047-8	-		025-6	1045-6	- 1	
CO		ces (US iii iiy iiiiiii (6)	pound) in 7 III) 15 per everage	LONDON :	NO MINING MANAGEMENT		19	61	nonths: 1		9 m	०गरी ड
		Previous	High/Low	The (fine o	nz) II orice	£ egutya	Jent					
Apr	1.5		COLUMN TARREST	Gose	Part 40-100							
		lots		Opening	350.90-351	30		Ne	w Y	ork		
UYA	MEAL - I	andon FO	X Silgray	Morning h		202,421						
	0	Previous	High/Low	Cay's high Day's ton		.30		GOLL	100 tray	oz.: \$/troy (
)ec	100	JH.00	794 B							Previous		<u> </u>
Turno	ver 50 (115	lots of 20	tonnes.	-		ading Rutes (V		Sep Oct	349.9	351 1 352.7	353.3	9 350.
- Piller				- 1 month	521	6 months	4 95		300.3	302.7	1	G G
	MT - Lon	doe POX	The second	3 months	E 46	17	100	Nov				- 4
	Close		High/Low	2 months 3 months	5,15 5,11	t2 months	-	Dec Feb	354.0 357.1	355.≥ 358.3	356,4	353.
Sep				~ 1		12 months		Dec Feb Apr	354.0 357.1 360.0	355.2 358.3 361.2	357.5 361.4	
Oct	Closa 1607 1704	Previous. 1607 1710	High/Low 1715 1700	3 months	5,11			Dec Feb Apr Jun	354.0 357.1 360.0 363.0	355.2 358.3 361.2 3564.3	357.5 361.4 362.8	353. 357
Oct Jan	Close 1607 1704 1716	Previous 1607 1710 1718	High/Low 1715 1700	3 months Spot 3 months	5,11 p.fine oz 234.40 240.25	€S		Dec Feb Apr Jun Aug	354.0 357.1 360.0 363.0 366.2	355.2 356.3 361.2 3364.3 367.5	357.5 361.4 362.8 367.5	353.
Det Ian Apr	Closa 1607 1704 1716 1717	Previous 1607 1710 1718 1725	High/Low 1715 1700 1735 1720	3 months Spot 3 months 6 months	5,11 partine oz 234.40 240.25 245.85	411.85 417.55		Dec Feb Apr Jun	354.0 357.1 360.0 363.0	355.2 358.3 361.2 3564.3	357.5 361.4 362.8	353. 357
Det Ian Ipr Det	Close 1607 1704 1716	Previous 1607 1710 1718	High/Low 1715 1700	3 months Spot 3 months	5,11 p.fine oz 234.40 240.25	€S		Dec Feb Apr Jun Aug	354.0 357.1 360.0 363.0 366.2	355.2 356.3 361.2 3364.3 367.5	357.5 361.4 362.8 367.5	353.
Det Ian Apr Oct SFI	Close 1607 1704 1718 1717 1575 1549	Previous 1607 1710 1718 1725 1963 1547	High/Low 1715 1700 1735 1720 1765 1720	3 months Spot 3 months 6 months	5,11 paties ec 234,40 240,25 245,85 250,25	411.85 417.55		Dec Feb Apr Jun Aug	354.0 357.1 360.0 363.0 368.2	355.2 356.3 361.2 3364.3 367.5	357.5 361.4 362.8 367.5	353.
Det Ian Ipr Det	Closa 1607 1704 1718 1717 1575 1549	Previous. 1607 1710 1718 1725 1963 1547	High/Low 1715 1700 1725 1720 1725 1720 1566 1549	3 months Spot 3 months 6 months 12 months 12 months	5,11 pfine oz 234.40 240.25 245.85 258.25	411.85 417.55		Dec Feb Apr Jun Aug	354.0 357.1 360.0 363.0 368.2	355.2 356.3 361.2 3564.3 387.5	357.5 361.4 362.8 367.5	353.
Sep Oct Jan Apr Oct BFI Turno	Closa 1607 1704 1718 1717 1575 1549	Previous 1607 1710 1718 1725 1963 1547	High/Low 1715 1700 1735 1720 1765 1720	3 months Spot 3 months 6 months 12 months 12 months	5,11 pfine oz 234.40 240.25 245.85 258.25	US 411.85 417.55 430.85	=	Dec Feb Apr Jun Aug	354.0 357.1 360.0 363.0 366.2	355.2 356.3 361.2 3564.3 387.5	357.5 361.4 362.8 367.5	353.

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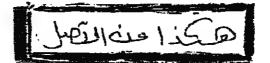
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LTY/ BLUE 5,000 by min, --- bushel US galls. 609/0 589/0 581/6 SOYABEAN OIL 00,000 lbs; cents/lb Provious High/La 20.22 20.23 20.57 20.75 21.06 21.31 21.60 21.62 21.52 21.57 20.85 21.28 21.45 21.68 21.73 21.67 21.67 20.89 21.24 SOYABEAN MEAL 100 tons; \$/ton Close 188 1 185.7 183.9 182.7 181.7 180 5 179.5 178.7 178.7 187.5 185.3 183.4 182.1 181.0 178.6 178.9 178.5 178.5 5,000 bu min; cents 245/2 250/4 258/2 263/0 265/2 253/2 250/0 WHEAT 5,000 bu min; 100 315/2 322/2 319/4 308/6 322/6 325/2 304/2 312/2 UVE PURE IN THE REAL PROPERTY. 71.85 72.90 73.42 71.35 69.50 70.12 Feb Apr Jun Aug Oct 72-70 73-35 71-25 69-55 0 LIVE HOGS 30,000 to, cents/lbs Previous 44.65 · 1 PORK BELLIES 50.00 50 to 50.60 0 48.15

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LONDON STOCK EXCHANGE

Nervous selling towards the close

By Terry Byland, UK Stock Market Editor

PRICES continued to London yesterday as the stock braced itself for the profits statement, and possible rights issue, from Brit-ish Aerospace. An attempt to rally from an early fall of nearly 23 points on the FT-SE scale was thwarted by a weak start to the new Wall Street emphasised by selling Glaxo. The pharmaceutical leader due to report profits

Optimism on the economic heightened by confi-Major, Will UK prime minister, who said that the economy is "back course", although effects on the market were counter-balanced by his move to cool election speculation. News of a slowdown in producer price momentum joined

18	Oer 10
	Oct 11
,	Oct 21
	take

Monday's upward of

domestic retail sales in buttressing underlying in equities. But the market to short term factors, and the institutions largely kept and the way until the current round of rights issue hints and this week's heavy list of corporate results have been unwound. The FT-SE index closed 22.4 down at 2,630.8, only just above the day's low point. Trading

volume increased to 467.1m shares from Monday's 345.8m. Intra-market business provided substantial proportion m yesterday's deals and the institutions again picked up with by way of placings rather than by competing in market; block of 74m shares in British Steel was placed close to the market price and in BET were placed, with both blocks apparently going into institutional

The contrast between the near peak dequity mar-lindices and still levels of trading volume was reflected yesterday in new hints IIII senior, wellknown name in the ing world on the brink withdrawing from the London market

again, although by considera-bly less than we Monday when the board warned the City regarding today's profits news. The Index was also back towards the of the session by a heavy set-in Glaxo. Sellers hit Equity strategists continued the pharmaceutical group hard towards the London close.

down 24 points to below the which has proved a stumbling block for US equities the past months. However, with the US dollar less will yesterday, falls in the UK blue chip internationals were mostly small. Oil stocks, despite Wall Street's weakness, walled M close with trifling have an IIa day.

Domestic retail and

FT-A All-Share index

Equity Shares Traded

400

Industrial Aver-

British Aerospace stock fell sumer retained retained the minor gains which greeted the unexpected improvement in domestic retail sales figures announced in the previous ses-

> to express a diversity of views on equities, with suggesting that may less dramatic than the past month. Barclays de Zoete Wedd believes that in corporate earnings has now begun "justify miums that have been paid it." The firm increased III earnings share growth mate for next year from 10

At Govett, Mr Richard Lake still the PT-SE Index 2,750 in the short term, predicts an area of to to by Christmas.

The heaviest activity in the

insurance area market in Royals, which fell 7 to

391p m turnover reached

unusually large 5.1m shares. The depressed, Jan

ers said, by talk of a big profits

downgrade and analysis if the group's mortgage indemnity by one leading UK brokerages.

Sun Alliance,

the mortgage indemnity business, the for the

albeit on much thinner turn-of 1.6m. Commercial

Union benefited from switch-

Royals and Sun Alli-

BTR was firm about of

series 🔰 presentations planned

by the company. The improved 2 to the morning and held their price

securities house Hoare Govett hosted meeting

than 100 institutional cli-

in London yesterday.

pushed down by a large plac-ing, believed in be with an

institution, of more 15 2m

gas jumped 12 in 70p ill a post-

ing full-year profits more

LI.8m accompanied

by confident we see L

Peter John, Joel

Jim McCallum,

Steve Thompson.

MARKET REPORTERS:

Other including the Indices and Coptions,

shares dealt at 1900

FINANCIAL TIMES STOCK INDICES 95.89 90 59 105 4 50 53 (2/1) (28/11/47) (3/1/75) 2071.9 2038 6 2093 6 2092.5 1651 0 (16/1) (2/9/91) 127 **0** (22/2) 734.7 FT-SE 100 Share 875 FT-SE Eurotrack 200 938 62 191 938 62 (16/1) 938 62 (16/1) (16/1/91) 4.54 5.79 7.39 12.09 16.86 10.03 4 55 7,40 16 86 BEEE 100 Covs. Sall 15/10/26, Mill on 1928, Ordinary ●Earning Yld *•(full) ●P/E Ratio(Net)(tr) 1.7735, Goto remes 1.77 1.000 FT-SE 100 31/12/60 & FT-SE Europeach 200 1.000 2.000 2.000 15:69 16.93 854 14 28.609 30,161 10,233 854 14 596 35 29,107 30,167 15,791 415.4 214.0 **GILT EDGED ACTIVITY** indices" Day's High 2084.9 linary Share index, Hourly cha 93.2 84.4 Bargains Open 9 sm 10 am 11 am 2084.9 2076.3 2072 1 8.5 5-Day 88.4 FT-SE 100, Hourly changes Day's High 2646 1 Day's Low 2630.1 "SE Activity 1974. Open 9 am 2636.3 10 am 2637.9 2638 1 1 pm 2538 2 2 m 3 pm 4 pm London report PT-SE Hourty changes Day's Low Day's High IIII III 12 pm 1 pm 2 pm 3 pm 1182 51 1183 99 1182 33

Selling bout hits Glaxo

PHARMACEUTICALS giant Glaxo saw one of III sharpest among Footsie stocks. The drop of 41 1325p on 114 137 of 22m - heavy was promoted by profit-tak-ing-in market and by it dollar.
There was also will that traders be been mark-

ing: the price in London in the hope of generating business. This coupled with speculation that US securities house Wertheim Schroder had cut its profits forecast company. Dr Jonathan Gelles, of Wert helm, firmly distributed the

sold same and its some of form have we downgraded view on Glazo. Our price target is at the very least £21 In two years' time." Mr Didier Cowling of Nomura Research had been switching from Glazo

Beazer doubts

into Fisons (up-9 at 510p).

The gave an emphatic thumbs down will be the final preliminary results from the Beazer group; today Beazer is sched-uled to reveal the pathfinder ospectus for the flotation of CH. Beazer, comprising the near-US interests of the group that include the highly reted UK housebuilding

281.6m, was broadly in line with market estimates, but included £14.9m for the release of fair value provision, which perplaced building sector spe-cialists. The market was additimally unsettled by the 4p dividend total when a figure of 5p been pencilled in. The price. peshed up in 100p in recent days as the focused in UK

atention on the recovery pros-pets for housebuilders, fell to So before stabilising and clos-ing a net 6 off \$\infty\$ 89p, Turnover was 2m shares.

Trafalgar upset

Chicago

Construction group Trafalair House made a weak show-ing after in least one securities buse lowered its profits The closed Institutional broker James Capel MI Capel Management company's full-year profits to £100m from £115m. An analyst at Capel said the downgrade was prompted by concern over the general duliness of the property sector, in which Trafalgar involved, and the group's exposure to Brel, the UK railway rolling

speculation that graded. Mr III III Ireland II profits of Landau III confirmed, however, that after talking 🖃 Trafalgar 🖚 Monday he had reduced his 1992 fore-

The shares were further by starday in "A" by Sir Nigel Broackes, Trafalgar's chair-

Arjo Wiggins down

Arjo Wiggins Appleton, ilis Anglo-French group, dropped 17 to 272p after warn-trading would be diffi-cult in the UK during likely to worsen in Europe. At Lin shares, turnover was

The 4.7 per cent decline in nterim profits to £135.5m was in line with most analysts' forecasts, although full-year estimates were shaded down Hoare Govett, for example, now expects £250m against

However, the shares moved off their in as the minim was back in talks over the sale of Soporcel, of Portugal, in which it holds a per cent

the rise in group operating profit margins from IPA per cent to 11.6 | also provided support.

Speculation that the heavily capitalised in the last hold market By the Exchange hit Booking Colman. It was believed that changed II it and a language alongside pharmaceuticompanies (a) the man fell 17 W The

However, after the Exchange yesterday, spokesman cation would affici Each Exhange groupings but the FT-A indices. There talk in Unilever (up would join one of the newly in the weighting. This is not the

Turnover in British 19m as a shares fol-market in a und a penny to 121½p. S.G. Warburg accounted for a large part of an day's transit is believed that the broker bought some the majority of its purchase II 119.5p in IIII blocks, and a shares and another 🍱 1.9. British Aerospece remained

in and doldrums following Monday's profits warning. The fell 19 499p at one
What trader, howcalled "brave bargain
hunters" helped list rally to close a net 10 off at 508p on turnover of 2.6m as the market and awaited today's long anticipated issue.
Mr Chris Avery at Smith
New Court said: "The

will be hard pushed to come up

Reminster, Heristene, Liberty NV, Menzies (J), Specialsyss, RLECTRICALS (4) Domino Printing, CN Gr. Norder, Masso A. Microfflim Reprographics, EMGREERING (5) Adward, Alies Conv. Equipment, Fairey, McKechnile, Powersorsen, Westlend, FOODS (5) Dalepsit, Everest, Hazlewood, Northern, Watson & Philos, Bethlerstralls, St. 1) Assoc. Brit. Poris, Aven Rubber. Bodycote, Calderburn, Diploms, Els, Humbelgh Tech. Johnson Cleeners, Lionheur. Mesteriane Maybern, Edwards, Lionheur. Mesteriane Maybern, Edwards, Lionheur. Mesteriane Maybern, Edwards, Lionheur. Mesteriane Maybern, Edwards, Lionheur. Mesteriane Meybern, Lionheur. Mesteriane Meybe

200 Jul 1991 with explanations Is is the bulls have ■ run." illers added 10 illers added 1 Whyte and Mackay may have in be increased. Analysts expect around £30m interim profits.

trading it all the Lecal stocks throughout the Panis IIIni Racal Electronia changed hands, with the shares closing 1 % off at 234p. A Recal "Special Ex", which ended unaltered on at having him from the Pur mark at which they commenced trading

Turnover in the "Special Ex" stock been consistently heavy since the Stock Exchange gran an official listing prior the September 16 demerger of Racal Telecom from Electronics.

coming imails.

TRADING VOLUME IN MAJOR STOCKS

EQUITY FUTURES AND OPTIONS TRADING

MUCH OF the equity futures' evaporated yesterday as nervousness about the demant. political scene and a poor per-formance by Wall Street the market, writes

Jim McCallum. The September index contract fell faster than its premium had minimin to just 10 points against a 10 m 20 miles in the manner

With a calculated lead over the stock market 10 points in futures market currently not signailing gains by the stock market the end of the month.

This is partly and for

by the unwinding of large share hedged in the futures market - with investors But III was also unease the the little recent strong gains.
The FT-SE closed the day.
In the traded options market, dealing levels picked up slightly, with BP leading the way. The larger included the sale # 3,000 puts and the purchase of over 1. January 390 calls.

at 2,642.5, down 29 points on

Sears December 114 and 80 calls were 115. A buyer rill Rolls-Royce December 140 calls and 300 calls also lifted turnover.

NEW HIGHS AND LOWS FOR 1991

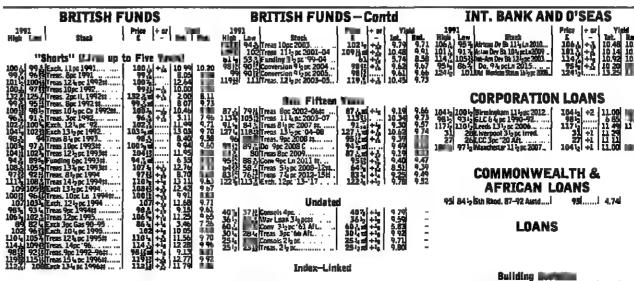
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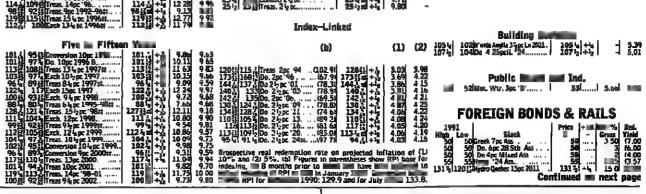
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NEW LOWS (28)
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South America Fd., Oliz (4) Ernbard Res.
Goal Pet., Great Western Res. A, Pat. Pet.

After the demerger Racal Telecom will be Vodafone. 5
1 337p, by Fleming
Securities. Mr Heyworth Fleming said facing Walland would include regulation In- Oftel, in telecoms industry watchdog, and from the European Commu-nity, intra-European tariff com-parisons and increased internacompetition cellular franchises. Fleming acknowledged the possibility is bid being and the medemerger number of the available, it expects to see

LONDON SHARE SERVICE





APPOINTMENTS

Financial eontroller for BICC



Mr Roy McGlone (pictured) will be joining BICC, the international cables and construction group, as inancial controller next Monday.

Mr McGione, a chartered and member of the Association of Corpora Treasurers, is currently group controller of Peek.

ROCKWARE PLASTICS. a leading UK plastic packaging manufacturer for toiletries. cosmetics and perfumery which is part of Rockware Group, has appointed Mr Peter Harling as sales and marketing

Mr Harling joins Rockware

from Doctus Consulting Europe, where he was business development director. He has much knowledge of the toiletries industry, having previously held positions at Avon Cosmetic and Unilever.

■ Mr Tony Quick is to fill the new position of international sales and marketing director for FIELD AIRCRAFT and METAIR AIRCRAFT, which are part of the aviation division of the HUNTING

group. Mr Quick was sales and commercial general manager for BP's UK advanced

FIMAT INTERNATIONAL SA, the broking subsidiary Société has appointed Mr Brian Kaye as director with responsibility for Europe outside France. Mr Kaye, former treasurer of Société Générale Tokyo, has also been named managing director of FIMAT Futures UK,

■ INDEPENDENT MORTGAGE ASSOCIATES appointed L. L. to the board: Mr Robert Taylor as non-executive chairman; Mr Stuart Atkinson as managing director; and Mr John Barkshire, Mr Peter Bassnett and Mr Geoffrey Harrison-Dees as non-executive directors.

and will be based in London.

Mr Charles Day becomes financial director and company secretary, Mr Jeremy Dummett marketing director and Mr Peter B. Smith Mail director. Mr Taylor has held senior

assurance and investment, at Target Life and most recently with N.M. Schroder. Mr Atkinson has senior management experience within the insurance and finance industries, gained at Legal Limin and Lloyds

MCDOUGALL INGREDIENTS, seasonings. coatings, flavours and texturisers, has named Mr Geoff Neal commercial director.

Mr Neal became commercial manager II mariful are, and was chief



Mr Richard Piper (pictured) has been elected the NATIONAL OF WAREHOUSE KEEPERS the year 1991/92. He succeeds Mr David Mackenzie, of Midlands Storage, part of

Transport Development Group. Mr Pisser is managing G. Page, of Greenwich, specialists in storage of newsprint and porcelain, and was chairman of the London region of WARRE in the period 1984-91.

Mr Matthew Willes is Trading Group Trading Group International, the capital arm the Japanese Tokai Bank. 🔜 wili be responsible in building a team utrade in across-the-board, multi-currency and multi-product instruments. Mr Wilson was with

First Boston for five serving as a director in the sales group. # HARTSTONE GROUP, the leathergoods and

hosiery distribution specialist,

has appointed Mr Shaun Dowling Mr John Padovan non-executive directors. Mr Dowling L an director of Guinness. Mr Padovan retired as deputy chairman of Barclays de Zoete Wedd 📰 chairman 🗗 🖿 Zoete and last month but remain a corporate lihaam irizmilain. Prior 🖽 joining BZW in 1986 he was deputy realisms in Hambros, and that we executive County Bank. Mr Padovan is also a non-executive director

Reflecting widening responsibilities, Mr Alan executive Hartstone's continental European leathergoods division.

MANAGEMENT BUYOUTS

The FT proposes in publish this survey on

October 1st 1991. The FT is read by more Directors and Managers in the UK than any other daily newspaper. If you want to reach this important audience, call James Pascall on 071 873

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FT SURVEYS



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FullerMoney introductory offer call: do Anne Beckess Tel: 071-439 4961 The International Investment Letter by David Fuller thart Analysis Ltd Fax: 071-439-4968

COMPANY NOTICES

HOECHST **AKTIENGESELLSCHAFT** United Kingdom shareholders report on half-year 1991 Warburg - Co. Ltd

Paying Agency 2 Finsbury EC2M

OBITUARY

evid Wisson Seams There will be a memo-rial service for Devid Wisson Beams at the Church of St Margaret, Lethbury, London EC2 on Friday 27 September at 11:30 a.m.

CLUBS

THE ROYAL BANK OF

U.S. Roating Rate

Notice the 2085

NOTICE IS HEREBY GIVEN that for the Interest Period commencing on 12th September, 1991, will be are annum. The interest payal on December, 1991 minst Coupon No. 23 will per U.S. \$1,000 nominal.

Agent

Agent -

EUROPE LIMITED

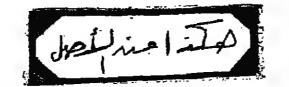
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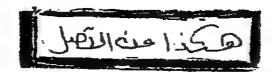
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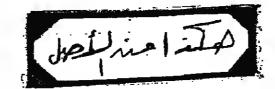


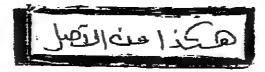
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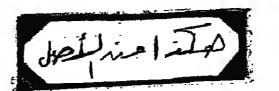
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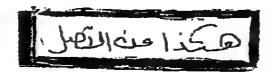
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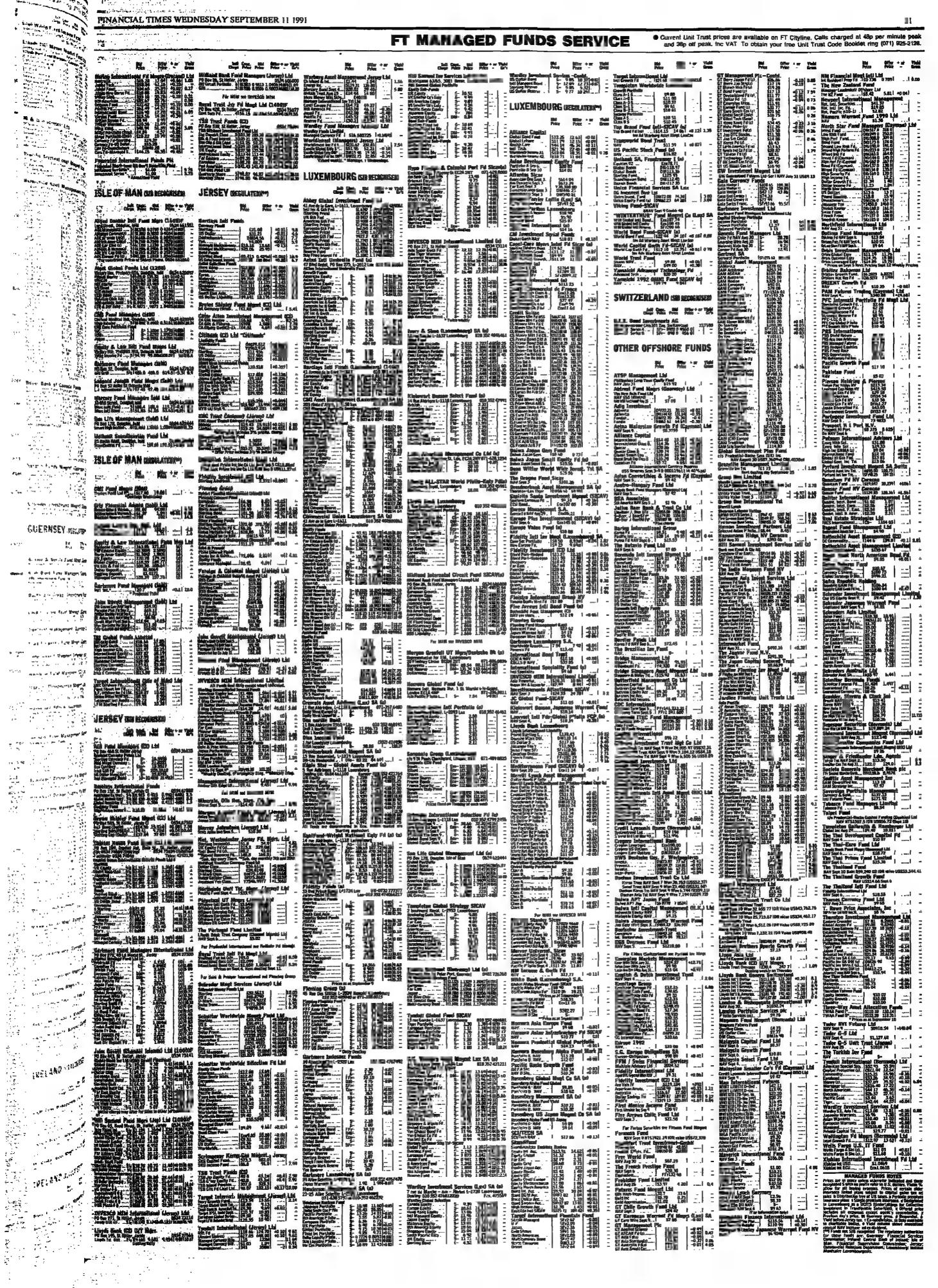
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SHAL SEPTEMBER 115





Money Market

Trust Funds

MONEY MARKET FUNDS

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound little moved

THE DOLLAR finished little changed in London foreign exchange trading yesterday, while maintaining a soft undertone. It fell to a low I nmi 6875 hut rallied after DM1.6875, but rallied after climbing back through DM1.6900 in technical reaction M the selling seen Monday and last Friday.

in the second quarter of the year the III current surplus narrowed to \$2.97bn surplus harrowed to \$2.97an from a \$10.50hn in Inflirst quarter, but this was widely expected. A high figure for the first quarter largely the state of the payments in the Gulf payments fell during the search quarter. during the second quarter. III
III figures showed the first
consecutive quarterly sur-

pluses since 1982.
This was not expected to produce any fundamental movement in the dollar howwith the market waiting whether this week's inflation news encourages the Federal Reserve to ease II monetary policy. In producer prices for August will published tomorrow, followed by consumer prices on Friday.

The New York

to the New York banking system yesterday, via \$2.5bn of customer repurchase agreements, but this technical move and not signal an easing of policy.

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Sep 10	Lotes		Previotal Clase
Spet I month I months 12 months		lem 3	315-1 7325 66-0 65pm 88-1 85pm 36-6 35pm
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Noon	915 915 915 915 915	915 915 915 915 915			
CURRENCY MOVEMENTS					
5tp LD	Bards of England Luden	Complete Com			
Starting U.S Dollar Caesdian Dollar	91.3 65.3 105.9	-30.7 -13.6			

CURRENCY RATES

Sep 10	Bant 4 rate	Special * Drawing Pights	European Curricey Unkt
Sterling U.S. Tollar Canadian S Ansurian Sch Belgiam Frams Gankia Krone Debth Sail Mer French Frams Hallas Lind Japanese Yen Konway Krone Sperick Presela Sperick Prace Greek Dersch Irish Prace Irish Pene	550 550 550 550 550 550 550 550 550 550	0 783237 1 35030 1 55799 1 5 2198 47,4752 2 36518 2 58595 7 82457 2 1723,62 1 82 473 1 82 474 1 82 474	0 698462 1.21136 1.38173 14.4351 42.2717 7.92234 2.05139 2.331130 6.97633 1534 78 163 415 8.02499 7.45761 1.79714 227.400 0 767613

å Bank rate refer; to central back discount rates. Tuese are not quoted by the UK, Spain and Ireland, • European Commission Calculations. • All SDR rates are for Sep 9

OTHER CURRENCIES

Sep 10	Ē	\$
Argentina Australia Brazil Finland Greece Houg Kong Iran KareatSthi Kinesit Losenboorg Malansia	17102.5 17119.5 21925 21	1.2675 - 1.2685 412.400 - 412.70 4.1270 - 189.45 185.750 - 189.45 7.7460 - 7.7480 68.40° 7.37.40 - 746.20 0.29070 - 0.2908 34.95 - 35.05 2.7530 - 2.7530
UAE .	6 33,35 - 6 4105	3 6715 - 3 1135

At the London close the dol-lar to DM1.6945 from DM1.6955; to Y134.80 from Y134.90; to SFr1.4800 from SFr1.4890; and to FFr5.7600 from FFr5.7650. III index fell III from 65.4.

Sterling showed little overall movement, but when vulnera-ble in political and interest rate factors. Dealers pointed out that another cut of 1/4 point in UK bank rates bring levels down to not far above equivalent German

This be acceptable in of an early general election, if it the the ruling Conservative party in opinion polls. But if there is not me election until next year the market la likely M grow increasingly nervous about the political risk in holding sterling **i** time when there **i** little interest rate pre-

mium.

firmer in London yester-
day despite good UK producer
prices. A fall of 1.6 per cent in
August input prices was much
bigger than the expected drop
of about III per cent, while out-
put prices man a model 0.1 per
cent. Friday's retail price index
for August is also expected to
show significant improve-
ment in the inflation picture.
Sterling finished unchanged
at \$1.7300 and DM2.9325, but
fell to FFr9.9650 from

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im. Vholesale interest rates			third strong on Monday	agest in la	te tradin		
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difference between	ti the actual market and Ezu	central rates for a currency, and	the marinem permitted
Advantage deviation of the	correccy's market role from	Hs. liga control rate.	

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FINANCIAL FUTURES AND OPTIONS

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BASE	LENDING	RATES

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		Maghaj Bank Lid	195	Association.	

OFFSHORE? ONSHORE? UNSURE?

BRACKENBURY'S OYSTER ACCOUNTS

The feeding performance of 29%.
p.t. 8 for the period March 1989

OFFSMORE EXPERTISE using

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Money Market **Bank Accounts**

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ACROSE

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money beck (6)

4 Fools, we hear (8)

5 Love among paying passengers (6)

10 Unpleasant abset in fallow

12 Stops for ever (5)
18 Hairs twisted round
Tweed (6)
16 Painter on pole (4)
16 Cinephile comes down
earth again (7)
20 Commen missome rituals
21 Just a beautiful blonder (4)
25 Scots nobleman __junction
(6)

16 Marshal following tree (6) 28 Complement of female

grooms? (3)
30 The cow that's sumper? (4)
30 Pony from Athens with
small load 31 What isn's small (6) i Refuse to include first cen-

tilly one is dorrect (ii)

1 ASSR makes take with rain (8)
3 Players retire from river
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5 Haid-hitting group (4)
6 French girl gets cross (8)
7 Fill Space in this month

8 Most stiful of various styles.

6)
11 Hurried up at speed to give account (?)
14 Small company yells mediy—
is that the way to be—
guarded? (?)
17 Radiotelephony having out—
side antenna with plenty of branches (6)
18 Cirl in goal reised by cont—
pound with milk (8)
19 Note solvers twice in red—
with watchers between black and white (6-4)
22 Draws, and so on, for men—

22 Draws, and so on, for men-

(6) 18 Sturm about doctor taking a

chance (6) M Holiday holet (8) 27 Low everage (4) Solution to Punde No.7,842

MONEY MARKETS

London rates firmer

THERE I a slight firming way of 171m bank bills in band of wholesale interest rates in 1 10% per cent and 1120m London yesterday as sterling traded nervously against the D-Mark speculation faded a UK general in

November.
A surprisingly large fail in August UK producer prices encouraged hopes of another in bank rates, but had little impact on wholesale

Three-month sterling interbank rose 10 10 1/2 10 1/2 from 10 1/2 10 1/3 per 10 1 and 12 month compared with 101 10 per cent.
Short sterling futures opened
weaker on Lille, but

UK clearing bank base landing 1 10.5 per cent from September 4, 1991

towards the top of day's range, supported by the producer price index. December delivery man to 99.27 90.25 in quieter trading

than of Day-to-day credit remained in fairly short supply on the London money market. The Bank of England initially forecast a shortage of £950m, but revised III to £1,000m and back to £950m in afternoon. Total help of

was provided.
lunch the authorities
bought £191m bills outright, by

. .. --- - - .

£120m was provided.

Bills maturing in the late hands, repayment hands, repayment
assistance and a take-up of
Treasury bills drained £149m,
with unwinding of
repurchase agreements on bills
absorbing £1,041m. These
outweighed exchequer
adding
liquidity, a fall in circulation of and bank above target 1 £15m. In Frankfurt call money was

unchanged at 9.10 per recall ahead of the result in the week's securities repurchase agreement tender. The Bundesbank 28-day funds variable bid replace 35-day facility worth DM25.0bn expiring today. conditions expected in tighten soon as seasonal payments draw liquidity out of the banking system.

In the Dutch Central a tender for six-day special advances. The central bank allocated FI 3.60bn, and allocated FI 3.60bn, allocated FI 3 unchanged 9.00 per cent, in replace an expiring seven-day pact of Fl 3.48bn.

FT LONDON INTERBANK FIXING (§1.00 a.m. Sep. 10) 3 mundle tis dollars 6 monto US Dellars **#** 55

NEW YORK			Treasury	Bills and	Bonds	
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Local Authority Bonds . Discount Mikt Deps	94	ìòz	1 1	=	Ξ	_
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Finance House Deposits Treasury Bills (Buy)	1 = 1	Ξ	104	103 98 98	缆	TO.
Bank Bills (Buy) Fine Trade Bills (Bay)	! =		104	9%	10 1 18 1 9 1 9 1 9 1	Ξ
Dollar CDs	. <u>.</u> .	-	5,60	5.50	5.70	9.89
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ECU Linked Dep. Offer . ECU Linked Dep. Bld	1 - 1		35	7% 9% 9%	913	95
Con Cuarte Deb. Die	ا ن ت				7(3)	7-1
Treasury Bills (Sell), one Bank Bills (Sell): one-m	month 10 p	er cent; thre	e months 9	2 per cent;	to moistle 9	A PET COM
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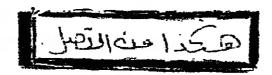
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مملذا مندلغطل

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Executives in Europe 1990

NYSE COMPOSITE PRICES NASDAO NATIONAL MARKET NASDAO NASDAQ NATIONAL MARKET 2:45 pm prices September NYSE COMPOSITE PRICES | Col. | 175 | State | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1 | Cubicisity | S | 1/8 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | 114 | or fax 071 873 3078 on 071 873 3230 or fax 071 873 3079. Data source: Chief

FT SURVEYS

Dow falls below 3,000 as Fed fails to act

Wall Street

SHARE PRICES remained under steady selling pressure yesterday morning as the lack an interest rate cut by the Federal Reserve and a rise in bond interest rates depressed market sentiment, uriles Pat-rick Harverson in New York. By 1 pm the Dow Jones

Industrial Average was back below the 3,000 mark at 2,987.70, down 19.46 from the opening. The more broadly based Standard & Poor's 500 was also weaker at midsession, down 2.98 at 385.59, while the Nasdaq composite of over-the-counter stocks slipped 3.19 to 514.88. Turnover on the

NYSE was 88m shares by 1 pm. The Dow's fall below 3,000 was an indication of the underlying bearish mood of the mar-ket. Many analysts had pre-dicted that the index would stay above 3,000 for the long term, aided by improved eco-nomic conditions and recover-ing corporate profits. However, the economy continues to struggle and company earnings are unlikely to display any significant improvements when the third quarter reporting season opens next month.

Although a cut in interest rates may help sentiment in term, there is still a marked absence of buying incentives in the market. Among individual issues, H

J Heinz dropped \$2% to \$38% on turnover of 1m shares in spite of an apparently strong first fiscal quarter showing. The food group's profits of \$254.4m during the reporting period, however, owed much to a one-off gain of \$221m from the sale of Heinz's Iowa corn milling operation. The underlying picture showed weak sales in the quarter because of reduced unit volume and the negative impact of a strong dollar on overseas earnings.

AT&T slipped 8% to \$37%

after the giant telecommunications group announced that it would be offering new business discounts for international

calls.
The ADRs of Beazer, the UK construction group, fell \$\% to \$6\% on turnover of 1.1m shares on the news that pre-tax profits fell 40 per cent in the cur-

rent fiscal year.
Among technology stocks Compaq dropped \$% to \$34% in active trading amid both

good and bad news. The sector analyst at Oppenheimer cut his rating on the stock in anticipation of weak earnings in the third quarter, but on the other hand there were reports yesterday that Compaq plans to unveil a new line of personal computers next Monday.

On the over-the-counter market, Microsoft bucked the trend, rising \$% to \$81% after Mr William Gates, the company's chairman, said at a press conference in Brussels that he expected strong growth this year despite the recession in the personal computer

Canada

TORONTO drifted lower at midday, but recovered from the day's lows, as the TSE-300 composite index fell 15.7 to 3,463.2 Declines led advances by 360 to 151 in volume of 11.3m shares valued at

Dofasco dropped C\$% to C\$18%. The steel company said that it plans to raise C\$200m through an issue of units at C\$20 each, comprising one common share and one half

Argentina seizes top slot as index doubles

Antonia Sharpe reviews last month's mixed performance by emerging stock markets

RGENTINA stood head And shoulders above other emerging stock markets in August, as it was propelled to record highs by foreign and domestic enthusi-asm for the government's economic reforms.

According to figures from the International Finance Corporation, part of the World Bank, Argentina jumped 103 per cent in dollar terms last month, producing a rise of 262 per cent so far this year and overtaking Brazil as the best

performing market of 1991.

The record-breaking rally has been accompanied by a large rise in turnover, reflecting foreign investment and flight capital returning.
Daily turnover reached a
record high of \$116m in
August, compared with average daily turnover of between Sim and Sim last February and just \$200,000 six years ago. Average daily turnover this month has settled back to around \$30m to \$40m.

The stock market has undergone a correction of about 8 per cent in the last week, but analysts believe that this week's landslide victory for the ruling Peronist party in the gubernatorial and mid-term congressional elections will push the market higher again,

ARBITRAGE-related activity

dominated share price move-

ments yesterday as the Nikkei average fell on selling ahead of the September futures settle-

ment this Friday, writes Emiko

Terazono in Tokyo.

The index ended 162.40 off at 22,411.58, after a high of 22,612.43 and low of 22,355.54.

Volume was unchanged at 300m shares as institutional

Declines led rises by 679 to 256 with 184 issues unaltered.

The Topix index of all first sec-

tion stocks lost 9.74 to 1,748.84, but in London the ISE/Nikkei

50 index firmed 2.02 to 1,321.18.

some arbitrageurs unwound

their positions against Septem-ber futures. Market partici-

pants have been nervous about this week's settlement, but Miss Betty Wu at SBCI said

positions were also being rolled over into December futures.

Profit-taking was seen in

interest rate-sensitive stocks,

which surged last week on hopes of an imminent discount

rate cut. Declines in short-term

yields encouraged rallies in the financial markets last week

but the Bank of Japan reiter-

ated yesterday that, while

Japan's economy was slowing, it was still strong. Overnight unsecured call

rates rose by 9 basis points to 6.9 per cent. The central bank was seen draining reserves from the money markets on technical factors. Analysts now believe that the Bank of Japan

will try to influence money market rates, rather than reduce the discount rate, to

implement monetary policy.

Interest rate-sensitive large

capital shares lost ground. Nip-pon Steel retreated Y6 to Y420.

Pharmaceutical-related

issues were stronger as the

Prices remained volatile as

investors held the sidelines.

Baring Securities director Mr Jeremy Campbell-Lamerton says the government's plan to industry will have a positive long-term effect on the stock market. A reduction in capital gains tax and in corporate tax is expected to coax Argentine reflection of their profits, and lead to a closer proximity to US accounting principles.

Furthermore, a prolonged period of accelerated depreciation means that the asset value of many Argentine companies far exceeds the stated balance sheet value. Mr Campbell-Lamerton estimates that many Argentine share prices are trading at only 70 per cent of their book value, suggesting that a further rerating of the stock market is likely. Last month's worst per-

former was Indonesia, which fell 14.3 per cent in dollar terms, bringing its drop so far this year to 30.1 per cent. The market was already suffering in July after the government's first shot at privatisation flopped badly. In August, iong-suffering investors were confronted by dismal interim

Mr David Bates, a director at Asia Equity, notes that several interest rates at 23 per cent companies listed in the last 12 and inflation around 9 per

	I	FC EMERC	ING MAR	KETS PRIC	CE INDICES		
			Dollar terms	Local currency terms			
Market	No. of stocks	July 31 1991	% Change over month	% Change on Dec '90	July 31 1991	% Change	on Dec 'M
Latin America						+ 102.3	+ 535.1
Argentina	(29)	944,28	+103.0	+ 262.1	52,044,856		+493.1
Brazil	(67)	100.87	- 6.9	+ 142.0	12 183,349	+5.8	+ 109.5
Chile	(35)	1,622,85	+7.5	+ 100.1	4,426.40	+20	+30.3
Colombia	(20)	308.27	- 1.0	+4.6	1,761.48	F 0.9	
Mexico	(56)	1.293.69	+4.2	+78.8	20,387.54	+4.6	+84.6
Venezuela	(16)	433.50	-2.4	- 13.9	3.373.22	-3.0 -	+ 1.1
East Asia	(10)	400.00	4				
Korea	(77)	336.49	-3.8	- 1.8	297.93	-38	+0.6
Philippines	(30)	1.360.25	+23	+ 48.4	1,807.01	+ 0.0	+43.2
Taiwan, China	(70)	612.82	-11.1	-4.3	410.11	- 11.8	-50
South Asia	(10)	014.44		-1			
India	(60)	261.38	+7.3	+10.4	544.66	+8.0	+57.7.
Indonesia§	(66)	68.16	- 14.3	-30.1	74.42	14.0	-27.4
Malaysia	(62)	139.94	-7.2	+6.0	160.57	-7.3	+94
Pakistan	(54)	169.55	-0.4	+37.9	271.65	40,0	+55,3
Thailand	(43)	292.68	-3.5	-0.8	277.19	-3.4	+ 0.8
Euro/Mid East	(40)	234.00		-10			
Greece	(32)	456.00	+6.1	- 14.1	685.97	+ 8.5	+4.0
Jordan	(25)	85.85	-4.4	-5.4	157.05	- 3.9	+ 1.8
		424.84	- 1.3	-2.5	405.29	1.8	+5.8
Portugalt Turkey‡	(30) (25)	77.33	-4.4	-57.2	463.92	-0.1	~ 32.9

nonths have failed to meet their prospectus forecasts.

The main cause of the disappointing half-year figures has been the government's decision to keep interest rates high as part of its quest to eradicate inflation. Furthermore, with interest rates at 23 per cent

ing equities to take advantage of the hefty real returns offered by bank deposits. In the past year indonesia has seen its price/earnings multiple tumble from the high teens to single digits. Mr Bates says that, while the market may fall another 4 to 5 per cent

in the next few weeks, several in the next few weeks, several companies now look good value, especially those involved with the government's infrastructure programme. But he warms that there are still many aggreed investors around and it may take time for the large blace. take time for the large lines of

Weak New York start depresses late-closers

MOST BOURSES eased again yesterday, with sentiment in the late-closers further depressed by an early fall on Wall Street, writes Our Markets

Staff.
FRANKFURT saw more falls in banks, relative strength in chemicals and another flurry in steels as the DAX index lost another 3.94 to 1,629.12 after a 4.89 decline to 673.48 in the FAZ at midsession. Volume rose from DM3.2bn to DM3.4bn.

Bayernhypo and Bayernver-ein fell DM5 to DM349 and DM7.50 to DM393. Commerz-bank shed another DM3.50 to DM245. Mr Robert Law, banking analyst at Shearson Lehman, thought little of the argument surrounding the quality of Soviet debt, and said that the banks, among the most liquid stocks in the market, were easy to sell in a period of ner-vous, thin trading.

The big three chemicals rose

by a matter of pfennings. In steels, Hoesch put on another ner-Werke, talked about last week as a potential marriage partner for Hoesch, ended DM2

higher at DM148.
MILAN failed to get any sup-port from yesterday's delayed settlement of the August account. Investors were concerned that the forthcoming interim results season would

be disappointing.
After the close, worries about the economy were eightened by news that the Italian industrial employers' association, Confindustria, had lowered its forecast for gross domestic product growth in 1991 to 0.8 per cent, down from 1 per cent at mid-year and less than half the government fore-

The Comit index fell 3.80 to

FT-SE Eurotrack 100 - Sep 10 **Hourly changes** Open 10 am 11 am Noon 1 pm 2 pm 3 pm Close 1111.48 1111.32 1111.04 1112.25 1112.84 1113.83 1112.66 1112.84 Day's High 1114.94 Day's Low 1110.63 Sep 9 1116.88 Sep 6 1124.68

Generali fell L325 to L29,650 ahead of the launch of its giant L1.75 trillion rights issue next

PARIS drifted lower as Wall Street weakened in early trad-ing. Turnover remained light after Monday's FFr1.4bn, as the CAC 40 index fell 15.41 to

In the banking sector, CCF, which gained FFr4.50 on take over rumours on Monday, closed 70 centimes down at FFr179.30, after rising to a day's high of FFr182 and sinking to a low of FFr178. Volume

Monday's level, but still relatively heavy at 140,460 shares.
The bourse authorities said that Cassa Risparmio di Torino, the Turin-based savings bank, had raised its stake in cent from 48 per cent, but CCF said this was not connected with the recent speculative

Bouygues, the construction group, bucked the trend, rising FFr14 to FFr582. Saur Afrique, its subsidiary, has won a 15-year contract to distribute water in the Central African

Republic. Arjomari-Prioux, the paper group, fell FFr85 to FFr2,215 after cautious comments on the second half by the UK's Arjomari Wiggins Appleton. ZURICH was depressed by

Wall Street's lower opening and the Crédit Suisse index fell 3.5 to 529.7. Industrials were pressured by the weaker dollar; in chemicals, Sandoz bear-ers dropped SFr60 to SFr2.360 and Roche bearers by SFr130 to

SF₁₇,800. Bearers in the brewery, Sibra, dropped SFr50 to SFr405. Another brewer, Feldschlösschen said it had taken a sub-stantial stake in Sibra. Feld-schlösschen bearers eased

AMSTERDAM was dragged lower by the weaker dollar and Wall Street. The CBS Tendency in thin trading. Volmac Soft-ware put on 80 cents to FI 18.30 after reporting a 36 per cent drop in first-half net profits. Some analysts had been

expecting a loss.
BRUSSELS closed lower in thin trading. The Bel20 index fell 6.76 to 1,123.48. The steel cord and steel wire

producer, Bekaert, fell to BFr9,620 before closing BFr140 wer at BFr9,750 in the wake of Monday's announcement of a sharp fall in first-half profit. STOCKHOLM reversed an early loss on demand for Volvo and Astra. The Affärsvärlden General index rose 10.3 to 1,074.1 in turnover of SKr336m after Monday's SKr283m. Volvo free Bs rose SKr10 to SKr365 while Astra free Bs added

Nikkei declines on arbitrage-related activity Japan Cancer Association started its conference. Meiji Seika, the day's most active issue, surged Y45 to Y974 on speculation that it would announce a new antibiotic at the conference. Yakult Honsha, the beverage company, added Y70 at Y2,060 on its new cancer drug, and Nippon Kayaku gained Y18 to Y891.

Dia Kensetsu and Daiwa Construction, the two construction companies which held a joint press conference on Monday to deny bankruptcy rumours, continued to fall. The former shed Y290 to Y1,360 and the latter dropped its daily limit of Y300 to Y820. Traders said the press conference had made market participants

Nippon Carbon closed unchanged at Y1,470 after hit-

ting a record high of Y1,550. Investors looking for short-term profits have been buying the stock on rumours of speculative interest. In Osaka, the OSE average dipped 68.79 to 24,901.73 on vol-

ume of 65.6m shares. One Pharmaceutical gained Y240 to Y3,780 on afternoon reports that the Ministry of Health and Welfare had authorised the company to sell a new diabetic drug.

Roundup

QUIET day in the Pacific Rim saw most markets move

AUSTRALIA eased on weak corporate earnings, an appreciating currency, some poor results from Commonwealth Bank and a lifeless US market.

Asea Brown Boveri

Brown Boveri-York

Kälte-und Klimatechnik GmbH

Aktiengesellschaft Mannheim

has sold its 50% interest in

6.5 to 1,558.1 in turnover up from AS105m to AS142m. Commonwealth Bank, which

makes its market debut tomorrow, said after the close that net operating profits had fallen by 45 per cent in 1990/91 to A\$272m after had and doubtful

debt provisions.

MANUA finished above the day's lows on bargain hunting.
The composite index, down 4.4
per cent on Monday, ended
12.14 lower at 946.61 in a session shortened to allow traders
to tolk a demonstration in to join a demonstration in favour of a pact extending the US military presence in the Phillipines. Turnover shrank

to 100m pesos from 143m. PLDT, the telecommunications company, closed a net 35 pesos down at 527.50 pesos, after reaching a low for the HONG KONG rose in cau-tious trading. The Hang Seng-index gained 18.73 to 3,958.27 in turnover of about HK\$1.12bn, up from HK\$1.06bn. Jardine Matheson, with

interim results due next week, put on 75 cents to HK\$32.

TATWAN fluctuated within a narrow range. The previous day's credit easing by the central bank had been discounted. The weighted index rose 14.38 to 4,722.08 in turnover of 7520hp down from 7520hp.

T\$20bn, down from T\$29bn.

KUALA LUMPUR declined in thin trading. The composite index fell 6.56 to 552.60 in volume of 29m shares, down from 40m Business was also sing-gish in SINGAPORE. The Straits Times industrial index lost 1.54 to 1,419.46. Volume

Changes to FT-Actuaries World Indices

THE World Index Panel has decided on the following changes, which will come into market capitalisation. decided on the following changes, which will come into effect at the end of the current

Australia: The partial weighting factor applied to Finland: Delete Fiskars (K

Japan: A weighting factor of one-third will be applied to All

talisation hitherto. Switzerland: Add Alusuisse-

Nippon Airways following clarification from the Tokyo Stock Exchange. The company has been taken at full market capi-

SOUTH AFRICA

A RISING financial rand kept a lid on Johannesburg's gains. The industrial index rose to a new closing high of 4,237, up 39, while the all-gold index gained 8 to 1,192. The all-share index added 18 to 3,458.

York International GmbH

a wholly owned subsidiary of York International Corporation

The undersigned assisted in the negotiations and acted as financial advisor to Asea Brown Boveri

JPMorgan

JPMorgan

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries NATIONAL AND REGIONAL MARKETS MONDAY SEPTEMBER 9 1991 | 1 - 0.4 | 4.80 | 149.85 | 130.84 | 128.91 | 134.88 | 126.72 | 151.58 | | 1 - 0.4 | 4.80 | 149.85 | 130.84 | 128.91 | 134.88 | 126.72 | 151.58 | | 1 - 0.7 | 1.71 | 182.86 | 159.67 | 157.32 | 164.62 | 164.91 | 222.37 | | 1 - 0.7 | 5.23 | 129.26 | 112.86 | 111.20 | 115.36 | 131.96 | 151.20 | | 1 - 0.3 | 3.32 | 138.89 | 121.27 | 119.49 | 125.02 | 114.80 | 142.27 | | 2 - 0.4 | 1.55 | 251.59 | 219.67 | 216.45 | 226.48 | 229.43 | 270.56 | | 2 - 0.5 | 2.85 | 95.51 | 33.48 | 82.26 | 88.07 | 84.87 | 125.15 | | 2 - 0.7 | 2.30 | 109.21 | 95.35 | 93.95 | 98.31 | 98.31 | 152.35 | | 2 - 0.8 | 4.32 | 165.20 | 144.25 | 142.12 | 148.72 | 164.55 | 169.98 | | 2 - 0.0 | 3.50 | 155.38 | 136.54 | 134.53 | 140.77 | 143.13 | 182.46 | | 2 - 0.9 | 3.38 | 72.28 | 83.10 | 82.17 | 65.05 | 69.73 | 88.23 | | 3 - 0.4 | 0.77 | 127.76 | 111.55 | 109.91 | 115.02 | 109.91 | 146.97 | | 3 - 0.2 | 2.75 | 207.59 | 181.25 | 178.58 | 186.88 | 221.78 | 247.78 | | 3 - 0.5 | 4.33 | 139.53 | 127.82 | 120.93 | 125.60 | 124.37 | 145.73 | | 5 - 0.5 | 4.33 | 139.53 | 127.82 | 120.93 | 125.60 | 124.37 | 145.73 | | 5 - 0.5 | 4.33 | 139.53 | 127.82 | 120.93 | 125.60 | 124.37 | 145.73 | | 5 - 0.5 | 4.33 | 139.53 | 127.82 | 120.93 | 125.60 | 124.37 | 145.73 | | 5 - 0.5 | 4.33 | 139.53 | 127.82 | 120.93 | 125.60 | 124.37 | 145.73 | | 5 - 0.1 | 3.17 | 242.61 | 211.83 | 206.72 | 218.39 | 171.35 | 258.85 | | 5 - 0.3 | 3.17 | 242.61 | 211.83 | 206.72 | 218.39 | 171.35 | 258.85 | | 5 - 0.3 | 3.68 | 187.84 | 164.01 | 161.60 | 169.10 | 175.32 | 204.12 | | 5 - 0.4 | 3.82 | 141.00 | 123.11 | 121.30 | 126.93 | 125.83 | 151.52 | | 1 - 0.4 | 3.82 | 141.00 | 123.11 | 121.30 | 126.93 | 125.83 | 151.52 | Australia (69). Australia (69) Austria (20).... Belgium (47)... Canada (114). Denmark (37) Finland (16)... 3.82 141.00 1.98 184.77 1.12 129.30 2.25 134.27 3.09 156.67 3.16 117.07 4.29 144.67 2.34 138.79 2.58 141.86 3.40 151.69 123.11 121.30 161.33 158.96 112.89 111.24 117.23 115.50 136.79 134.80 102.22 100.74 126.23 124.40 118.93 117.19 121.19 119.41 123.86 122.05 132.45 130.51 126.93 186.33 116.40 120.86 141.06 105.41 130.16 122.62 124.96 127.71 136.57 125.63 163.93 1111.01 154.99 106.75 128.22 119.41 128.74 131.20 143.47 151.52 125.50 200.81 155.55 145.92 117.88 147.66 125.91 159.66 125.91 129.80 103.58 147.60 111.40 148.16 122.32 145.77 120.06 148.86 122.92 152.83 126.69 -0.4 -0.2 -0.4 -0.4 -0.4 -0.4 -0.3 -0.3 -0.3 The World Index (2263)... 143.20 +0.5 122.72 122.11 126.24 131.14 -0.3 2.59 142.51 124.43 122.61 128.30 131.54 149.01 123.28 131.90 Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Limited. 1987 st prices were unavailable for this edition. Zurich market closed Sept

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